

**Buffalo State
State University of New York
COUNCIL MEETING
October 4, 2016 4:00 PM
Cleveland Hall 518
MINUTES**

COUNCIL MEMBERS PRESENT: Chairman Ms. Linda Dobmeier; Mr. James Brandys (by conference call); Mr. Allen “Pete” Grum; Mr. Mylous Hairston; Mr. Charles Naughton; Mr. Robert Zak; Mrs. Leslie Zemsky and Student Representative Kaicherise McRae.

FACULTY & STAFF PRESENT:

President Katherine Conway-Turner; Provost Melanie Perreault; Vice President for Institutional Advancement, Susanne Bair; Chief Diversity Officer, Karen Clinton Jones; Chief Information Officer, David Demers; Chief of Staff and Secretary to the College Council, Bonita R. Durand; Interim Dean, Graduate School, Kevin Miller; Dean, School of Education, Erin Alonzo; Dean of Students and Associate Vice President for Student Affairs, Charles Kenyon; Buffalo State College Senate Chair & Associate Professor, Biology, Amy McMillan; UUP and Associate Professor Technology, Richard Stempniak; Senior Associate Director, Intercollegiate Athletics Tom Koller; USG President, Terron Grant; Staff Assistant, Melissa Slisz.

CALL TO ORDER

Ms. Dobmeier called the meeting to order at 4:02 p.m.

CHAIR’S REPORT

Ms. Dobmeier welcomed everyone to the meeting.

ACTION ITEMS

Ms. Dobmeier called for a motion to approve the minutes from the April 5, 2016 meeting. Mr. Zak moved that the minutes be approved; the motion was seconded by Mr. Grum. The motion carried by unanimous vote.

Ms. Dobmeier also called for a motion to approve the 2015-2016 Annual Report of the Buffalo State College Council. Mr. Naughton moved that the Annual Report be approved; the motion was seconded by Mr. Zak. The motion carried by unanimous vote.

Ms. Dobmeier welcomed and introduced Leslie Zemsky and Kaicherise McRae to the College Council. Governor Andrew Cuomo appointed Leslie Zemsky to the Buffalo State College Council for a term to expire on June 30, 2018. She fills the seat left vacant by Gary Brost.

Kaicherise McRae is this year's student elected representative. She is a graduate student in the Higher Education Administration Program at Buffalo State College and a Resident Director in Neumann Hall.

PRESIDENT'S REPORT

President Conway-Turner gave highlights from her written report. The full report is attached to these minutes. President Conway-Turner also welcomed Leslie Zemsky and Kaicherise to the Council.

The President requested ratification of the Buffalo State Strategic Plan for 2016-2021.

Ms. Dobmeier called for a motion to approve the Buffalo State College Strategic Plan.

Mr. Zak moved that the Council approve the Buffalo State College Strategic Plan; the motion was seconded by Mr. Naughton. The motion carried by unanimous vote.

Committee Reports

Facilities Report

Ms. Dobmeier discussed this report (see attached).

Student Affairs

Mr. James Brandys reported that approximately 2760 students were being housed in campus based housing with about 50 transfer students residing at Medaille College. Those 50 students will be moved back to Buffalo State's campus if housing trends follow the same pattern as in previous years.

Ms. Dobmeier called for a motion to move to Executive Session: In accordance with Section 105 of the New York State Open Meetings Law to discuss Confidential Self-Evaluation of the College

Council Performance. Mr. Naughton moved that the Council enter into executive session; the motion was seconded by Mr. Zak. The motion carried by unanimous vote.

Ms. Dobmeier asked for a motion to move out of Executive Session. Mr. Naughton moved to end executive session and Mr. Zak seconded the motion. The council moved out of executive session back to regular meeting status. There were no actions taken in executive session.

ADJOURNMENT

Ms. Dobmeier called for a motion to adjourn the meeting. Mr. Zak moved to adjourn the meeting and Mr. Naughton seconded the motion. The motion carried by unanimous vote. The meeting was adjourned at 4:50 p.m.

Respectfully Submitted,

A handwritten signature in cursive script, reading "Bonita R. Durand".

Bonita R. Durand, Ph.D.
Secretary to the Council



Report to the Buffalo State College Council
September 27, 2016

Progress Report, Updates, and Significant Accomplishments since the April 5, 2016 meeting.

Prepared by: Kate Conway-Turner, President

Buffalo State College Strategic Plan 2016-2021

I am pleased to present to the College Council, for ratification at the October 4th meeting the Buffalo State College Strategic Plan for 2016-2021. This plan is the product of a yearlong process led by a College Planning Council (CPC), chaired by Provost Melanie Perreault and representing all members of our campus community (faculty, staff, students, and alumni). We believe this plan contains a set of strategic directions for the campus with well-defined objectives that will guide our efforts toward achieving our mission for the 2016–2021 period.

Enrollment

Fall 2016 recruitment for both undergraduate and graduate students was exciting and challenging. The decrease in enrollment at local community colleges coupled with the continued decline of high school graduates in Western New York presented opportunities to increase our recruitment efforts and to initiate new strategies for bringing in the desired enrollment mix for 2016-17. Additional information sessions for prospective students and families in WNY and the downstate area were added to the recruitment calendar. We incorporated a call campaign for prospective freshman and transfer students and enhanced communication venues which included instituting a calling and email campaign for active students who were not registered. Still with these additional efforts we did not meet our projected enrollment targets. The expected final Fall 2016 student enrollment number of 9509 is approximately 700 students lower than Fall 2015. The complete and final enrollment report for Fall 2016 will be presented to the College Council at the December meeting.

Budget Update

With the lower than planned enrollment numbers and a \$1.4 million in new one-time salary costs negotiated by the State for which the campus received no additional funding, the College faces a projected all-funds budget deficit in 2016-17 of about \$4.7 million. To help minimize the impact of this projected deficit on our campus reserves, we have instituted a freeze on hiring and other personnel actions, except for strategic actions that are approved by the President's Cabinet. In addition, a detailed analysis of budgets is being performed to identify opportunities for budget reductions and strategic reallocations for the 2017/18 fiscal year. We will also solicit input from the campus community as an expansion of an exercise that was done in 2011. We will keep the College Council apprised as we proceed with managing this deficit throughout the year.

Campus Awards and Recognitions

Higher Education Excellence Diversity Award

Buffalo State has received the 2016 Higher Education Excellence in Diversity (HEED) Award from *INSIGHT Into Diversity* magazine, the oldest and largest diversity-focused publication in higher education. As a recipient of the annual award, Buffalo State will be featured along with 82 other recipients in the magazine's November 2016 issue. This marks the fourth year in a row that Buffalo State has received this national honor recognizing U.S. colleges and universities that demonstrate an outstanding commitment to diversity and inclusion.

Higher Education Civic Engagement Award

On September 26th, Buffalo State College was one of five recipients to receive the 2016 Higher Education Civic Engagement Award presented by The Washington Center for Internships and Academic Seminars. The other four recipients for 2016 included Marquette University, Purdue University, UNC Charlotte, and University of San Diego. The five institutions were selected from over 100 college and universities who applied for the award.

AASCU Excellence and Innovation Award

On October 30, 2016, Buffalo State College will be recognized by the American Association of State Colleges and Universities (AASCU) with the Excellence and Innovation Award. The College was selected for this honor based on our *Creative Leadership: Influencing Positive Change Program*. The AASCU selection committee views this program as an exemplary model that can set the standard for other institutions.

Campus Wide Activities and Events

Anne Frank (AFP) Social Justice Festival

The AFP Social Justice Festival will be held on campus on September 27 through 28, 2016. The theme for this eighth annual conference is “ENGAGE. LEAD. IMPROVE THE WORLD.” The conference is free and open to all faculty, students, staff and community members. The complete program of activities is included at the end of my report for your information.

Human Trafficking: Strategies for Solution Conference

Buffalo State is pleased to sponsor this two-day conference on October 14 and 15, 2016. The conference will feature international scholars in human trafficking who will discuss such topics as cultural tolerance of trafficking, the use of social media, vulnerable populations, and life experiences of survivors. Federal and local government and nongovernment practitioners working on the front lines will inform the discussion. For more information, please go to <http://digitalcommons.buffalostate.edu/humantraffickingcon/>.

Fall Forum

On October 18, 2016 I will address the campus community at my annual Fall Forum. During this time I will provide a review of our accomplishments of the past year and set the direction for 2016-2017 at Buffalo State. The Forum will begin at 12:15pm and will be held in the Performing Arts Center at Rockwell Hall. All members of the College Council are invited to attend.

Bengals Dare to Care Day

On September 17, 2016 hundreds of Buffalo State students, faculty, and staff joined me to participate in our Bengals Dare to Care Day. This was our second annual day committed to providing community service within the city of Buffalo. It was wonderful to have Dr. Fred and Marilyn Howe with us on Saturday. Fred is an emeritus professor of educational foundations. Many may remember him as a significant voice for the importance of community engagement. This year, we had 39 projects for volunteers to choose from, nearly twice as many as last year.

Homecoming and Family Weekend

Just last week Buffalo State celebrated a wonderful Homecoming and Family Weekend. Activities actually began on September 19th and ran through September 24th. There were many new and exciting events added to this year's activities. We were honored to have Dr. David Dror '66 deliver a lecture "*From Buffalo to Bihar*" on September 22nd. We also presented Dr. Dror, Buffalo State's first Fulbright Scholar with the Distinguished Alumni Award. The Alumni Class of 1966 held their 50 reunion dinner and we enjoyed a wonderful Alumni Music event on Tuesday, September 20th. The activities also included the traditional parade, pep rally and many student activities. Our annual Scholar Donor Breakfast was held on Saturday, September 24th and we inducted six new members into the Athletic Hall of Fame. Our sports teams did not disappoint us. The Womens Soccer Team won their match against D'Youville (3-0), Men's Soccer team won against Geneseo on overtime (2-1), and our football team bested Morrisville (40-24).

Conclusion

We have some important challenges ahead of us, but I am confident that the administration, faculty and staff will rise to the occasion and continue to find ways to sure up our future and ensure that our students receive the quality education that Buffalo State is known for. We will continue to do the good work that distinguishes Buffalo State College, locally, regionally and nationally.



BUFFALO STATE

The State University of New York

Facilities Committee Report to the Buffalo State College Council October 4, 2016

<http://facilities.buffalostate.edu/>

Projects in Construction during Fall 2016



Caudell Hall Renovation

This project is rehabilitating spaces for the Hospitality and Tourism; Health, Nutrition and Dietetics; Social Work; and Speech-Language Pathology departments. Classroom, lab and office spaces are being renovated, and the building exterior is being refurbished. BHNT Architects are the consultants for this \$21.2 million renovation.

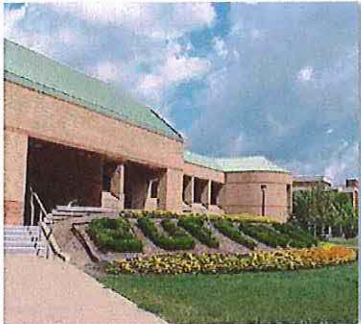
During late fall 2016 the furnishing and equipping of the building will be complete; during January 2017 faculty and staff will move in. The building will return to full use at the start of spring 2017 semester (late January 2017).



Buckham Hall B-Wing Renovation

This project is fully renovating an unoccupied wing of Buckham Hall to house departments moving out of Bishop Hall -- so that Bishop Hall may be returned to use as a student residence. Kideney Architects is the consulting firm for this \$8.2 million project slated for summer 2017 completion.

Projects in Construction during Fall 2016 (continued)



Athletics Projects

To improve athletics facilities Buffalo State will install lighting at Coyer Field; resurface the outdoor running track; renovate the Sports Arena locker rooms; replace the indoor track in the Sports Arena; and replace the telescopic bleachers in the Sports Arena. The total costs for these projects – scheduled to take place between summer 2016 and fall 2017 -- will be \$3.2 million.

Coyer field will be closed for portions of the spring and summer 2017 to allow work to proceed. The main gym in the Sports Arena will be closed after commencement in May 2017 and will not re-open until mid- to late-October 2017.



Campus Walk

Developer Greenleaf & Company has begun construction on phase one of a private housing development on the Grant/Rockwell/Rees/Bradley block adjacent to the Buffalo State campus. This phase of the project – scheduled for completion by August 2017 -- will provide housing for 350 people (primarily Buffalo State upperclassmen) in an apartment-style residence. The facility will include several amenities for residents and will feature retail businesses at street level facing Grant Street.



Elmwood Avenue over Route 198 Bridge Replacement

Since June 2015 the New York State Department of Transportation has been at work on a project to replace the bridge on Elmwood Avenue over NY Route 198 and Scajaquada Creek. The project has necessitated various lane and off-ramp closures.

Disruptions will continue through the fall, concluding in late fall or early winter 2016. (Estimated completion is late November, with a contract completion date of December 31, 2016.)



Science and Mathematics Complex, Phase 3

During this phase of the project, the south wing of the Science Building will be demolished and replaced. The new south wing will include a planetarium, a greenhouse, labs, classrooms and lecture halls. The cost for this phase will be \$33.7 million, with construction planned from December 2016 to summer 2019. Cannon Design is the consultant.

Although construction phasing and site logistics plans have been developed specifically to minimize the impact of construction on the campus, this project will cause disruption and noise because it includes both demolition and construction work in close proximity to other buildings.



Selective Renovations to Butler Library: Academic Achievement Center

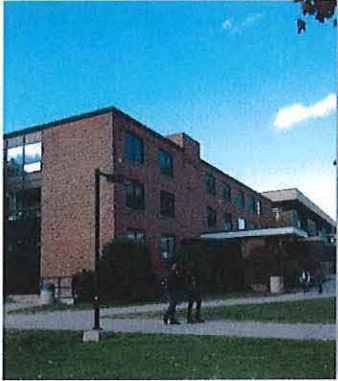
As part of its Academic Improvement Plan, the campus will relocate, consolidate and centralize academic support services in Butler Library. The resulting Academic Achievement Center will include a variety of areas for academic support including advising, tutoring, and disability services. The project will also accommodate and collaborate with technology support services for students, and library services to create a comprehensive academic support place for students. Portions of the first and second floors of Butler Library will be reconfigured and upgraded to provide this space while also upgrading building infrastructure. Total project costs are estimated at \$10.4 million.

A temporary academic advising area is now open in the Information Commons area of the library. The design phase of this project has just begun. The full project will take three years, with completion planned for spring 2019.



Upton Hall Phase 1: Infrastructure Improvements

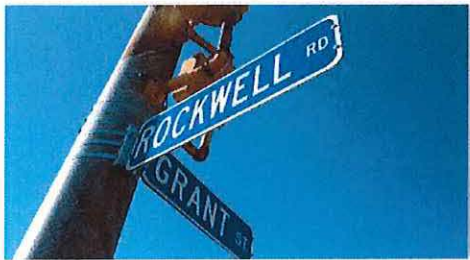
This phase one project will include rehabilitation of the ventilation system for the north wing and specialized local exhaust systems; a new kiln room and some new equipment in the glaze and clay mixing suite; and renovated spaces for the Metals/Jewelry program. This will be a \$4 million project.



Bishop Hall Renovation

By summer 2018 this project will return Bishop Hall to its original use as a residence hall for first-year students. In response to increased demand for student housing, the building will be converted to a corridor-style residence hall with approximately 200 beds and private bathrooms. Kitchen, study, lounge and recreation spaces will be distributed throughout. This is a \$16.1 million project funded through the Dormitory Authority of the State of New York (DASNY). Mach Architecture is the consulting firm.

Occupants of the building will move out during May 2017, following commencement. Construction is scheduled to begin in June 2017.



Jacqueline Vito LoRusso Alumni and Visitor Center

This planned new building, to be approximately 10,000 square feet in size, will be located at the Grant Street campus entrance (southeast corner of Grant Street and Rockwell Road). It will provide meeting space as well as space for the Alumni Affairs Office. The center will serve as a starting point for tours and a location for special events. HOLT Architects is the consulting firm for this \$5.4 million project. Construction is scheduled to begin in March 2017.



Reconstruction of the Central Steam Plant





This project will determine whether Buffalo State can replace its aging steam plant incrementally, while a portion of it is still operating. Extra space capacity in the building may allow for one part to be renovated while another part is still operating. Consideration will also be given to cogeneration of electrical power. Once the study is complete the project will go into design and then construction. The project is currently in the process of selecting a design consultant. The total project budget is \$20.8 million.



Great Lakes Center Dock

Buffalo State's Great Lakes Center is dedicated to investigating the ecology of the Great Lakes and their tributaries. The dock at the center's research facility (foot of Porter Avenue) is in need of replacement. A grant from New York State will be matched by the Oishei Foundation, and the college will pay the remaining expense. The total costs will be \$500,000. Construction is planned for summer 2017.

In lieu of the regular fall meeting of the Facilities Committee, members of the committee and College Council met on August 8, 2016, for a tour of selected campus facilities under construction or renovation, or recently completed:

August 8 Tour of Facilities	
	<p>Caudell Hall</p> <p><i>Please see page 1 (above).</i></p>
	<p>Technology Building</p> <p>This "green" building, certified LEED Gold, provides new space for the departments of Computer Information Systems, Engineering Technology and Fashion and Textile Technology. At a cost of \$36.5 million, the building features a vegetated lower roof and a photovoltaic collector on its upper roof. It was completed during summer 2013.</p>
	<p>Houston Gymnasium</p> <p>This complete building overhaul modernized athletic facilities and replaced outdated mechanical, electrical and plumbing systems in Houston Gym. This building is LEED Gold certified. At a cost of \$27 million, the building rehabilitation was completed in summer 2014.</p>
	<p>Press Box</p> <p>Years of weathering had deteriorated Buffalo State's previous press box. The attractive new 1,750 square foot structure accommodates coaching staff, guests and members of the media. This \$1.9 million project was completed in fall 2015.</p>

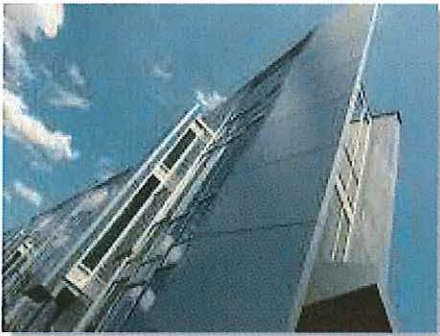
August 8 Tour of Facilities (continued)



Tower 1

This project rehabilitated the Scajaquada Tower 1 residence hall with major updates to public spaces and student suites. This \$11.8 million renovation, anticipated for LEED Silver or Gold certification, was completed in summer 2015.

Tower 1 is the second of the four tower dormitories to be updated.



Science and Mathematics Complex

In this multi-part project, phase 1 construction provided a multi-story glass atrium, an advanced imaging suite, and state-of-the-art research and teaching facilities for the biology, chemistry, earth science and science education departments, as well as the Great Lakes Center.

During phase 2 the north wing of the existing Science Building has been renovated to house classrooms, labs and offices for departments in the sciences at a cost of \$30.9 million.

During phase 3 the south wing of the Science Building will be demolished and replaced. The new south wing will include a planetarium, a greenhouse, labs, classrooms and lecture halls.

LEED Silver or Gold certification is anticipated for this project.