

**Buffalo State
State University of New York
COUNCIL MEETING
December 3, 2013, 4:00 PM
Cleveland Hall 518
MINUTES**

COUNCIL MEMBERS PRESENT: Chairman, Mr. Howard Zemsky; Mrs. Melissa Brinson; Mr. Gary Brost; Ms. Linda Dobmeier; Mr. Charles Naughton; Mr. Alphonso O'Neil-White; and Student Representative, Mr. Muhammed Sumbundu.

FACULTY & STAFF PRESENT:

Interim President Howard Cohen; Provost and Vice President for Academic Affairs, Dennis Ponton; Vice President for Finance and Management, Michael LeVine; Vice President for Student Affairs, Hal D. Payne; Vice President for Institutional Advancement, Susanne Bair; Chief Diversity Officer, Karen Clinton Jones; Chief Information Officer, Don Erwin; Chief of Staff and Secretary to the College Council, Bonita R. Durand; Associate Provost and Dean of the Graduate School, Kevin Railey; Dean, University College, Scott Johnson; Dean, School of Arts and Humanities, Benjamin Christy; Dean, School of Natural and Social Sciences, Mark Severson; Interim Dean, School of Professions, Rita Zientek; Dean of Students and Associate Vice President for Student Affairs, Charles Kenyon; Associate Vice President for Student Success, Daniel Velez; Associate Vice President of Housing and Auxiliary Enterprises, Tim Ecklund; Associate Vice President, Enrollment Management, Mark Petrie; Associate Vice President and Comptroller, James Thor; UUP Chair and Associate Professor of Technology, Richard Stempniak; College Senate Chair and Distinguished Service Professor, History and Social Sciences, David Carson; Director, Corporate and Foundation Relations, Mary Dwyer; Chair, Communications, Joe Marren; Assistant Professor, Annemarie Franczyk; Staff Assistant, Melissa Slisz; Students: Brandon Schlager, Executive Editor of The Record.

CALL TO ORDER

Mr. Zemsky called the meeting to order at 4:03 pm.

CHAIR'S REPORT

Mr. Zemsky welcomed all to the Council meeting.

ACTION ITEMS

Mr. Zemsky called for a motion to approve the minutes from the October 15, 2013 meeting. Mrs. Brinson moved that the minutes be approved; Ms. Dobmeier seconded the motion. The motion carried by unanimous vote.

Mr. Zemsky reported that the search for the ninth president of Buffalo State will be launched soon. He has meetings scheduled this week with various campus and community constituents and the first meeting of the search committee will be held on December 16th. He is confident that we will be able to complete the process by the end of the Spring semester. He thanked the campus community in advance for their cooperation and support as we take on this important task.

Mr. Zemsky reported that on November 18th Governor Cuomo reappointed Mylous Hairston as a member of the Buffalo State Council to a term that ends June 30, 2020. He thanked Mylous for his service to the Council to date and said he looks forward his continued participation.

On November 20th, Mr. Zemsky represented the Council at the dedication of the Robert C. and Marilyn L. Wilson Advanced Painting Studio in Upton Hall. This honor was given in consideration of a gift made to Buffalo State by Marilyn L. Wilson, and in recognition of many years of service of both Marilyn L. Wilson and Robert C. Wilson as members of the Buffalo State College community. The gift will provide scholarships to students in the Fine Arts Department with a declared major in painting.

Mr. Zemsky thanked Gary Brost for representing the Council on the selection committee for the Dr. Paul G. Bulger Lectureship. This Lectureship was established in 1967, to honor President Paul Bulger for his years of dedicated service and

leadership to Buffalo State, the Niagara Frontier community, and the State of New York. The lectures are free and open to the public.

The 'Teaching Naked' Author Presents 2013 Bulger Lecture: October 30:

José Antonio Bowen, a pioneer in active learning and the use of technology in the classroom, addressed "Teaching and the Future of Education" was selected as the Bulger lecturer to launch the "Year of the Teacher" at Buffalo State. He also thanked the members of the Council who attended this event.

PRESIDENT'S REPORT

Interim President Howard Cohen reported on a few items from his Winter Quarterly Report (see attached). He also mentioned enrollment and said we need to enroll 200 more students than this year to keep our budget flat, and next year so we do not have to make budget cuts next fall.

- Buffalo State plans to build a new 8,000-square-foot Alumni House and Visitor Center that will provide dedicated space for alumni activities and will also serve as a place to portal to the campus to welcome guests and community members.
- *The Record*, Buffalo State's student-run newspaper, celebrated its 100th anniversary earlier this semester. The highlight was a centennial dinner that included alumni who worked on the publication from the 1950s to the present time among the guests.
- Terrance Wilson, a Computer Information Systems major, has been named to SUNY's first class of student fellows. These students will work with SUNY leadership in the next year to help shape the system's use of data and transform the student experience.
- Buffalo State welcomed 29 master teachers from Western New York as the inaugural group for the New York State Master Teachers Program. The college will serve as a regional host for this initiative.

The President also provided updates on the college's top six priorities for 2013-2014.

1. Enrollment Growth

The Strategic Enrollment Steering Committee has taken some short-term steps, including:

- Sending acceptance letters for those applicants with a H.S. GPA of 85 or higher immediately.
- Reviewing the applicant pool of those with HS GPA of 79-84.9, to identify applicants with best potential for success and send acceptance letters ASAP.
- Merging registration for transfer students into the schedule for native students to provide better opportunities for transfer students receiving desired classes. This will begin with the Spring 2014 semester.
- Analyzing the large applicant pool for EOP students (3,000 applications for about 190 slots) and make selections to fill available slots ASAP.
- Calculating the cost of bringing in and supporting 50 additional students through our Compass program.
- We are also looking at establishing a Summer Bridge Program for Buffalo Public School graduates who are eligible for "Say Yes to Buffalo" Scholarships. This will be similar to the program already in place for incoming EOP students.

2. Strategic Planning

We clarified Buffalo State's strategic position in relation to the other choices of potential students and our supporters through making updates to our:

- Mission Statement
- Vision Statement
- Core Values

- Positioning Statement
- Strategic Directions

Our next step is to identify a small number of projects, programs or activities for each strategic direction that promise to help position Buffalo State for the future.

3. Academic Program Array and Institutional Sustainability

- We have established an Advisory Committee on Institutional Sustainability which is now finalizing a framework to review program offerings.
- An Online Oversight Committee has also been created to address a strategic vision for online learning, policies, procedures, protocols and best practices. This committee will be submitting its final report with recommendations later this month.

4. All Funds Budgeting

- We have developed a draft process for implementation of state general purpose funds this year and for all funds in 2014-15.
- Evaluation has started on adopting a Business Intelligence System to better manage our spending.

5. Economic Development

- A proposal for the Start-Up NY Committee has been submitted to the SUNY Chancellor entitled “Launch Buffalo.”
- We have initiated planning to convert a portion of Buckham Hall (the former Campus West school building) to house “Launch Buffalo”. We should be ready to house some businesses by January, 2014.
- We are also in conversations with several businesses that are interested in partnering with Buffalo State in this venture.

6. Facilities Planning for the Southwest Corner of Campus

- An inventory of Buffalo State's facilities and potential use options will be completed by the end of this semester.
- Discussions are underway to identify site locations for the next phase of student housing and for an Alumni/Visitor Center.

Buffalo State is accredited by the Commission on Higher Education of the Middle States Association of Colleges and Schools and as you know, the college received reaccreditation with commendations this past June. When available, individual academic programs also seek verification that their program of studies and student outcomes meet the national standards established by independent associations or governmental agencies through program accreditation. At Buffalo State 93% of eligible programs are accredited, a statistic of which we are very proud.

The President introduced Dr. Ponton who in turn introduced Professor Joe Marren, Chair of the Communications Department. Professor Marren provided an overview of the accreditation review process for academic departments.

Dr. Ponton introduced Dean Ben Christy and he spoke briefly about Year of the Teacher and mentioned that Communications is a very important department at the College. He then introduced Annemarie Franczyk, Assistant Professor of Communications and Advisor to The Record and Brandon Schlager, Executive Editor of the Record. Mr. Schlager mentioned the 100th anniversary of the college newspaper and that over 80 alumni celebrated the occasion (see attached).

COMMITTEE REPORTS

Naming of Building and Grounds

Vice President Susanne Bair presented a resolution: to name the box office located in Upton Hall as the Dr. Joseph and Marguerite Grande Box Office (see attached).

Mr. Zemsky called for a motion to approve the resolution. Mr. Naughton moved that the resolution be approved; Ms. Dobmeier seconded the motion. The motion carried by unanimous vote.

Alphonso O'Neil-White presented the report of the Facilities Committee (see attached).

Executive Session

Mr. Zemsky called for a motion to move to Executive Session: In accordance with Section 105 of the New York State Open Meetings Law to discuss personnel matters. Mr. Sumbundu moved that the council enter into executive session; Mr. O'Neil-White seconded the motion. The motion carried unanimously. The council adjourned to executive session.

ADJOURNMENT

The Council returned from Executive Session. No action was taken during Executive Session. Mr. Zemsky called for a motion to adjourn. Ms. Dobmeier moved for adjournment of the meeting and Mr. Sumbundu seconded the motion. The motion carried by unanimous vote. The meeting was adjourned at 5:38 p.m.

Respectfully Submitted,

A handwritten signature in cursive script, reading "Bonita R. Durand".

Bonita R. Durand, Ph.D.
Secretary to the Council

SUNY Buffalo State
Winter Quarter Report 2013
Howard Cohen, Interim President
Progress Updates to the Buffalo State Council
December 3, 2013

Since the Council last met there have been several activities and events at the college that may be of interest:

- Buffalo State announced plans to develop a new 8,000-square-foot Alumni House and Visitor Center that will provide dedicated space for alumni activities and to serve as a much-needed place to welcome guests and community members who visit the campus throughout the year.
- José Antonio Bowen, a pioneer in active learning and the use of technology in the classroom, addressed “Teaching and the Future of Education” as the featured speaker at the prestigious Dr. Paul G. Bulger Lecture.
- More than 150 participants showcased research projects ranging from the biological monitoring of the Great Lakes to engaging families in their child’s learning at the 14th annual Research and Creativity Fall Forum.
- *The Record*, Buffalo State’s student-run newspaper founded in 1913, celebrated its 100th anniversary at a centennial dinner with guests that included alumni who worked on the publication from the 1950s and on.
- Terrance Wilson, a Computer Information Systems major, has named to SUNY’s first class of student fellows who will work with SUNY leadership in the next year to help shape the system’s use of data and transform the student experience.
- Buffalo State has welcomed 29 master teachers from Western New York, an inaugural group for the program being held for the first time at the college as a regional host SUNY campus for the New York State Master Teachers Program.
- SUNY Chancellor’s Awards and President’s Awards for Excellence were presented to several faculty and staff in recognition of their superior achievements and contributions to the college.

I am also pleased to provide the Council with the following progress updates on the college's top six priorities for 2013-2014.

1. Enrollment Growth

Buffalo State's enrollment peaked in fall 2011 and then declined in 2012 and 2013. The college must find ways to stem the decline and recapture the revenue that was lost along with student enrollments.

Buffalo State's task this year is to bring revenue and expenses back into balance, and the most productive way to do that is by growing enrollment. This project will be placed under the direction of a newly constituted Strategic Enrollment Steering Committee (SESC), but to be successful it will need to be an all-campus effort.

Immediate steps will be taken to address retention during this academic year and campus leadership will propose strategies to be more effective at recruitment and retention for next year and the years to follow.

Progress Update

- The Strategic Enrollment Steering Committee has taken some short-term steps, including:
 - Sending acceptance letters for those applicants with H.S. GPA of 85 or higher immediately.
 - Reviewing the applicant pool of those with HS GPA of 79-84.9, to identify applicants with best potential for success and send acceptance letters ASAP.
 - Merging registration for transfer students into the schedule for native students to provide better opportunities for transfer student receiving desired classes. This will begin with the Spring 2014 semester.
 - Analyzing the large applicant pool for EOP students (3000 applications for about 190 slots) and make selections to fill available slots ASAP.
 - We are calculating the cost of bringing in and supporting 50 additional students through our Compass program.

- We are also looking at establishing a Summer Bridge Program for Buffalo Public School graduates who are eligible for “Say Yes to Buffalo” Scholarships. This will be similar to the program already in place for incoming EOP students.

2. Strategic Planning

Buffalo State’s current strategic plan concludes this year, so it is time to once again create a plan that clearly articulates our strategic directions and that will position the college distinctively in regional higher education. The college needs to identify the value it offers and work to make that value a reality that is well understood.

Progress Update:

We have begun this process by clarifying Buffalo State’s strategic position in relation to the other choices of potential students and our supporters through updates to our:

- Mission Statement
- Vision Statement
- Core Values
- Positioning Statement
- Strategic Directions

Please see the attachment to this report for the full language for each of these documents. Our next step will be to identify a small number of projects, programs or activities for each strategic direction that promise to help position Buffalo State for the future.

3. Academic Program Array and Institutional Sustainability

To build on Buffalo State’s success, the college is at a stage of development where it needs to take a comprehensive look at its range of majors and minors, and to consider rebalancing the array of academic programs. In the context of strategic planning and enrollment declines, we will assess program opportunities in light of faculty expertise, student demand and regional needs.

One element of Buffalo State’s program offerings that is growing in importance is the development of courses and programs delivered online. This is particularly important as it relates

to SUNY's system-wide commitment to Open SUNY, an effort to extend the reach of our campuses to attract new students to a Web-based learning environment.

Progress Update

- We have established an Advisory Committee on Institutional Sustainability which is now finalizing a framework to review program offerings.
- An Online Oversight Committee has also been created to address a strategic vision for online learning, policies, procedures, protocols and best practices. This committee will be submitting its final report with recommendations later this month.

4. All Funds Budgeting

As Buffalo State works toward streamlining its budget processes, this year the college will build an "all funds" report for the college's State General Purpose and fee accounts, with other accounts (i.e. Buffalo State and SUNY Research Foundation) to be added the following year.

Progress Update

- We have developed a draft process for implementation for state general purpose funds this year and for all funds in 2014-15. .
- Evaluation has started on adopting a Business Intelligence System to better manage our spending.

5. Economic Development

Buffalo State has a role to play in the economic development of Western New York, and SUNY has provided an important vehicle for the college's participation in Start-Up NY.

Start-Up New York is an initiative of Governor Cuomo and the State Legislature designed to foster entrepreneurialism and job creation on a large scale through tax-free zones associated SUNY campuses (among others). Buffalo State will participate as a host to new and relocated businesses through a "launch" center providing space, services and opportunities for students and faculty to participate in the economic growth of participating businesses.

Progress Update

- A Start-Up NY Committee has prepared and submitted to the SUNY Chancellor a proposal entitled “Launch Buffalo.”
- We have initiated planning to convert a portion of Buckham Hall (the former Campus West school building) to house “Launch Buffalo” to serve as a home to participating businesses. We should be ready to house some businesses by January, 2014.
- We are also in conversations with several businesses that are interested in partnering with Buffalo State in this venture.

6. Facilities Planning for the Southwest Corner of Campus

The southwest quadrant of the campus is a natural second front door for Buffalo State. The campus has a variety of needs and opportunities that could be situated there – additional student housing, an alumni and visitor center, additional parking, and community partnership spaces, to name the most obvious.

Buffalo State needs to determine the best use of that space and fit projects together so they complement one another. However when these plans take shape, it will allow the college to better serve the entire campus and outside communities and to help meet aspirations for the future.

Progress Update

- A draft report, due December 15th, will provide an inventory of Buffalo State’s facilities and potential use options.
- Discussions are underway to identify site locations for a next phase of student housing and for an Alumni/Visitor Center.

Revisions of Buffalo State Governing Ideas and Strategic Directions

Revised Mission Statement

Buffalo State is a diverse and inclusive college committed to the intellectual, personal, and professional growth of its students, faculty, staff, and alumni. Our mission is to empower students to succeed and to inspire a lifelong passion for learning. Buffalo State is dedicated to excellence in teaching, research, service, scholarship, creative activity, and cultural enrichment.

Revised Vision Statement

Buffalo State will be a nationally recognized leader in public higher education known for:

- A caring and rigorous academic environment where lives are transformed through education.
- The intellectual and creative accomplishments of its faculty, staff, students, and alumni.
- Serving the community, region, state, and nation.

Revised Core Values

We, the Buffalo State Community, are committed to:

- Access to public higher education
- Excellence in teaching and learning
- Being student centered
- The rigors, joys, and fulfillment of intellectual discovery
- Engagement and partnerships with the community
- Service to society
- Respect for diversity and individual differences
- Supportive and collegial relationships
- Opportunities for individuals to realize their full potential

Positioning Statement

Buffalo State offers:

- A transformational learning environment for students who are eager to learn from scholars who love to teach.
- Professional majors integrated with a strong liberal arts and sciences foundation.
- The benefits of an urban environment and a diverse student body
- Use of technology to extend and enrich learning.
- Opportunities for service learning and community engagement

Buffalo State is a comprehensive college in the State University of New York system offering intellectually engaging bachelor and master's degrees in arts, humanities, natural sciences, social sciences, education and professional disciplines. Buffalo State is large enough to accommodate a wide variety of student interests and small enough to pay personal attention to every student.

Strategic Directions

Strategic Direction 1: Excellent Learning Experiences Both In and Out of the Classroom

Strategic Direction 2: Research, Scholarship, Creativity

Strategic Direction 3: Regional Leadership and Service

Strategic Direction 4: Academic and Institutional Distinctiveness

Strategic Direction 5: Leadership, Governance, Responsiveness

Strategic Direction 6: Enrollment, Retention, and Institutional Sustainability

The Communication Department recently was recommended for a six-year re-accreditation term by the international Accrediting Council on Education in Journalism and Mass Communication (ACEJMC). We are the only accredited Communication department in SUNY, as well as the largest COM Department in the SUNY system. There are only six departments accredited in the state: Columbia's graduate journalism school, Syracuse, NYU, Iona and Hofstra.

We were found in compliance in all nine categories: Mission, Governance and Administration; Curriculum and Instruction; Diversity and Inclusiveness; Full-time and Part-time Faculty; Scholarship; Research, Creative and Professional Activity; Student Services; Resources, Facilities and Equipment; Professional and Public Service; and Assessment of learning Outcomes.

The next steps are a vote by the Committee on March 22, 2014, in Chicago, and then a vote by the Council on May 2 in Arlington, Va.

The accrediting team was made of four people: chair Marie Hardin, an associate dean from Penn State's College of Communication; David Kurpius, an associate vice chancellor for enrollment management from LSU; Earnest Perry, an associate professor and the journalism chair at Missouri; and Ward White, the strategy officer from Edelman, one of the country's larger PR firms.

We have 895 students in four majors: Communication Studies (with 254 active/eligible students), Media Production (239), Public Communication (215), and Journalism (187). We also offer an interdisciplinary Master's with an emphasis on Public Relations. Additionally, we offer an undergraduate Sports Communication certificate within the department. Neither the master's program, nor the Communication Studies major are accredited.

There are three caveats to the above numbers: The first is that Communication Studies is a large major in the fall semester because many students enter the department through this major because they are unsure of their aspirational major, or because they default to the major as entering students. During the spring semester about 40 to 50 students typically transfer to a more appropriate major. Second, Television and Film Arts students are included in the number because most TFA students take many COM courses in one of our four labs. And finally, active students means those enrolled in at least one course; eligible means they can register but may not be enrolled and includes students on leave. Such students are active/eligible for at least four semesters. So of the 895 total active/eligible students, there are slightly more than 800 actually in classes (including TFA).

Our goal in COM is to create a communication curriculum/center that brings together our production facilities with our outstanding journalism and PR programs to create real convergence relevant to today's media landscape.

ACCOMPLISHMENTS:

- The Record recently celebrated its 100th anniversary, only the second such student-run publication in the region to reach that milestone. Also, the award-winning Record has increased its digital and social presence.
- Our media production majors recently participated in taping the "GI's of Comedy" tour show at the Performing Arts Center. Negotiations are in the works between the producer (alum Thom Tran) and Comedy Central to air the show on July 4.
- Also, our MP classes are increasing the number of home athletic contests broadcast on BSC-TV and subsequently aired on Time-Warner local cable.
- WNBX, the student-run campus radio station, increased to 1,000 watts, which gives it a larger broadcasting range.
- Rho Psi, the SUNY Buffalo State chapter of Lambda Pi Eta, the national communication honor society, two weeks ago inducted 20 new members along with two COM Hall of Fame inductees.
- PRSSA continues to grow, as accolades for its adviser, Deb Silverman, come in. Last semester Dr. Silverman was presented with the PRSA Distinguished Service Award from the Buffalo-Niagara Region chapter. Only five people have won this award, and three of them have ties to our department – Dr. Silverman, Professor Ron Smith, and adjunct Jeff Paterson.
- We have now offered two high school journalism workshops in the summer, with plans for more to come under the direction of Dr. Annemarie Franczyk.
- Technical Director Brian Milbrand programmed The Front Yard exhibit.
- Professor Mike Niman just won the Chancellor's Award for Excellence in Faculty Teaching.
- We have strong collaborations with many service learning partners and have won several faculty and student awards for our work.
- Our students are mentored to give presentations at regional and national academic and professional conferences.
- COM and TFA students have attended the Toronto Film Festival, the set of Tom Fontana's show "Copper," and collaborated on many short films.
- We also have several McNair scholars, a winner of the USG Future Leader Scholarship award, and Engel and Santa Maria awards.

NEEDS:

Our department (the Sorbonne on the Scajaquada) has enormous potential and can be a real jewel and for Buffalo State as we continue to grow and look for new opportunities. We have a proposal for starting a stand-alone master's degree in public relations once we are able to hire more faculty.

More faculty lines are also needed to be a more diverse faculty and offer more to our students to be successful in college and in their chosen fields after graduation.

Naming of Building and Grounds Committee Report

**College Council Meeting
December 3, 2013**

In accordance with the Guidelines for Naming Opportunities on State University Campuses; and in recognition of a gift to Buffalo State from Dr. Joseph A. Grande; Interim President Howard Cohen has approved the naming of the box office located in Upton Hall as the Dr. Joseph and Marguerite Grande Box Office.

Buffalo State will record this transaction in the record of named spaces maintained at the university. Arrangements will be made to dedicate the Dr. Joseph and Marguerite Grande Box Office in honor/memory of Dr. Joseph and Marguerite Grande at a date to be specified.

Respectfully submitted,

William Bissett
Chair, Naming of Building and Grounds Committee

RESOLUTION

At its December 3, 2013 meeting, the Buffalo State College Council recommended; and Interim President Cohen approved; that the box office in Upton Hall be named in honor of Dr. Joseph and Marguerite Grande.

Joseph Grande's interest in the arts began when he was in his first grade play, and was later reinforced when he played the role of Santa Claus in the seventh grade Christmas play. Throughout his childhood he enjoyed going to the theatre as well as to the Philharmonic, opera, and ballet.

When Dr. Grande enrolled at Buffalo State Teacher's College, he quickly became involved in Casting Hall with roles both behind the scenes person and on stage. He was a member of Sigma Tau Gamma fraternity and active with The Record and the Newman Club. He graduated summa cum laude from Buffalo State in 1953 with a degree in Elementary Education. In 1958 Dr. Grande joined the faculty at D'Youville College, where he remained until his retirement in 1995.

Throughout his life, he and his wife, Marguerite, were supporters of the arts. They frequently travelled to Saratoga Springs to enjoy the NYC Ballet or the NYC Opera while they were in residence and to New York City to enjoy the theatre and the ballet.

The Grandes were also strong supporters of local theater, including the Kavinoky Theatre at D'Youville College and the Shaw Festival Guild in Niagara-on-the-Lake. Following his retirement and Marguerite's passing in 1998, Dr. Grande became involved in Florida's Asolo Repertory Theatre Guild.

Because his involvement in the arts enriched his life in so many ways, Dr. Grande established this scholarship to provide others with the opportunity to follow their love of theater and the arts.

This honor is given in consideration of a gift made to Buffalo State by Dr. Joseph A. Grande, and in recognition of many years of service as a member of the Buffalo State College community.

Howard Zemsky, Chair, Buffalo State College Council

Bonita R. Durand, Secretary to the College Council



BUFFALO STATE

The State University of New York



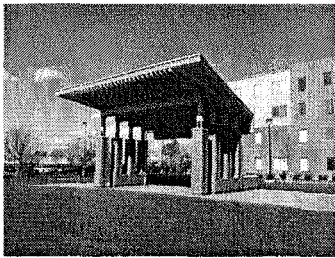
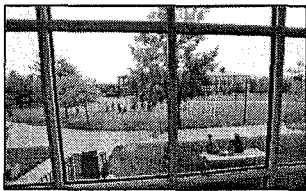
Facilities Committee Report to the Buffalo State College Council

Alphonso O'Neil-White, Chair

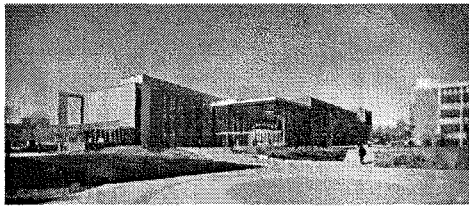
December 3, 2013

www.buffalostate.edu/construction

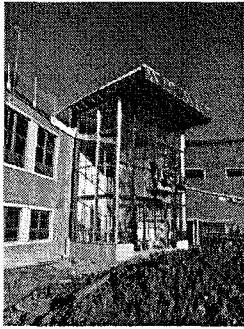
The Facilities Committee of the College Council met on November 6, 2013. A progress report on capital projects was provided, as follows:

<i>Projects Recently Completed</i>	
	<p>Technology Building: This \$36.5 million building, which was officially opened on September 12, provides new facilities for the departments of Engineering Technology, Fashion & Textile Technology and Computer Information Systems. It provides research spaces and student computer labs, and is a "green" building featuring a vegetated lower roof area and a photovoltaic solar collector on the upper roof. The building was constructed using recycled materials and environmentally responsible practices such as local sourcing. It is expected to receive LEED Gold certification.</p>
	<p>Tower 4 Rehabilitation: At a cost of \$7.6 million, Tower 4 received extensive updates including new mechanicals; lobby, elevator, lounge, and laundry room improvements; and suite renovations.</p> <p>Tower 1 will be the second of the four tower dormitories to receive updates; its rehabilitation will begin in May 2014.</p>
	<p>Student Apartment Complex Enhancements: This project of the Buffalo State College Foundation Housing Corporation has added community and recreational facilities for students, as well as lobby improvements and window limiters, at a cost of \$633,000. It was completed during fall 2013.</p>
	<p>Window Replacements and Exterior Renovations: Windows on Bacon, Bishop, Chase, Ketchum and Rockwell halls, the Donald Savage Building and South Wing were recently replaced. Bacon, Ketchum, Rockwell and Upton halls, Twin Rise, the Savage Building and South Wing have also recently received masonry repairs.</p>

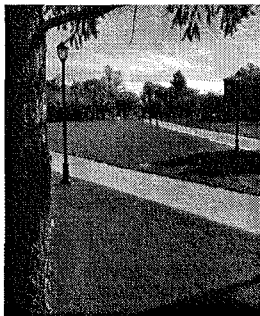
Projects in Construction during Fall 2013



Science and Mathematics Complex, Phase 2: During phase 2 of the Science and Mathematics Complex project, the north wing of the existing Science Building will be renovated at a cost of \$30.9 million. It will house classrooms, offices and labs for departments in the sciences and mathematics. Phase 2 is scheduled for completion during fall/winter 2015.



Houston Gymnasium Rehabilitation: This \$27 million building overhaul is replacing outdated mechanical, electrical and plumbing systems, and providing contemporary facilities for all campus athletics and fitness programs. It will include enhanced locker rooms and a video wall inside an atrium entrance. A summer 2014 completion is anticipated.



Underground Utilities Replacement, Rockwell Quadrangle & Vicinity: This project has replaced deteriorated utilities, many of which were built circa 1900, on the eastern portion of the campus, at a cost of \$10.2 million. Virtually all of the ground surrounding the five original campus buildings – Ketchum, Bacon and Rockwell halls, the Savage Building and Campus House – was impacted.

All aspects of the nearly two-year project -- except for tree and shrub planting -- are now complete. The project will be finished during the fall 2013 semester.

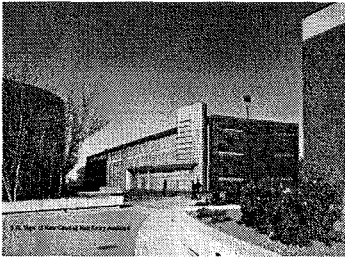


Argo Tea Café, E.H. Butler Library: This project will add an Argo Tea Café to the east portion of the library's main level. The Argo "Tea-osk" will serve healthy signature drinks, tea, coffee and light-fare specialty foods. This \$600,000 project, funded by Chartwells as part of its food service arrangement with the college, will be completed during fall 2013.

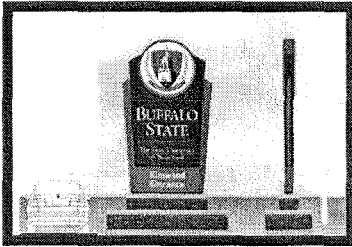


Buckham Hall Rehabilitation for Surge Space, Phase 2: Renovations to Buckham Hall will accommodate departments and programs temporarily moving out of Caudell Hall to allow for a complete rehabilitation project there. Buffalo State has advanced the \$1.6 million funding for this project in order to keep the Caudell Hall renovation moving forward.

Projects in Design during Fall 2013



Caudell Hall Renovation: This \$21.2 million project will rehabilitate spaces for the Hospitality and Tourism, Dietetics and Nutrition, Social Work, and Speech-Language Pathology departments. Classroom, lab and office space will be renovated, and the Caudell Hall exterior will be refurbished in order to give the building a stronger presence on campus. This project is ready to go to bid in anticipation of a summer 2014 construction start.



Exterior Signage Replacement: This project will replace all non-regulatory signs on the Buffalo State campus at a cost of \$1.1 million. Construction will begin in spring 2014 and end in fall 2014.

Projects on Hold during Fall 2013



Upton Hall Renovation, Phase 1: This large-scale building renovation, priced at \$48.3 million, will overhaul spaces for the School of Arts & Humanities, expanding the useful life of the building.

Update to Facilities Master Plan and Housing Master Plan

The campus has begun an update to its 2013-2023 Facilities Master Plan. This comprehensive plan was completed in 2010. The update considers a number of changes to the 2013-2023 plan – including using the Ruslander Building in lieu of constructing a new operations center -- and includes some new opportunities as well. The campus is also undertaking a comprehensive student housing master plan which will consider renovation of existing residence halls -- including conversion of corridor-style dormitories to the suite-style that is much-preferred by students – and possible construction of a 350-bed student residence on the west side of campus.

Two private developers, Greenleaf & Company and Campus Crest, have recently indicated that they plan to build student housing in proximity to Buffalo State's western border. Buffalo State is considering its best course of action in the context of these recent announcements and its own student demand for on-campus housing.