

**Buffalo State
State University of New York
COUNCIL MEETING
May 21, 2019 4:00 PM
Cleveland Hall 518
MINUTES**

COUNCIL MEMBERS PRESENT: Chair Linda Dobmeier; Mr. Todd Brason; Ms. Melissa Brinson; Allen “Pete” Grum; Mr. Charles Naughton; Mrs. Cindy Odom; Mr. Robert Zak, and Student Representative Malik Albert.

FACULTY & STAFF PRESENT:

President Katherine Conway-Turner; Interim Provost James Mayrose; Vice President for Finance and Management, Laurie Barnum; Vice President for Student Affairs, Timothy Gordon; Vice President and CIO, Jackie Malcolm; Vice President for Institutional Advancement, Jim Finnerty; Chief of Staff and Secretary to the College Council, Crystal J. Rodriguez; Dean, School of Arts and Humanities, Benjamin Christy; Associate Vice President for College Relations, Tim Walsh; Buffalo State College Senate Chair and Professor, Communication, Joe Marren; UUP and Associate Director, Admissions Office; Multimedia Design Specialist, Instructional Resources, Ken Giangreco.

CALL TO ORDER

Ms. Dobmeier called the meeting to order at 4:00 p.m. Ms. Dobmeier welcomed everyone to the meeting.

ACTION ITEMS

Ms. Dobmeier called for a motion to approve the minutes from the March 5, 2019 meeting. Mr. Brason moved that the minutes be approved; the motion was seconded by Ms. Brinson. The motion carried by unanimous vote (see attached).

Ms. Dobmeier thanked the Council Members for attending Commencement on May 18, 2019; thanked Pete and Cindy for Convening ceremonies.

Linda mentioned it is such an exciting time to see our students and their families celebrate completing their programs. Kudos to President Conway Turner and her team for putting together a top-notch event sending our students out into the world. Actor Jesse Martin was a hit and the students enjoyed his speeches at all three ceremonies. Links to the video will be made available to all. Undergrad 9:00am: <https://www.youtube.com/watch?v=iFF0GjdH0WI&t=2459s>
Undergrad 1:00pm: <https://www.youtube.com/watch?v=eVN7iRzwh9Y>
Graduate 5:00pm: https://www.youtube.com/watch?v=x_DGDcVdIVY

Linda said she is proud to appoint Cindy Odom to ACT, the Association of Council Members and College Trustees of the State University of New York. Cindy will represent our College Council on a few phone calls this year and then attend the annual conference in the fall. Thank you, Cindy, for agreeing to represent us.

Linda presented Malik Albert with a gift of remembrance and congratulation him of his graduation from the college (Rockwell Hall outline plaque). A name plate with your year of service of the back will be mailed to Malik after the meeting. He was also presented with a diploma holder from Laurie Barnum and Finance and Management.

Linda asked President Conway-Turner to deliver her report to the Council.

PRESIDENT'S REPORT

President Conway-Turner thanked Ms. Dobmeier for her report.

The President introduced Tim Gordon, Vice President for Student Affairs. He introduced a few students that were able to be with us today.

WIN MIN THANT – President's Medal for Outstanding Graduate Student

Hometown: Buffalo, NY

Major: Multidisciplinary Studies

GPA: 3.54

A native of Burma, Win Min Thant serves as an education coordinator at Buffalo State's Community Academic Center while pursuing her graduate degree. Dedicated to ensuring that refugees make a successful transition to life in America, she implemented the "Buffalo Beginnings" after-school program to provide free assistance with literary and social skills. She also designed a qualitative research study to track the academic success of refugees who have graduated or are on track to graduate from Buffalo State.

I'JAZ J. EBERHARDT - Chancellor's Award for Student Excellence Recipient

Hometown: Tonawanda, NY

Major: Journalism

GPA: 4.0

I'Jaz J. Eberhardt is the student president of the Muriel A. Howard Honors Program and a board member of the Honors Advisory Board. She also serves as associate news editor of the college's student newspaper, *The Record*. She presented her Honors capstone project findings on the future of print journalism in the digital age at Buffalo State's Student Research and Creativity Conference. She also volunteered with the Alternative Break service trip to Yabucoa, Puerto Rico, to help rebuild homes destroyed by Hurricane Maria.

HIBBAH MOJAWALLA - Chancellor's Award for Student Excellence Recipient

Hometown: Grand Island, NY

Major: Childhood Education (Grades 1-6)

GPA: 4.0

Hibbah Mojawalla, a Muriel A. Howard Honors Program student, is the founder of the Buffalo State Muslim Student Association. She collaborated with the college's president to create the first prayer/mediation space on campus and organized biweekly congregational Friday prayers as well as interfaith panel discussions. A two-time Educational Opportunity Program (EOP) award winner for academic excellence, she presented her research on how service learning enhances the preparation of teachers at the Buffalo State Student Research and Creativity Conference.

The President mentioned that her written report in the board materials (see attached).

The President mentioned the Undergraduate Research Fair it is always a great event to see all the student presentations and the following week the graduate showcases their works across all the disciplines.

The President introduced Cynthia Conides, Associate Professor of the of Museum Studies. They will be presenting on our Museum Studies program (see attached).

Student Affairs

Charles Naughton reported for Student affairs committee (see attached).

Facilities

Linda Dobmeier mentioned the facilities tour will take place in August.

ADJOURNMENT

Ms. Dobmeier called for a motion to adjourn the meeting. Mr. Zak moved to adjourn the meeting and Mrs. Odom seconded the motion. The motion carried by unanimous vote. The meeting was adjourned at 4:47 p.m.

Respectfully Submitted,

Crystal J. Rodriguez, Esq., LL.M.

Secretary to the Council

**Buffalo State
State University of New York
COUNCIL MEETING
March 5, 2019 4:00 PM
Cleveland Hall 518
MINUTES**

COUNCIL MEMBERS PRESENT: Chair Linda Dobmeier; Ms. Melissa Brinson; Allen "Pete" Grum (by Conference call); Mrs. Cindy Odom; Mr. Robert Zak, and Student Representative Malik Albert.

FACULTY & STAFF PRESENT:

President Katherine Conway-Turner; Interim Provost James Mayrose; Vice President for Finance and Management, Laurie Barnum; Vice President for Student Affairs, Timothy Gordon; Vice President and CIO, Jackie Malcolm; Vice President for Institutional Advancement, Jim Finnerty; Chief of Staff and Secretary to the College Council, Crystal J. Rodriguez; Buffalo State College Senate Chair and Professor, Communication, Joe Marren; UUP President and Associate Director of Admissions, Dean Reinhart; Assistant Provost, Heather Maldonado; Assistant Vice President, Rock Doyle, Weigel Wellness Center; Chair and Professor, Health, Nutrition and Dietetics, Carol DeNysschen; Clinical Coordinator of Dietetics Center, Weigel Wellness Center, Elizabeth Miller; Multimedia Design Specialist, Instructional Resources, Ken Giangreco; Staff Assistant, Melissa Slisz.

CALL TO ORDER

Ms. Dobmeier called the meeting to order at 4:12 p.m. Ms. Dobmeier welcomed everyone to the meeting.

ACTION ITEMS

Ms. Dobmeier called for a motion to approve the minutes from the December 4, 2018 meeting. Mr. Zak moved that the minutes be approved; the motion was seconded by Mrs. Odom. The motion carried by unanimous vote (see attached).

Ms. Dobmeier thanked the Council Members for completing the self-evaluation, which was made available online to make participation easier and seamless for everyone. Discussion took place during executive session.

The Bengala is right around the corner and not only do we need you there, we need your support. Information is located in board packets, she asked everyone to consider sponsorship and to share

sponsorship opportunities with their business networks. Reminder proceeds from the event go to student scholarships. The theme this year is “under the Big Top” and there will be student performances, great food and much more to enjoy at this event. Please reach out to Jim Finnerty, Vice President for Institutional Advancement with any questions.

Also, its time to be thinking about Commencement ceremonies. This year, Undergraduate Commencement ceremonies will take place Saturday, May 18th, 2019 at 9 am. And 1 p.m. the graduate Ceremony will begin at 5 p.m.

PRESIDENT’S REPORT

President Conway-Turner thanked Ms. Dobmeier for her report.

The President mentioned that her written report in the board materials (see attached).

The President mentioned a few items:

- The impound lot project—exciting news.
- Friday Focus sending College Council members and the President’s Community Advisory Committee every week. To check them updated on events.

The President introduced Assistant Vice President, Rock Doyle. Rock introduced Elizabeth Miller, Clinical Coordinator of Dietetics Center and Carol DeNysschen they presented on the Weigel Wellness Center (see attached).

Facilities

Laura Barnum, Vice President for Finance and Management delivered the facilities report (see attached).

EXECUTIVE SESSION

Ms. Dobmeier called for a motion to move to Executive Session: In accordance with Section 105 of the New York State Open Meetings Law, to discuss the results of the Annual Self-Evaluation of the College Council. Ms. Brinson moved that the Council enter into executive session; the motion was seconded by Mrs. Odom. The motion carried by unanimous vote.

No action was taken during the session.

Ms. Dobmeier asked for a motion to move out of Executive Session. Mr. Zak moved to end executive session and Ms. Brinson seconded the motion. The council moved out of executive session back to regular meeting status.

ADJOURNMENT

Ms. Dobmeier called for a motion to adjourn the meeting. Mr. Zak moved to adjourn the meeting and Mrs. Odom seconded the motion. The motion carried by unanimous vote. The meeting was adjourned at 5:35 p.m.

Respectfully Submitted,

Crystal J. Rodriguez, Esq., LL.M.

Secretary to the Council



**President's Report
To the
Buffalo State College Council
March 5, 2019 Meeting**

Progress Report, Updates, and Significant Accomplishments
Since the December 4th, 2018 meeting.
Prepared by: Kate Conway-Turner, President

Updates from SUNY

Chancellor Johnson Underscores Her Vision for SUNY and selects Buffalo State College to play a critical role in new program.

PRODI-G (Promoting Recruitment, Opportunity, Diversity, Inclusion and Growth)

While student diversity is increasing across SUNY, the diversity of its faculty has not kept pace. The PRODI-G initiative is designed to enable SUNY campuses to hire up to 1,000 early-to-mid-career professors over the next decade who continue to meet persistent barriers in achieving certain careers, including underrepresented minorities and women in STEM disciplines.

Buffalo State College will be the first campus to receive funding for five new faculty members beginning in fall 2019. The campus will also begin developing a multi-disciplinary Africana Studies department, a move championed by students. Funding for this initiative will be secured through private contributions as well as New York State investment through the Performance Improvement Fund.

Commencement

The 146th Commencement Exercises will be held on Saturday, May 18, 2019. There will be two baccalaureate ceremonies. Students graduating from the Schools of Education and the Professions will be recognized at the 9:00 am ceremony. Students graduating from the Schools of Arts and Humanities and Natural and Social Sciences and those receiving multidisciplinary undergraduate degrees will be recognized at the 1:00 pm. At the 5:00 pm ceremony, graduate students will receive their master's degrees or certificates of advanced study. A full itinerary of commencement day activities will be distributed as soon as they are available.

More information about our graduates who will be recognized as Chancellor's Award for Student Excellence recipients, with the Buffalo State College President's Medal Award and deliver the Student Address will follow as well. As has been our tradition, we will try to make sure several of these students along with some of our NCAA All-American student athletes are introduced introduced at the College Council meeting on May 21st 2019 (depending upon their schedules as classes are over).

Finance and Management

Divisional Highlights for the President's Report to the College Council
March 5, 2019

ACCOUNTING

Recent accounting department enhancements have improved services to constituents:

- Buffalo State College Foundation account activity and cash balance reports are now available to account holders across the campus on a weekly basis
- Internal account hierarchy structures -- used for college accounts within SUNY systems -- were replicated for congruency across campus financial entities and systems
- Enhanced financial and executive summary reports have been disbursed to Buffalo State College Foundation and Housing Corporation board and committee members

These improvements make it easier for users to access important information about their accounts.

ENVIRONMENTAL HEALTH AND SAFETY (EH&S)

EH&S regularly provides required training to students, faculty, UPD, Weigel Health Center employees, custodial (academic and Residence Life) staff and maintenance staff regarding asbestos awareness, blood borne pathogens, chemical safety, fire safety, respiratory protection, storm water pollution prevention and various other OSHA requirements.

FACILITIES APPAREL

During the spring semester, college-themed apparel will be provided to all Buffalo State facilities staff. These college-themed polos, tee shirts and sweatshirts will proudly identify facilities staff to students, employees and Buffalo State guests as valued members of our campus community. The apparel is college orange with the campus crest mark on the left chest and "Facilities Staff" lettering on the right chest. Staff have made their selections of style and size. The inaugural order of shirts has been placed and is anticipated to arrive on campus soon.

This apparel is being sustained by a generous gift from Michael LeVine, Vice President emeritus for Finance and Management.

FACILITIES EMERGENCY REPAIRS

Science and Mathematics Complex

Extremely cold weather caused a water main outside the Science and Mathematics Complex to rupture. Additionally, two interior sprinkler lines froze and ruptured, causing minor damage to the building. Repairs were made and supplemental temporary heat was installed to prevent a recurrence. A heating line ruptured above the ceiling in an Earth Sciences and Science Education lab causing damage to the ceiling and scientific equipment. The ceiling has been repaired and efforts are underway to replace the equipment.

Sports Arena

Extremely cold weather caused a valve in a fire hose cabinet in a stairwell in the Sports Arena to freeze and burst. The stairwell flooded but sustained no damage due to its construction of concrete and steel with no absorbent finishes.

Technology Building

A computer monitor malfunctioned causing a fire in a lab on the third floor of the Technology Building during winter recess. The fire triggered the fire alarm and suppression system and the fire was quickly extinguished. However, water damaged a total of eight rooms on three floors of the building. Repairs to walls, ceilings, flooring and electrical systems were made by maintenance staff and all rooms were back in use by the start of the spring semester.

FACILITIES PLANNING, DESIGN AND CONSTRUCTION

Projects under Construction

Science and Mathematics Complex, Phase 4

Phase 4 will complete this multi-year project with the addition of the spherical, stand-alone Whitworth Ferguson Planetarium, greenhouse, lecture hall, classrooms, offices and labs. The cost will be \$35.5 million; winter 2020/2021 completion is planned.

Academic Commons, Butler Library

As part of its Academic Improvement Plan, Buffalo State is co-locating and centralizing academic support services in Butler Library. The resulting Academic Commons will include academic advising, tutoring, the Writing Center, the Math Center, the EOP Academic Center for Excellence, and Student Accessibility Services. Areas of the first and second floors of the library are being reconfigured and upgraded in this \$15.3 million project slated for a spring 2020 completion.

Upton Hall Phase 1: Infrastructure Improvements

Upton Hall houses design programs and their specialized academic equipment. This Phase 1 project includes rehabilitation of ventilation systems for the north wing, and specialized local exhaust systems; a new kiln room and new equipment in the glaze and clay mixing suite; and renovated spaces for the

Jewelry/Metals and Wood Furniture programs. This is a \$5.5 million project planned for a winter 2018/2019 completion.

Tower 3 Renovation

Two of the four Tower residence halls -- Towers 1 and 4 -- have been renovated in recent years. Renovations to Tower 3 will include entrance, lobby and elevator rehabilitation; lounge and laundry room improvements; and updates to student suites. This \$14.75 million refurbishment began in summer 2018 and will end in summer 2019.

Projects in Planning and Design

Classroom Building Rehabilitation

Buffalo State's Classroom Building hosts about 20 percent of the campus's general purpose classrooms, eight academic departments and the offices of the Dean of Natural and Social Sciences. The current layout and configuration do not meet pedagogical or student needs. In addition, many building systems are at the end of their useful life. This extensive rehabilitation will replace all building systems, bring the facility up to current energy standards, and reconfigure the structure to meet current and future teaching and learning needs. This project will be phased; it is currently budgeted for approximately \$61 million in construction costs.

Tower 2 Renovation

This will be the fourth and final Tower residence hall renovation. It will include entrance, lobby and elevator rehabilitation; lounge and laundry room improvements; and updates to student suites. This \$15 million refurbishment will begin in summer 2020 and will end in summer 2021.

Central Heating Plant Reconstruction

Buffalo State's steam plant is at the end of its life cycle. This project will replace boilers and all associated equipment with new and more efficient versions. This will save costs for fuel, operation and maintenance; reduce harmful emissions and potential for harmful fuel leaks; provide a more reliable source of heat and hot water for the campus; and potentially clear space in the building for other service uses. This is a \$20.8 million project.

New Turf and Track at Coyer Field

Buffalo State's turf field is used for football, soccer, and lacrosse, as well as for recreational purposes, camps and rentals. Its six-lane track is used by college track and field teams. This two-season, \$4.5 million project will replace the track, turf field, scoreboard, goals and goal posts. Construction will take place in summer 2019 for the turf and summer 2020 for the track.

Iroquois Drive Reconstruction

This project will rebuild the entirety of Iroquois Drive, improving drainage, lighting and adjacent walkways. The Department of Transportation project to update New York State Route 198 has been put on hold. Buffalo State's Iroquois Drive reconstruction was designed to coordinate with the DOT project but can proceed without it. Should the DOT project proceed in the future, Iroquois Drive will be

compatible with it. This is a \$7.9 million renovation slated for a spring 2019 construction start and winter 2020/2021 completion.

Building 50

Building 50 (also known as the Ruslander Building) was built in the 1950s and acquired by the campus in 2003. It was constructed for manufacturing but has been used by Buffalo State as a storage facility. This 92,000 square foot building is in great need of rehabilitation. This renovation will provide appropriately designed space to accommodate University Police, property control and custodial and grounds employees; renovate warehouse and dock space; and create a better link to the main campus pedestrian spine and designated visitor parking areas. This is a \$14.8 million project.

166/170 Dart Street (City of Buffalo Impound Lot)

Buffalo State will enter into a designated developer agreement (DDA) with the City of Buffalo for 166/170 Dart Street, currently the City of Buffalo Impound Lot. Over the next 18 months Buffalo State will seek proposals for, and develop a plan for, use of the site. This use will extend the campus footprint while contributing to the revitalization of Buffalo's West Side. The final plan will support our students and welcome the broader community.

After 18 months the college will have the opportunity to submit its development plan to the City of Buffalo. Buffalo State is paying \$1,000 per month for the opportunity to develop the site; this money will be applied to the purchase.

GROUNDS

Buffalo weathered three snowstorms, an ice storm and a wind storm between January 18 and February 24. Staff from the grounds crew and mechanics shop went above and beyond to ensure that our campus remained safe and accessible throughout these challenging weather events. Personnel across departments went out of their way, including helping students to dig their cars out of the snow. These individuals included:

1. Joe Kurdziel, supervisor
2. Earl Morris, highway equipment operator
3. Michael Burgio, grounds laborer
4. Brian Everett, grounds laborer
5. Mike Panaro, grounds laborer
6. Tobin Powe, motor vehicle operator mailroom
7. Robert Rodriguez, plumbing department

Tobin Powe and Robert Rodriguez are "volunteers" from other departments who helped after their normal work hours.

PROCUREMENT

Buffalo State is expected to go live with its eProcurement system in fall 2019. Finance and Management and IT staff will meet to develop a launch plan for the system. The campus community will be invited to

help brand the eProcurement platform with a Bengal-proud name and identity (such as BengalMart, BengalShop, BengalBuy, etc.).

STRATEGIC RESOURCE PLANNING PROCESS (SRPP)

Finance and Management is continuing to develop the infrastructure for an integrated strategic resource planning process (SRPP) at Buffalo State. The following key groups are now operational:

- Enrollment and Resource Planning Taskforce, which will provide enrollment, fee, tuition, financial aid and other data required to support the enrollment and resource planning process
- Capital Development Board, which will guide long range campus physical development of buildings, land, landscape and infrastructure
- Multi-Year Energy and Financial Plan Committee which will maintain Buffalo State’s year-to-year energy financial plan, considering all facets of college utility and energy planning

Vice President Barnum is integrating these groups into the SRPP as well as optimizing organizational resources. Future steps will include developing processes, systems and reports that will lay the foundation for integrated resource planning. These include:

- Budget model development and planning
- Enterprise risk management
- Improvements to business services and systems
- Entity/hierarchy structure
- Workforce planning

TRANSPORTATION SERVICES

New for the fall 2018 semester, the campus shuttle service was improved from aged vans driven by University Police Student Assistants (UPSAs) to new 16-passenger mini-buses operated by a contractor, Gray Line Niagara Falls/Buffalo. These new vehicles are ADA-compliant and are clearly marked as campus shuttles. The shuttle covers a route from the Grant Street lots to Cleveland Circle during the day (8:30am-4:30pm), circulates the campus overnight (4:30pm – 4:30am), and takes our resident students to Tops and Wegmans on weekday evenings and weekend afternoons.

Ridership statistics for the Buffalo State shuttle service continue to be outstanding. Students clearly appreciate this improved service:

Service	Ridership, Fall 2017	Ridership, Fall 2018	Increase
Day Shuttle	1,361	8,771	644%
Evening Shuttle	2,913	7,893	271%

UNIVERSITY POLICE DEPARTMENT

The University Police Department reports these key statistics for 2018:

- Responses to calls: 13,034
- Community Policing foot patrols: 2,242
- Educational programs: 82 programs for 8,005 people in attendance
- Hours of training received by UPD offices: 4,779
- Miles patrolled by bicycle: 2,522
- Drivers stopped for traffic infractions who received a warning and not a ticket: 71%

University Police Officers participated in a “Goatees and Beards for Charity” event during the months of November and December 2018, raising \$1,300 for the WNY Police Helpline.

Institutional Advancement

Divisional Highlights for the President’s Report to the College Council
March 5, 2019

Alumni – Student Engagement

The Alumni Engagement team has been collaborating with Student Life to connect alumni to current students.

- The Alumni Board sponsored a dinner with students who were on campus during the winter break, December 18, 2017
 - Seven board members plus two other alumni and several staff members hosted approximately 25 students

On February 19, 2019, Residence Life is sponsoring an informational session for graduating seniors on what to look for when signing a lease on an apartment. We have two alumni who work in property management sharing their expertise during this event.

Alumni – Admissions Collaboration

Two alumni were scheduled for two February Class Visit Programs – Cecelie Owens and Derek Baker. They provided insights into their experiences as students and the value of a Buffalo State Degree.

We have been recruiting alumni to attend Accepted Student Receptions in Syracuse, Manhattan, and Long Island. Thus far:

- Four alumni have agreed to attend the Manhattan reception on March 29, 2019

- Four alumni have agreed to attend the Long Island reception on March 27, 2019
- Two alumni have agreed to attend the Syracuse reception on March 25, 2019

Additional requests to alumni are pending, and contact information will be given to Admissions as confirmations are received

The Alumni Engagement team and members of the Alumni Board of Directors will staff a table at the Admissions Open House on April 6, 2019.

These are but a few ways alumni are giving back with their time to support Buffalo State.

Alumni Events

Since the fall of 2018 the Alumni Engagement team has planned and executed seven alumni events including football, theater, international, and hockey alumni. In particular, the Men's Hockey Alumni Reunion last weekend was very well attended with former players coming from as far as Alaska, California, and Canada to attend.

Florida Reunion events are scheduled for late February/early March in Naples, Sarasota, Tampa, and the Villages

Development Highlights

as of February 15, 2019

Institutional Support

From July 1, 2018 through January 31, 2019, the BSC Foundation received \$1,377,945 in institutional support. That compares with \$1,996,728 received during the same period in FY 17-18

Committed Support

We recently received a commitment, provided anonymously, for a cash gift of \$150,000 toward the School of Arts and Humanities. (This gift is not included in the "institutional support" shown above.) The gift will arrive prior to the end of the fiscal year. A separate six-figure planned gift commitment, also dedicated to Arts and Humanities, has been received from the same donor

We recently secured a commitment for a cash gift of \$500,000 toward the Exceptional Education Department as the final gift from Dr. Horace Mann's estate. The gift will arrive prior to the end of the fiscal year

Day of Giving

Planning is underway for Buffalo State initial Day of Giving, which will be run from noon on April 16th through noon on April 17th

Bengala 2019

Planning is underway for “Under the Big Top” Bengala, led by Gala Committee co-chairs Jonathan and Rachel Amoia. The evening – Saturday, April 13th – will showcase our talented students. Two Presenting Sponsorships (each for \$25,000) have been secured.

Board Engagement

A variety of board engagement opportunities are identified on the attached calendar. We will be distributing invitations to all Foundation board members in the coming weeks for the following events this semester:

- Wednesday, March 6, 2019 – “The Wolves,” Preview: March 6 at 8 p.m. Performances: March 7-9 and 13-15 at 8 p.m.; March 16 at 2 p.m. and 8 p.m., Flexible Theatre.
- Friday, March 15, 2019 – “Conversations” Series – “Bob Dylan: The Protestiest Things He Has Protested Against in His Protest Years,” Dr. Andrea Guiati, Distinguished Teaching Professor, Modern & Classical Languages, 3-4:30 p.m., Ketchum Hall 320.
- Tuesday, April 23, 2019 – New Music Series: West African Drumming Ensemble and Diaspora – Ciminelli Recital Hall, 7:30 p.m.
- Tuesday, May 7, 2019 – Classical Series: Philharmonia and Choirs – Performing Arts Center, 7:30 p.m.

Florida Visits

Coinciding with alumni receptions in Naples, Sarasota, and The Villages during the last week in February and the first week in March, VP Finnerty will be making at least 12 personal visits with major donors and prospects

Equity & Diversity

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The President along with Equity & Diversity is bringing in the Racial Equity Initiatives, from the Racial Equity Roundtable of Greater Buffalo to conduct the Racial Impact Analysis workshop for all Management Confidential employees, March 4, 2019.

Basil Smikle, a Political Strategist and Policy Analyst, former Executive Director of the New York State Democratic party and a key advisor to Hillary Rodham Clinton was the guest speaker at the annual Dr. Martin Luther King, Jr. event.

Student Affairs

Divisional Highlights for the President's Report to the College Council
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The Africa Diaspora Project offered by Student Affairs/Student Leadership and Engagement offered was a month long exploration and education related to intersectional identities and included a keynote discussion exploring how racial identity is viewed and presented; colorism; a cultural bazaar and informational events during Bengal Pause during the month of February.

Men's Hockey competed in the first round of SUNYAC Championship (hosted here) and the Track and Field team had a strong showing during the Championships including Ronni Kordrupel breaking her own title and placing first in the mile run.

Division of Student Affairs, Strategic Goal Progress Update (2018-19)

GOAL #1: Engage

Engage students, faculty, staff and alumni as partners in fostering civility, respect and a caring community.

Values of respect, civility and caring must be nurtured and reinforced by practices that promote and reward positive behaviors along with practices that confront behavior that violates desired norms. Student Affairs will actively challenge students to engage with each other and their faculty/staff in ways that demonstrate civility, caring and respect for others.

Selected Progress (Fall 2017-Fall 2018):

- During summer and fall 2018 Weigel Wellness collaborated with Dietetics and Nutrition to open the Dietetics and Nutrition center and completed the hiring of a full time Dietician to support healthy lifestyle choices through education, programming and information.
- Finalized and used compact video, updated cards and language in summer 2018 orientation, fall 2018 Convocation, fall 2018 social media and poster campaigns to educate incoming students regarding the Campus Compact and code of conduct.
- During summer and early fall 2019, Student Leadership and Engagement in collaboration with Academic Affairs, offered Convocation for a record number of students and communicated expectations and information related to academic success and engagement.
- Continued to examine hall programming and efforts to promote faculty engagement, that supports the learning community model and integration of skills such as critical thinking.
- During fall 2019 began staffing and programming for Honors students in Bishop Hall.

- During summer 2019 job description was developed, search committee was assembled to complete staffing and reorganization with a focus on Residential experience.
- Residence Hall staff, Dean of Students and Vice President for Student Affairs collaborated to offer mandatory hall safety meetings as well as continued floor meetings to address issues of safety and security.

Goal #2: Educate

Educate, empower and support students to acquire skills that promote their personal and professional growth.

Students need to develop a set of life skills, personal skills and career skills in order to succeed in the world and in their profession. Student Affairs will provide experiences, activities, resources, and mentoring opportunities that support the development of these skills and allows students to be able to make an impactful contribution to society.

Selected Progress (Fall 2017-Fall 2018):

- During the first quarter of the 2018-19 year, the athletics management team has reviewed the 2017-18 senior exit survey results and shared the results with our life skills team, identifying which learning outcomes may need additional emphasis.
- During the fall and summer of 2018, the Career Development Center met with Economics, PACM, and the Computer Information Systems Department faculty to develop new partnerships to enhance student career resources
- During fall and summer 2018, held part-time Job Luau, Law School Fair, and Graduate School Fair.
- Career Development Center staff worked with Academic Success Office staff to discuss new ways of partnering to help exploring students and increased collaboration with learning communities
- Developed a Mock Interview program using alumni employers to conduct the interviews. partnered with Alumni Engagement staff to connect with alums at local companies.
- Enhanced the Junior Resident Assistant program to include CDC in order to offer prospective student staff leadership and career skills.
- CDC collaborated with Honors Program and Academic Success to implement career development activities supporting student retention
- During the summer, CDC staff instructed freshmen in First Year Success Academy on identifying and setting career goals.
- During fall 2019 divisional staff were offered professional development related to (1) making and understanding referrals to crisis services (2) utilizing a competency and skill based approach to supervising student workers.
- During fall 2018, Offer teaching kitchens, including one with Student Conduct and Community Standards to increase student cooking safety (reduce burn and cross contamination risks) and results indicated that 97% of participants gained at least one kitchen skill.
- During fall 2018, food service committee, text to solve and guest interactions have allowed us to meet or begin to work on implementing student requests at 75% success ratio. Began developing

marketing materials and hired a dining manager with expertise to expand vegan options for student dining on campus.

- In fall 2018, continued to engage student organizations to identify dining needs for implementation in 2019 and beyond. Also, launched the Dietician consultation and Super Food efforts in collaboration with Weigel Wellness.
- During the summer and fall 2019 continued to work with faculty, staff and student referrals to assist students in crisis. This has resulted in assisting a higher number of students than in previous years.
- In residence halls, this past fall the Intentional Interactions efforts were conducted with 98% of residence hall students. In addition, a new initiative to reach out to students who had not registered for the spring semester was conducted, resulting in 81% of students being registered for the spring semester.
- During the fall 2019, the Childcare Center welcomed the first Borne Hava cohort, engaged teacher candidates at family full day and continued to partner with PDS to support teaching candidates.
- The Vice President for Student Affairs and Dean of Students have attended several general student interest meetings and student events during the fall 2018 semester including Mr. Bigs, ASO, AEL Galas, and events during Bengal Pause.
- During the fall 2018 semester, Weigel Health Promotions implemented and required "I Love Consent training" for all student organizations.

Goal #3: Demonstrate

Demonstrate continuous improvement and innovative practices to ensure optimal alignment of staff and resources with institutional values and priorities.

We will continuously examine our work to make it more effective and efficient; to ensure we are designing and implementing programs, processes and services that really matter to student success, and appropriately allocating resources to align with institutional values and priorities.

Selected Progress (Fall 2017-Fall 2018):

- Implement cost containment measures including creating common departure time for away games to reduce busing and other away game expenses, more local professional development for divisional staff, and consolidating positions to increase savings and efficiency across the division.
- Consolidated Cross Country and Track and Field program administration and this effort was finalized summer 2018 with the hiring of the second permanent coach for this consolidated area.
- Created the office of Student Leadership and Engagement to create a central hub for student involvement and engagement opportunities as well as more effective leadership development and support for campus student organizations.
- During fall 2018 Chartwells, VPSA, and Finance and Management began to explore options for vendors in the new academic commons, including working on food service options that will support student engagement and presence in new Academic Commons.
- During July 2018 conducted a move of SCCS out of Dean's suite into stand alone space to enhance programs related to the code of conduct, restorative justice, and other positive

community standard enhancements. Health Promotions was moved to the Counseling area to increase a collaborative model related to student health and wellness.

Information Technology, Enrollment, Marketing, Communications

Divisional Highlights for the President's Report to the College Council

March 5, 2019

Technology

- VoIP (New Telephone System)
 - VoIP has been implemented for Financial Aid and Admissions. Registrar and Student Accounts Offices scheduled for 3/19. Planning is underway to create a prioritized plan for the rest of campus.
- Next Generation Wireless Infrastructure
 - Project is in place to assist with logging all wireless infrastructure by building and age.
 - Equipment will be replaced by age, if not replaced beforehand, by a new building project.
- Banner 9 Migration (INB forms)
 - Successful implementation of Banner 9 INB achieved on 2/19/19
 - Planning is in place for the SSB upgrade
- Mobile Application
 - New project has begun to implement MODO - a mobile application platform for faculty, staff, students, and alumni.
 - Constituent groups will be phased in.
- Computer Lab Assessment
 - A full computer lab assessment has been completed and data has been uploaded to K2 tracking software.
 - A full report will be given to leadership in March
 - Will assist with better understanding lab utilization using both hardware and software data so that informed decisions can be made regarding lab use and scheduling.
- Student email to O365
 - Currently assessing moving students from Gmail to O365, which is the platform that staff and faculty are currently utilizing.
 - Benefit would be only having one system for both offering better communication flows between groups.
- Blackboard Ally (Accessibility)
 - Tool, embedded in Blackboard Learn, designed to make digital course content more accessible to all students.
 - Alternative formats include OCRred PDF, HTML, ePub (for ebook devices/apps), electronic braille, audio (mp3), and machine translation.

- Ally tool also assists faculty in identifying and correcting accessibility issues within their own course content.
- Campus IT Emergency Plan
 - Currently working on submitting the IT section to the Office of Finance and Management to ensure full coverage of all IT operations
- Password Reset
 - In progress of creating robust password reset functionality. Testing is currently happening. Once all testing is complete communications will be sent out to campus.
- Electronic Course Evaluations
 - Evaluation Toolkit has been implemented and is currently being used for course evaluations. It is available for all programs.
- 25 Live (Space Management System)
 - Has been implemented for all classroom scheduling.
 - Currently working on a plan to prioritize that migration of all spaces on campus into the system.
- IT Budget Planning
 - Two-year analysis completed for IT accounts
 - Defined scope and feasibility of sub-accounts
 - Created annual budget calendar
 - Prepared request for new IT Services accounts and sub-accounts
 - Realigned three accounts and added sub-accounts
 - Provided Budget Office with recommendations for initial allocations for FY 2018-2019
- Data Warehouse
 - Initial DW scope defined. Title III has allowed for the hiring of another Data Analyst as well as the establishment of a data warehouse.
 - Currently we are in the process of conducting phone interviews for 12 candidates.

Admissions

- Slate CRM
 - Implementation of the Slate CRM for admissions is in full swing.
 - Currently being used to manage all application materials, admissions communication plan, as well as orientation registration.
 - The second phase of building out both undergraduate and graduate applications is currently underway.
- Enhance Campus Visit Experience
 - Established a Campus Visit committee to help continually improve upon our perspective student and family experience.
 - Includes vetting the script, uniform, and route.
- Enrollment Master Plan

- The College has established an Enrollment Management Resource Planning Taskforce who will begin to build a bridge between enrollment management and resource planning on the budget side. This group meets biweekly and will work to inform a 5-year enrollment master plan.
- Digital Viewbook
 - Currently implemented and tracking data. This benchmark data will be utilized to assess its effectiveness for future years.
- Search Initiatives
 - Capture Higher Education has been procured to assist with our search campaign. This company focuses on tracking the online behavior of prospectives as they interact with our website. This gives us greater insight into the content they are consuming.

Financial Aid

- Financial Aid Funding Sources
 - Discussion of additional funding options and payment plans to assist with retention efforts are planned.
 - Currently working through the one time, back-on-track funding for students. This is a new fund utilized by Financial Aid to offer financial assistance to students. Student had to make a good faith payment, based on their bill and must meet minimum GPA requirements.

Marketing and Communications

- Social Media/Online Response
 - A taskforce has been created to address any constituent feedback/issues that come up on our social media channels. This group will help to identify specific resources who can be tapped to assist in answering of these questions.
- Social Media/Digital Marketing
 - Hired a fulltime head of social media whose job it is to focus on College's digital marketing.
 - A social media group made up of those who manage social media campus-wide will be implemented to ensure cross sharing of content and effective strategy.
 - Advertising continues to market key recruitment events for both undergraduate and graduate.
- Mobile Car Campaign
 - Rolled out a new 6-month mobile car campaign with Uber and Lyft (10 cars).
 - This campaign is being used to increase the brand awareness of Buffalo State.
 - There has been extensive exposure to our brand throughout western New York.
- Marketing Theme
 - New theme has officially been rolled out for the entire campus – Believe. Inspire. Achieve.
 - Currently working on new look and feel for Admissions materials which will incorporate this theme.
- 150th Anniversary

- Concepts have been designed to commemorate the College's 150th anniversary.

Academic Affairs

Divisional Highlights for the President's Report to the College Council
March 5, 2019

Arlesa Shephard, Associate Professor, Fashion & Textile Technology, and Curator, BSC Historic Costume Collection, has been elected to the Costume Society of America Board of Directors through 2022. The Costume Society of America (CSA) serves a wide variety of backgrounds, both generalists and specialists, who share a passion for the history and serious study of costume. Their mission is to foster "an understanding of appearance and dress practices of people across the globe through research, education, preservation, and design." The focus tends to be on the history of dress. Membership is varied, and includes professionals from theater, museums, fashion education, and beyond.

Academic Affairs has recently implemented a wide variety of high-impact student retention initiatives. These include:

- Construction of the Academic Commons within Butler Library, allowing centralization of all academic support programs in one space to open in 2020.
- Early Undergraduate Research Opportunity provides students with the chance to participate in faculty research during their first or second year at Buffalo State.
- Expansion of the Honors Program, tripling the number of first-year students in Honors.
- Expanded the number of Learning Communities from 4 to 21; additional expansion is planned.
- Implemented a trial Summer Bridge program for nearly 200 COMPASS and general admission students, consisting of a four-day course in the week before classes, focused on strategies for success in college. Funded by a SUNY Performance Improvement Grant (PIF).
- A program of Peer Mentors, funded by a PIF grant, was implemented in Fall 2018 and is continuing for more than 350 first-year students in the current semester. Students meet regularly with their third- or fourth-year student mentor. Based on assessment results, expansion is planned for 2019-20.
- A new Supplemental Instruction (SI) program incorporates a required fourth hour in courses with high attrition rates. The SI hour is taught by third- and fourth-year students who have had strong success in the course and was implemented for almost 300 students in Fall 2018, continuing in Spring 2019, with expansion planned for 2019-20.
- Through Academic Commons, we have developed a strong Peer Tutoring program, helping students to succeed in high-attrition courses and helping to retain the highly skilled student tutors.

Academic Affairs is engaged in a strong assessment of these and a number of other initiatives, to measure effectiveness, guide revisions, and demonstrate which programs merit expansion.

As we come to the conclusion of another academic year I am grateful for the support, guidance and counsel of the Buffalo State College Council. I thank each of you for the work that you do to spread the good word about this wonderful institution. I am looking forward to seeing you at one or more of our end of year celebration activities.



BUFFALO STATE

The State University of New York

Facilities Committee Report to the College Council

Tuesday, March 5, 2019

The Facilities Committee met on February 7, 2019, to discuss the following topics:

Membership

Chairman Linda Dobmeier has invited two new members to join the Facilities Committee and is awaiting their responses.

Capital Budget Update

Buffalo State's planned capital budget allocation of \$9.6 million could decrease to about \$6 million in the Governor's budget, in which case the difference would move into a lump sum. The high-priority lump sum is allocated on a project-by-project basis at the discretion of the State University Construction Fund.

Facilities Master Plan: Construction Update

Projects Recently Completed

- Construction of the Jacqueline Vito LoRusso Alumni and Visitor Center
- Phase one renovation of Upton Hall
- Renovation of Bishop Hall to create a 207-bed corridor-style residence hall

Projects in Construction

- The fourth and final phase of the Science & Mathematics Complex project; summer 2020 completion
- Renovations to Butler Library creating the Academic Commons; spring 2020 completion
- Renovation of residence hall Tower 3; summer 2019 completion

Projects in Planning and Design

- Renovations to the Central Heating Plant; spring 2022 completion
- Coyer Field track and turf replacement; summer 2020 completion
- Renovation of Iroquois Drive; fall 2020 completion
- Renovation of residence hall Tower 2; summer 2021 completion

Future Projects, Planned

- Extensive, phased rehabilitation of the Classroom Building
- Rehabilitation of Building 50 (formerly the Ruslander Building) to house the University Police Department and some facilities operations

Future Projects, Conceptual

- Full, phased renovation of Upton Hall
- Transformation of Office of Mental Health (OMH) Building #15 into Buffalo State's Civic & Community Engagement Center
- Replacement of athletic fields lost to construction of the Science and Mathematics Complex, built to NCAA specifications

Facilities Committee Report to the College Council

Tuesday, March 5, 2019

- Acquisition of 166/170 Dart Street (City of Buffalo Impound Lot); a designated developer agreement is anticipated
- Additional student dining facilities as appropriate

Capital Planning Initiatives

- Housing Demand Study to inform strategic growth, capital improvements and occupancy management; summer 2019 completion
- Space Utilization Study to analyze use of academic and non-academic space; summer 2019 completion
- Capital Development Board to strategically guide campus development of buildings, land, landscape and infrastructure; spring 2019 start

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**President's Report
To the
Buffalo State College Council
May 21, 2019 Meeting**

Progress Report, Updates, and Significant Accomplishments
Since the March 5, 2019 meeting.
Prepared by: Kate Conway-Turner, President

Updates from SUNY

NONE

Commencement

The 147th Commencement Exercises took place this last Saturday, May 18, 2019. There were two baccalaureate ceremonies and over 1300 students attended. At the 5:00 pm ceremony, almost 200 graduate students attended and received their master's degrees or certificates of advanced study. In total, there were nearly 2000 undergraduate degrees conferred and just over 600 graduate degrees or certificates of advanced study. At the 9AM ceremony, Actor Jesse Martin was given an Honorary Doctorate in the area of Fine Arts and wowed attendees at all ceremonies as the commencement speaker. A moment that will never be forgotten was the standing ovation given to our 1PM Honorary Degree recipient, Sophia Veffer, a holocaust survivor and educator. A link to the videos of all ceremonies will be made available as soon as possible. I encourage you to take a look at these and other wonderful moments.

Several of the student awardees and other graduates are joining us at our meeting today. Some were unable to be with us since we are meeting post commencement ceremonies. I have included a list of awardees and bios for students receiving significant honors this year.

**PRESIDENT’S MEDAL WINNERS | CHANCELLOR’S AWARD WINNERS
ALL-AMERICAN ATHLETES**

**ALLISON R. TORSEY – President’s Medal for Outstanding Undergraduate Student
& Chancellor’s Award for Student Excellence Recipient (WILL NOT
ATTEND)**

Hometown: Depew, NY

Major: Bachelor’s Applied Mathematics and Physics

GPA: 3.91

Allison R. Torsey is a Muriel A. Howard Honors Program student and president of the Buffalo State Math Club. She has twice presented her mathematics research at the Joint Mathematics Meeting, the world’s largest mathematics conference. She also participated in the Research Experience for Undergraduates at the Mathematical Biosciences Institute at Ohio State University. As president and philanthropy chair of the Beta Gamma chapter of Alpha Epsilon Phi, she helped raise money for the Elizabeth Glaser Pediatric AIDS Foundation and Sharsheret.

WIN MIN THANT – President’s Medal for Outstanding Graduate Student

Hometown: Buffalo, NY

Major: Master’s Multidisciplinary Studies

GPA: 3.54

A native of Burma, Win Min Thant serves as an education coordinator at Buffalo State’s Community Academic Center while pursuing her graduate degree. Dedicated to ensuring that refugees make a successful transition to life in America, she implemented the “Buffalo Beginnings” after-school program to provide free assistance with literary and social skills. She also designed a qualitative research study to

track the academic success of refugees who have graduated or are on track to graduate from Buffalo State.

I’JAZ J. EBERHARDT - Chancellor’s Award for Student Excellence Recipient

Hometown: Tonawanda, NY

Major: Bachelor’s Journalism

GPA: 4.0

I’Jaz J. Eberhardt is the student president of the Muriel A. Howard Honors Program and a board member of the Honors Advisory Board. She also serves as associate news editor of the college’s student newspaper, *The Record*. She presented her Honors capstone project findings on the future of print journalism in the digital age at Buffalo State’s Student Research and Creativity Conference. She also volunteered with the Alternative Break service trip to Yabucoa, Puerto Rico, to help rebuild homes destroyed by Hurricane Maria.

NICHOLAS W. GRAY - Chancellor’s Award for Student Excellence Recipient (WILL NOT ATTEND)

Hometown: Williamsville, NY

Major: Bachelor’s Psychology

GPA: 3.73

Nicholas W. Gray is a Muriel A. Howard Honors Program student and captain of the track and field team. He earned an Undergraduate Summer Research Fellowship to examine personality and social factors that impact performance and is presenting his findings at the Eastern Psychological Association annual conference and the Buffalo State Student Research and Creativity Conference. He serves as president of the Buffalo State chapter of Psi Chi, the national honor society for psychology students.

HIBBAH MOJAWALLA - Chancellor’s Award for Student Excellence Recipient

Hometown: Grand Island, NY

Major: Bachelor’s Childhood Education (Grades 1-6)

GPA: 4.0

Hibbah Mojawalla, a Muriel A. Howard Honors Program student, is the founder of the Buffalo State Muslim Student Association. She collaborated with the college’s president to create the first prayer/mediation space on campus and organized biweekly congregational Friday prayers as well as interfaith panel discussions. A two-time Educational Opportunity Program (EOP) award winner for academic excellence, she presented her research on how service learning enhances the preparation of teachers at the Buffalo State Student Research and Creativity Conference.

ZHANNA E. REED- Chancellor’s Award for Student Excellence Recipient

Hometown: Buffalo, NY

Major: Bachelor’s Arts & Letters

GPA: 3.67

Zhanna E. Reed has concentrated her studies in dance, music, and theater. She played the leading role of Celie in Casting Hall Productions’ staging of *The Color Purple*, modeled at the college’s Runway 9.0 fashion show, and performed at the Buffalo State Scholarship Gala in 2017 and 2018. A past president of the Buffalo State Dance Association and an Educational Opportunity Program (EOP) academic excellence award winner, she earned the Outstanding Undergraduate Service-Learning Course Participant award for her work in the *Kinesthetic Learning Methods and Practice* course.

NISA H. RAQIB – All-America Athlete, Women’s Track & Field (WILL NOT ATTEND)

Hometown: Buffalo, NY

Major: Bachelor’s Health and Wellness

GPA: 2.75

A freshman health and wellness major from Buffalo’s Hutch Tech High School, she earned All-America honors during the indoor NCAA Track & Field Championships in March, finishing runner-up in the triple jump. She was the SUNYAC’s Rookie of the Year in indoor track and field after winning the conference title in the triple jump and will be traveling to Ohio this week to compete in the NCAA Outdoor Championships.

Below, you will find divisional reports for you to review.

Academic Affairs

Divisional Highlights for the President's Report to the College Council
May 21, 2019

Runway 12

Runway Mission: The Runway Fashion Show is a student-run event in Buffalo State's Fashion Textile Technology Department since 2007. The fashion show serves our campus: to communicate a diverse and inclusive culture, one that creates a safe environment for our students to showcase their talent and vision. Runway offers a high-impact learning experience that prepares fashion students for their careers in the fashion industry. This fashion show gives our Buffalo State students the platform for civic engagement and allows them to showcase social responsibility throughout the campus and Buffalo community. Runway is a collaborative production. As a collaborative project, the production team works with the Art & Design Department at Buffalo State, local businesses and non-for-profit organizations. Runway also brings fashion awareness to social, ethical and environmental issues that are on the forefront of our global economy.

2019 Theme: REawakening Noun. a revival/renewal of interest or attention. a recognition, realization, or coming into awareness of something. Fashion reflects who we are and how we want to be perceived in the world. We are asked to challenge ourselves with what the future of fashion looks like. As fashion professionals we must envision where we want fashion to go... Let's revive our understanding of how fashion communicates our innate dignity as a human race and connect with one another in a way that clearly sends a message to those we encounter. As a future generation, use your voice to invoke that change. "Reawakening" conjures up a realization and awareness of something that matters to you. Let's tell a story, make a statement, and create a movement fashion. We are listening. We are woke. Over 700 people attended Runway this year.

Civic and Community Engagement

The CCE has seen tremendous growth in recent years, particularly since the 2017 restructuring of the Volunteer and Service-Learning Center in the Career Development Center to serving as a stand-alone office in Academic Affairs. The growth includes:

- Service-learning support (a 33% increase in two years- 96 SL courses in 2015-2016 and 143 SL courses in 2017-2018), implementation of the SUNY policy on service-learning agreements and community site visits, and projected increases to community engagement in learning communities and honors programs.
- New civic engagement efforts (voter registration and voter turnout drives, the development and oversight of a student leadership board and its' many activities, efforts to impact census 2020, upcoming Carnegie Classification for Community Engagement re-application)

- Implementation of the civic action plan including promotion and support for increased community-based research, efforts to improve faculty and staff recognition through institutional processes, and student organization support
- Co-curricular engagement supports (Bengals Dare to Care Day increased from 650 participants to 800 annually, Alternative Break growth in scholarship fundraising, leadership team management, and partnerships with other offices, and community service projects for all new first year students during orientation)

Educational Pipeline Initiatives Office (EPIO) Reorganization

After significant consideration and input from stakeholders, the following reorganization of community-focused programs in Academic Affairs will take effect on July 1st, 2019.

The Precollegiate Academic Success Center (PASC) which includes Upward Bound, Liberty Partnerships, and the STEP program under the leadership of Patrice Cathey will now move to the Educational Opportunity Program under the direction of Yanick Jenkins, Director of the Educational Opportunity Program (EOP) and Senior Advisor for Precollegiate Programs. This alignment will help to fulfill Buffalo State's commitment to higher education access for students who have the potential to succeed despite challenges with preparation and financial resources.

The West Side Promise Neighborhood Project (WSPN) and Buffalo State's commitment as a lead institution in the Higher Education Anchor Mission Initiative, will move to the Civic and Community Engagement Office (CCE), reporting to Laura Hill Rao, CCE Director. Organizing these efforts together will expand and unite Buffalo State's commitment to social responsibility and civic engagement through partnerships that address community priorities.

The Educational Pipeline Initiatives Office (EPIO) will continue under the leadership of Diantha Watts, EPIO Executive Director and will encompass the Center for Excellence in Urban and Rural Education (CEURE), the Community Academic Center (CAC), and Middle Early College High School Program (MECHS). These education focused partnerships will work closely with the School of Education and CCE to collaborate with school districts and community stakeholders to improve the educational and life outcomes of children and families throughout the region.

Teaching and Learning Center

The Teaching and Learning Center is dedicated to providing faculty with the resources to facilitate student learning. In 2018-19, efforts focused on the strategic plan's call to ensure that each student engages in multiple High-Impact Practices during their time at SUNY Buffalo State. In particular, programming was developed to give instructors the time, resources, and support to redesign their courses to include high-impact practices. The multi-day training model provided faculty with an intense jumpstart, but the faculty work and Center supports continued throughout the year. There were three cohorts working on this model. Two focused on applied learning (16

faculty began in June and continued through the fall, 14 began in January and continued through the spring). There was another cohort focused on Learning Communities (23 faculty began in June and continued through the spring). This work will continue this May with another cohort focused on applied learning (27 faculty registered) and another on Learning Communities (58 registered). Though work begins in May with multi-day training, it will continue through 2019-20.

The Teaching and Learning Center will also be offering similar multi-day trainings in June around bringing more affordable resources to our students (16 faculty participating). This includes how to locate affordable alternatives to expensive textbooks, but also how to integrate those resources in highly impactful ways. And on the same model, the Teaching and Learning Center will spend the summer working with faculty to design supplemental materials for students in "gateway" courses that typically have high failure rates (10 faculty participating). This is part of Buffalo State's Title III grant, *Insight to Impact*.

In addition, the Teaching and Learning Center continues to work Academic Success programs (e.g., peer-mentoring, advising, tutoring), student affairs (e.g., the counseling center), Information Technology (e.g., Instructional Design), and Professional Development (e.g., leadership development) to coordinate efforts for our faculty and students. The Teaching and Learning Center also offered workshops on a variety of topics (e.g., classroom management, how to help students come to class prepared, how to promote careful reading, how to support better writing, how to help students in distress), faculty reading groups, and ongoing support for new faculty. In short, there's an ever-growing group of faculty members on campus becoming ever more intentional about how they facilitate student learning.

Finance and Management

Divisional Highlights

ADMINISTRATIVE REORGANIZATION

Consistent with efforts across the campus to increase effectiveness and optimize resources, on April 2 the Finance and Management division announced changes to the organizational structure in four Finance and Management units that report directly to the vice president for finance and management. Administrative Services, Campus Planning, Facilities and Financial Operations were realigned and reorganized.

CAMPUS PLANNING OFFICE AND GROUNDS DEPARTMENT

On Saturday, April 27, Friends of the Maud Gordon Holmes Arboretum partnered with the Campus Planning Office and the Grounds Department to plant 35 trees along Bengal Walk north of the Student Apartment Complex between Rees Street and Grant Street. About 50 volunteers participated, including students who are members of the USG-recognized Rowing Club. The planting increases the number and diversity of trees in the campus arboretum and offsets trees lost due to storm damage, construction, infestation, and disease.

FACILITIES

Projects under Construction

Science and Mathematics Complex, Phase 4

Phase 4 will complete this multi-year project with the addition of the spherical, stand-alone Whitworth Ferguson Planetarium, greenhouse, lecture hall, classrooms, offices and labs. The cost will be \$35.5 million; winter 2020/2021 completion is planned.

Academic Commons, Butler Library

As part of its Academic Improvement Plan, Buffalo State is co-locating and centralizing academic support services in Butler Library. The resulting Academic Commons will include academic advising, tutoring, the Writing Center, the Math Center, the EOP Academic Center for Excellence, and Student Accessibility Services. Areas of the first and second floors of the library are being reconfigured and upgraded in this \$15.3 million project slated for a spring 2020 completion.

Tower 3 Renovation

Two of the four Tower residence halls -- Towers 1 and 4 -- have been renovated in recent years. Renovations to Tower 3 will include entrance, lobby and elevator rehabilitation; lounge and laundry room improvements; and updates to student suites. This \$14.75 million refurbishment began in summer 2018 and will end in summer 2019.

Iroquois Drive Reconstruction

This project will rebuild the entirety of Iroquois Drive, improving drainage, lighting and adjacent walkways. The Department of Transportation project to update New York State Route 198 has been put on hold. Buffalo State's Iroquois Drive reconstruction was designed to coordinate with the DOT project, but can proceed without it. Should the DOT project proceed in the future, Iroquois Drive will be compatible with it. This is a \$7.9 million renovation slated for a winter 2020/2021 completion.

New Turf and Track at Coyer Field

Buffalo State's turf field is used for football, soccer, and lacrosse, as well as for recreational purposes, camps and rentals. Its six-lane track is used by college track and field teams. This two-season, \$4.5 million project will replace the track, turf field, scoreboard, goals and goal posts. Construction will take place in summer 2019 for the turf and summer 2020 for the track.

Projects in Planning and Design

Classroom Building Rehabilitation

Buffalo State's Classroom Building hosts about 20 percent of the campus's general-purpose classrooms, eight academic departments and the offices of the Dean of Natural and Social Sciences. The current layout and configuration do not meet pedagogical or student needs. In addition, many building systems are at the end of their useful life. This extensive rehabilitation will replace all building systems, bring the facility up to current energy standards, and reconfigure the structure to meet current and future teaching and learning needs. This project will be phased; it is currently budgeted for approximately \$61 million in construction costs.

Tower 2 Renovation

This will be the fourth and final Tower residence hall renovation. It will include entrance, lobby and elevator rehabilitation; lounge and laundry room improvements; and updates to student suites. This \$15 million refurbishment will begin in summer 2020 and will end in summer 2021.

Central Heating Plant Reconstruction

Buffalo State's steam plant is at the end of its life cycle. This project will replace boilers and all associated equipment with new and more efficient versions. This will save costs for fuel, operation and maintenance; reduce harmful emissions and potential for harmful fuel leaks; provide a more

reliable source of heat and hot water for the campus; and potentially clear space in the building for other service uses. This is a \$20.8 million project.

University Police and Campus Operations Center (Building 50)

Building 50 was built in the 1950s and acquired by the campus in 2003. It was constructed for manufacturing but has been used by Buffalo State as a storage facility. This 92,000 square foot building is in great need of rehabilitation. This renovation will provide appropriately designed space to accommodate University Police, property control and custodial and grounds employees; renovate warehouse and dock space; and create a better link to the main campus pedestrian spine and designated visitor parking areas. This is a \$14.8 million project.

Dart Street Project: 166/170 Dart Street (City of Buffalo Impound Lot)

At a press conference on April 18, 2019, Buffalo Mayor Byron Brown and President Conway-Turner officially announced that the college had been chosen as the designated developer for 167-170 Dart Street, the current location of the City of Buffalo Auto Impound Lot. Mayor Brown said, "For some time my Administration has been planning to relocate the City's Auto Impound facility, and the site's location, adjacent to Buffalo State College, feels like a perfect fit for the educational facility that needs more space to fulfill its long-term mission."

The City and the college signed a designated developer agreement (DDA) on April 18. During the subsequent 18-month period the Buffalo State-affiliated BSCR Corporation will pay the City \$1,000 per month as we receive and evaluate proposals for development options for the property. The possibilities for development are wide open; nothing has been pre-determined. Upon the completion of the DDA process, the college hopes to purchase the 166-170 Dart Street parcel from the City. The City has stated that it intends to sell the land at its appraised value. Appraisals have not yet occurred.

Buffalo State will evaluate critical campus capital needs, as well as solicit input from the community on how to best transform and utilize the property in alignment with the college's strategic plans and goals. Outreach to the community and key stakeholders will lead to a request for proposals (RFP) being issued in June 2019.

Visit from SUNY Construction Fund Representatives

On May 9 leaders from the SUNY Construction Fund – Robert Haelen, Senior Vice Chancellor for Capital Facilities & General Manager of the Construction Fund, and Nora McCabe Director of Program Management & Finance – visited Buffalo State. The visit was an opportunity for Buffalo State to highlight its facilities needs and advocate on behalf of its capital program. The successful visit included both driving and walking tours of the campus.

ENVIRONMENTAL HEALTH AND SAFETY (EH&S) OFFICE

The EH&S Office provided fire safety training for students. The sessions allow students to practice using fire extinguishers on a supervised live fire. The trainings took place between March 21 and April 25 and were attended by 40 students.

EVENTS MANAGEMENT OFFICE

At Commencement Kick-Off on April 10, the Events Management Office successfully debuted an electronic registration system to register students for commencement and provide them with guest tickets. The kickoff proceeded smoothly; 572 students were registered quickly and efficiently over the course of this first day of sign-up.

PARKING SERVICES OFFICE

This summer the Parking Services Office will relocate to Moot Hall. The move will increase convenience for our students by adding an office to our student services hub. Parking Services staff will become part of the Student Accounts environment, with the goal of cross-training to increase efficiency for both offices.

This anticipated move has already been supported by the IT division, who have begun plans to switch the police and parking software (CHARMS and Autopark, respectively) to a new server. This will grant accessibility to both software programs from the Moot Hall location.

STRATEGIC RESOURCE PLANNING

Vice President Barnum provided a school-focused presentation on integrated resource planning to department chairs and other leaders in the School of Arts and Humanities on May 1. She also provided a status report on strategic resource planning to the College Senate on May 10.

UNIVERSITY POLICE DEPARTMENT

On April 2 the University Police Department participated in the MATTERbox challenge, packing boxes of healthy meals for distribution to schools. Buffalo State employees including UPD officers worked alongside Buffalo State student volunteers on this project organized by Chartwells. Volunteers packed 200 boxes of healthy foods that were delivered to Milligan's food pantry to assist food-insecure students, as well as to the Delavan-Grider Community Center After School Program.

Institutional Advancement

Divisional Highlights

- **150th Campaign for Buffalo State College**
 - **Planning Study Interim Report**
 - Campaign feasibility interviews continue with individuals who have relationships with BSC. As of May 8, 2019, twenty-two (22) interviews have been completed.
 - Three (3) additional face-to-face interviews are scheduled in D.C. between May 8-11, 2019, and ten (10) additional interviews are being scheduled in NYC, bringing the preliminary total of interviews completed and in process to thirty-five (35).
 - **Early Observations**
 - 75% of those interviewed indicated Buffalo State as their "highest" or "high" philanthropic priority and stated they would make a gift to the campaign.
 - 90% of interviewees expressed a "very positive" or "positive" reaction to the proposed campaign plans.
- **Corporate Engagement**

A proposed event is being planned for spring 2020 to invite business and community leaders to join in a discussion led by Buffalo State College and a co-host anchor from the business community. We will discuss what it means to be an Anchor Institution of Buffalo, how we deliver on that vision, how we measure our impact and where can we partner to have a greater result for WNY.

Alumni Engagement Highlights

- **Jacqueline Vito LoRusso Alumni and Visitor Center**

The Alumni and Visitor Center hosted 46 events in the building during the quarter, including The SUNY Open Educational Resources Summit, the Say Yes Buffalo Breaking Barriers Graduation, Master Teacher Workshops, and Men's and Women's Hockey Alumni Reunions.

Over 40 alumni have stopped by to visit the new center during the period, and more than 100 have requested their Alumni ID Cards.

- **Events and Opportunities**

The Alumni team engaged approximately 200 alumni at eight events during the third quarter, including our annual Florida Reunion events in Sarasota, Tampa, Naples and the Villages.

Thirteen alumni came to campus to speak to students in several programs, including the Admissions Class Visits, the Chemistry Alumni Seminar Series, and a Residence Life Program to educate students on reading and signing a lease. We also identified eight alumni who attended Accepted Student Receptions in Syracuse, New York City, and Long Island.

The Alumni Engagement Office has been working closely with the Career Development Center and Marketing and Communications on the *Bengals at Work* video series. Two have been completed and one more is nearly finished. We have sent a list of 10 names to Marketing and Communications of alumni from multiple programs in careers ranging from education, broadcasting, government and law enforcement. These videos were very well received at Orientation, and we hope they will serve as recruitment tools to highlight the accomplishments of our graduates.

- **Alumni Communications**

In addition to the mailing of the 1300 Elmwood Alumni Magazine in January, the Alumni Engagement team has sent 17 emails to 18,409 addresses. Included in the outreach were department newsletters from Athletics and Exceptional Education, as well as information about alumni events and programs, and Day of Giving communications.

Development Highlights

- **Institutional Support**

The 2019 Gala, “Under the Big Top Bengala” highlighted our students throughout the night and generated projected gross revenue of \$275,000, surpassing 2018 gross revenue by approximately \$40,000

- The Stand for the Student segment of the evening was especially enthusiastic, producing over \$54,000 in gifts, compared with \$42,675 in 2018

The end-of-fiscal-year appeal, including mail and online strategies, will launch in May

- **Buffalo State Gives**

The inaugural day-of-giving, “Buffalo State Gives,” was launched in March. The awareness-building campaign began with an email to all alumni and friends, inviting them to become social media Ambassadors, responsible for recruiting more Ambassadors and spreading the word about Buffalo State Gives.

Approximately 200 alumni and friends signed up to be ambassadors and the school received almost 200 gifts (for \$18,200) on the day of giving, noon on April 16 through noon on April 17. Coaches and administrators from the Athletics Department were especially active, supportive, and productive throughout the campaign.

- **Staff**

We are pleased to announce that four new staff members are now on board (2) leadership gift officers and two (2) development coordinators.

Government Relations

- Working with ArtCon to obtain federal funding for a joint research project with US Army Research Labs and other partners.

- Conducted several meetings with local and state government officials to assist the CAC with obtaining new space for programming on Grant Street.
- Representing the campus on both the City and County Complete Count census committees.
- Hosted a successful event for the Governor with over 500 people in attendance for an update on the adopted NYS Budget.

Equity & Diversity

Divisional Highlights

No Updates

Student Affairs

Divisional Highlights

GOAL #1: Engage

Engage students, faculty, staff and alumni as partners in fostering civility, respect and a caring community.

Values of respect, civility and caring must be nurtured and reinforced by practices that promote and reward positive behaviors along with practices that confront behavior that violates desired norms. Student Affairs will actively challenge students to engage with each other and their faculty/staff in ways that demonstrate civility, caring and respect for others.

Selected Progress (Winter/Spring 2019):

- Career Development Center hosted guest speaker from the Buffalo Pride Center conducted an in-service training for staff on working with LGBTQ students.
- CDC Conducted in-service training for counseling staff to ensure common understanding of MBTI individual and group interpretations.
- Hosted SUI UP event in conjunction with JCPenney, Fashion department and alumni to support student access to affordable work wear, interviewing strategies, etc.
- Chartwells hosted cultural appreciate training week for all dining and retail teams and identified an 85% satisfaction rate with students engaged with dining on campus.

- During the Spring Student Leadership and Engagement continued to collaborate with Academic Affairs providing key programming and space for mentees. In addition, SLE drafted a “Next Level Leadership” program which will launch in the Fall of 2019.

Goal #2: Educate

Educate, empower and support students to acquire skills that promote their personal and professional growth.

Students need to develop a set of life skills, personal skills and career skills in order to succeed in the world and in their profession. Student Affairs will provide experiences, activities, resources, and mentoring opportunities that support the development of these skills and allows students to be able to make an impactful contribution to society.

Selected Progress (Winter/Spring 2019):

- Student Athletes engaged in over 1,000 hours of community outreach and were featured in local media for their work with Best Buddies, Gateway Longview organizations.
- Career Development Center developed new proposals with Criminal Justice, Individualized Studies, Forensic Chemistry faculty
- Successfully held Job & Internship Fair, and Teacher Recruitment Day.
- Shadow Days held for over 50 students visiting with alumni employees at Travelers and Ingram Micro.
- Co-sponsored with AEL, a panel and networking program with M&T Latino and African American Resource Groups, including alumni employees.
- Conducted a site visit for the National Society of Black Engineers (NSBE) student group to Moog providing opportunity to meet with alumni.
- Hosted with the Interim Provost a faculty networking event sponsored by Enterprise.
- The SCCS surveyed approximately 200 students between January 29th and March 1st The Restorative Justice and General Programming survey helped to collect information regarding BSC students’ understanding of Restorative Justice and ways that they’d see it as useful on our campus.
- Merged New Student and Family Programs, Student Life, and Student Union social media and web content to advertise new SLE, continued use of the Bengal engagement bar to communicate and promote programming and services offered through student affairs. Conducted a listening tour of the Greek organizations and student government.
- Hosted Commuter Breakfasts with a new partnership with faculty inviting individual classes to participate.

Goal #3: Demonstrate

Demonstrate continuous improvement and innovative practices to ensure optimal alignment of staff and resources with institutional values and priorities.

We will continuously examine our work to make it more effective and efficient; to ensure we are designing and implementing programs, processes and services that really matter to student success, and appropriately allocating resources to align with institutional values and priorities.

Selected Progress (Spring/Winter 2019):

- Created content for prospective students and their families that highlight wellness and quality vegan dining options at Buffalo State.
- Hosted a joint training with Admissions staff to provide information to educate students and families on the robust student life at Buffalo State.
- Identified positions to be realigned to support efforts related to Title III grant (Completion Coaches) and developed online orientation supplements to support 250 students who attend later sessions who may be at risk for retention.
- Collaborated with Academic Affairs to offer professional development supporting Academic and Student Affairs unit partnerships and culture of collaboration.
- Athletics department partnered with Institutional Advancement to support giving during “Day of Giving” in support of athletics programs and to engage former athletes in giving back to the campus.

Information Technology, Market & Communications
Divisional Highlights

Technology

- VoIP (New Telephone System)
 - VoIP has been implemented for Financial Aid, Admissions, Student Accounts, and Registrar
 - Planning for phase II is underway to create a prioritized plan for the rest of campus
 - Working on procuring equipment to begin to transition campus from current phones to new phones
- Next Generation Wireless Infrastructure (Ongoing)
 - Project is in place to assist with logging all wireless infrastructure by building and age
 - Equipment will be replaced by age, if not replaced beforehand, by a new building project
- Banner 9 Migration
 - INB implementation complete in Feb 2019
 - Project planning underway for SSB upgrade
- Mobile Application (Modo)
 - Modo has moved the app to their Q&A team for complete internal testing
 - Marketing and Communications will work to build out the look and feel, as well as the name, for the app to ensure proper College branding

- Computer Lab Assessment
 - A full computer lab assessment has been shared with the President and Cabinet
 - Next steps will be to assess software use, in order to couple these outcomes with the hardware/use assessment outcomes, in order to determine next steps
 - Continued moratorium on lab implementations
- M365/O365/OneDrive Security
 - Continued assessment of moving students from Gmail to O365, which is the platform that staff and faculty are currently utilizing
 - Working on project planning of the M365 A3 upgrade
 - OneDrive security – working on implementing full security parameters for accessing of documentation
- Blackboard Ally (Accessibility) (**UPDATE – Implemented**)
 - Tool, embedded in Blackboard Learn, designed to make digital course content more accessible to all students
 - Ally tool also assists faculty in identifying and correcting accessibility issues within their own course content
- Campus IT Emergency Plan
 - Submitted the IT section to the Office of Finance and Management to ensure continuity of service for IT operations
- Password Reset (Ongoing)
 - In progress of creating robust password reset functionality
 - Testing still in progress
- Electronic Course Evaluations
 - Evaluation Toolkit has been implemented and is currently being used for course evaluations. It is available for all programs.
 - Functional support for this initiative will be moved to Academic Affairs for continued maintenance
- 25 Live (Space Management System)
 - Has been implemented for all classroom scheduling
 - Currently working building out the production environment for full use with all schedulable spaces
- IT Strategic Planning
 - Working with a strategic planning consultant to build out a working document that will set the strategic goals for IT for the next three years (effort will take approximately 6.5 weeks)
 - The foundational document will be mapped to the main College plan
- Data Warehouse
 - Initial DW scope defined.
 - Currently identifying resources within IT to build infrastructure of warehouse
 - New Title III Data Analyst hired – will start May 14

Admissions

- Slate CRM
 - Implementation of the Slate CRM for admissions continues
 - Currently being used to manage all application materials, admissions communication plan, as well as orientation registration.
 - The second phase of building out both undergraduate and graduate applications is still underway
 - Testing digital viewbook integration with Slate software
- Enhance Campus Visit Experience
 - Campus Visit committee continues to meet to help continually improve upon our perspective student and family experience
 - All student ambassadors now wearing a branded uniform for tours and events
 - Sending our Tour Coordinator to professional development at the Collegiate Information and Visitors Services Association
- Enrollment Master Plan
 - The Enrollment Resource Planning Taskforce has begun to meet and in the process of conducting its norming, storming, and forming, exercises.
 - The goal is to bridge any gaps between enrollment management and resource planning on the budge side.
 - This group meets biweekly and will work to inform a 5-year enrollment master plan.
- Recruitment
 - Largest open house in our history
 - Accepted Student Receptions/Honors Reception were very successful in terms of attendance and outcomes (deposits trending well for attendees)
 - Spring Travel
 - in addition to the yield events, which are focused on moving admitted students to deposit, substantial outreach is going on to build next year's class (2020)
 - Feb – 39 events attended or hosted on campus (mostly targeted to juniors and transfer students)
 - March – 113 events attended or hosted on campus (mostly targeted to juniors and transfer students)
 - April – 126 events attended or hosted on campus (mostly targeted to juniors and transfer students)
 - Website updates
 - Favorable statistics from Open House Welcome Mat (pop-up ad on admissions.buffalostate.edu promoting Open House)
 - 16K impressions, 600 conversions
 - Will be using the welcome mat to highlight daily campus visits
 - Robust texting campaigns continue to all constituents
 - On-going projects
 - Predictive model has been developed and is ready to be utilized for search purchase
 - Scored our accepted student population to help us prioritize yield outreach over the next few weeks
 - Continued work with our behavioral search firm Capture Higher Ed

- Transfer pipeline programs continue to be managed with our partner institutions

Financial Aid

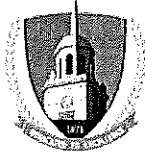
- Discussion of additional funding options and payment plans to assist with retention efforts are in process
- Implemented a financial literacy contact to support SUNY's literacy month (April)
- Working on awarding aid packages to students, which now are all sent via email
- Will implement texting campaign to support aid acceptances
- Continued outreach to current students to increase aid acceptances
- Continued work on Banner 9 implementation
- Working to improve scholarship student selection and awarding process

Registrar

- Working with academic Affairs to better manage the Waitlist for courses to assist students in more effective course selection
- Working with Academic Affairs on proactive course planning for each semester
- Implementing course audit policy

Marketing and Communications

- Social Media/Digital Marketing
 - Continued work on elevating our brand in the social space as well as key recruitment events for both grad and undergrad
- Website Redesign
 - Continued work being done on our website redesign project
 - Strategy is to implement a site that follows best practices, is robust, simple to navigate, and visually pleasing
- Mobile Car Campaign
 - Ongoing and reassessing next steps
 - Continues to be extensive exposure to our brand throughout western New York
- Marketing Theme
 - New theme has officially been rolled out for the entire campus – Believe. Inspire. Achieve, alongside a new video in support of that theme
 - Have chosen the new look and feel for Admissions materials, which will incorporate this theme
- We continue to get favorable representation in the media and on social from our pitches
- Completing look and feel for the new Academic Commons space



STUDENT AFFAIRS

BUFFALO STATE • The State University of New York

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**Buffalo State College Council
Student Affairs Committee
May 13, 2019 8-9a**

In attendance: T. Gordon (staff), C. Naughton (Chair), M. Brinson, C. Odom

The Student Affairs committee met to discuss updates related to the late fall and spring items related to Student Affairs operations at the college.

The units discussed in this quarter's committee meeting are ones that report to the Dean of Students Office within the Division of Student Affairs.

Student Support:

The committee visited the Milligan's Food Pantry and discussed case management and support for students experiencing food insecurity, housing insecurity, and emergency/crisis concerns. Kristen Helling, Student Resource Coordinator led the tour and discussion, which highlighted the history of the pantry at the College, Emergency Relief Fund, and coordination amongst Student Affairs units to assist students. She discussed presenting the online ordering system that supports the pantry and allows students to order food packages at various times. She also reviewed how funding and donations are secured through partnerships including Chartwells Dining, the campus faculty and staff appeal, and fall community drive with community partners.

Additional information on food insecurity will be presented to the committee after the results of the SUNY food insecurity survey is concluded and results for Buffalo State can be broken out and analyzed.

Trends in Conduct and Community Standards:

The committee reviewed fall 2018 and spring 2019 reports related to questions about numbers of cases related to altercations between students. Dean of Students, Sarah Young provided updates about restorative justice and other educational interventions.

Residence Life/Campus Housing

Vice President Gordon and Dean of Students, Sarah Young shared that the Senior Housing Policy was adjusted to allow rising seniors to once again live on campus. Campus Walk was

discussed as the continued preferred housing for students choosing to live off campus. Housing license conditions were also discussed in terms of when student behavior can cause a license to be suspended. There was also discussion about various efforts underway to create wellness housing in Cassety Hall and new thematic floors in Porter Hall.