



# **BUFFALO STATE**

The State University of New York

## **COUNCIL MEETING February 7, 2023, 4:00 PM MINUTES**

### **COUNCIL MEMBERS PRESENT:**

#### **In person**

Ms. Linda Dobmeier  
Mr. Charles Naughton

#### **Virtually via Zoom**

Ms. Melissa Brinson  
Mr. Allen "Pete" Grum  
Mr. Robert Zak

#### **Excused:**

Daniel May

### **FACULTY & STAFF PRESENT (in person):**

President Katherine Conway-Turner  
Provost Jim Mayrose  
Vice President for Student Affairs, Tim Gordon  
Vice President for Institutional Advancement, James Finnerty  
Vice President for Enrollment Management, Randy Bowen  
Interim Chief Diversity Officer, Lisa Morrison-Fronckowiak  
Associate Provost, Academic Affairs, Amitra Wall  
Dean, School of Arts and Sciences, Brian Cronk  
Dean, School of the Professions, Carol DeNysschen  
Secretary to the College Council and President's Chief of Staff, LeVar Burke  
Staff Assistant, President's Office, Melissa Slisz  
Design and Construction Manager, Facilities Design and Construction, Brian Wittmer  
Storbeck Search Firm: Steve Leo, Christopher Lee and Vicki Henderson

### **CALL TO ORDER**

Ms. Linda Dobmeier called the meeting to order at 4:03 p.m. Ms. Dobmeier welcomed everyone to the meeting and thanked all attending in person and remotely. Ms. Dobmeier also thanked the College Council members for their participation in the MSCHE chair's visit and that by all accounts that went well. The Middle States next visit will be March 2023.

### Presidential Search Update:

Ms. Dobmeier announced that the bidding committee has retained Storbeck Search to partner with Buffalo State University in its 2023 presidential search process. As announced previously, SUNY guidelines require us to work with a search firm to support the national recruitment of qualified candidates for the presidency of Buffalo State. Storbeck Search is a widely recognized executive-search leader focusing on the education sector. With decades of experience working with colleges, universities, and university systems, Storbeck Search has successfully led executive-level searches for many colleges and universities, including the most recent presidential searches at SUNY Brockport, Cortland, Empire State, and Fredonia. Storbeck Search identifies and evaluates the finest executives from all backgrounds while treating all candidates with dignity, fairness, and honesty. We look forward to working with Storbeck Search and have full confidence in the firm's ability to represent our campus constituents in attracting the most qualified pool of candidates for the position of Buffalo State's 10th president. In addition, the nomination and voting process to elect full-time teaching faculty for the presidential search committee is underway and will conclude on Friday. After approval of the entire committee by the Chancellor, and we confirm the individual candidates' willingness to serve, the presidential search committee will be announced to the Buffalo State community in *The Daily Bulletin* and will be published on the presidential search website. Ms. Dobmeier thanked Vice President Jim Finnerty and the Foundation for their assistance in the process.

### **ACTION ITEMS**

Ms. Dobmeier called for a motion to approve the minutes from the November 15, 2022, meeting. Mr. Zak moved that the minutes be approved (with corrections); the motion was seconded by Mr. Naughton. The motion carried by unanimous vote (see attached **updated** minutes).

## **PRESIDENT'S REPORT**

President Conway-Turner began her report by welcoming everyone (see attached report). The President thanked for Council for the help moving the College to University designation. The President introduced Vice President for Enrollment Management, Randy Bowen and he presented on Enrollment (see attached).

## **COMMITTEES**

### **Student Affairs**

Mr. Charles Naughton reported for the committee (see attached).

### **Naming of Buildings and Grounds**

Mr. Bob Zak reported (see attached)

### **Facilities**

Mr. Brian Wittmer, Design and Construction Manager from Facilities Design and Construction reported (see attached). Ms. Dobmeier reported that the committee will offer a tour of the facilities in the Spring and asked for the committee to attend and mentioned it is very informative.

## **ANNOUNCEMENTS**

President Conway-Turner reminded everyone of the Middle States visit in March 13-16, 2023, and encouraged all Council members to participate in the on-campus meetings.

## **EXECUTIVE SESSION**

Mr. Naughton called for a motion to move to Executive Session; In accordance with Section 105 of the New York State Open Meetings Law, to discuss the personnel matters/search process. Ms. Dobmeier moved that the Council enter into executive session; the motion was seconded by Mr. Zak. The motion carried by unanimous vote.

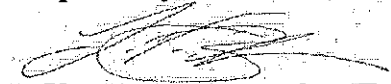
The Council took no action in executive session. Ms. Dobmeier asked for a motion to move out of Executive Session at 5:46 p.m. Mr. Zak moved to end executive session and Mr. Naughton seconded the motion. The Council moved out of executive session back to regular meeting status.

No action was taken in executive session.

#### ADJOURNMENT

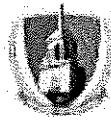
Ms. Linda Dobmeier called for a motion to adjourn the meeting. Mr. Naughton moved to adjourn the meeting and Mr. Grum seconded the motion. The motion carried by unanimous vote. The meeting was adjourned at 5:47 p.m.

**Respectfully Submitted,**



**LeVar Nathaniel Burke, JD, MPA**

**Secretary to the Council**



# BUFFALO STATE

The State University of New York

## COUNCIL MEETING

November 15, 2022, 4:00 PM

## MINUTES

Updated:

### COUNCIL MEMBERS PRESENT:

#### In person

Ms. Linda Dobmeier

Mr. Allen "Pete" Grum

Mr. Charles Naughton

Mr. Robert Zak

Mr. Daniel May, Student Representative

#### Virtually via Zoom

Ms. Melissa Brinson

Ms. Cindy Odom

### FACULTY & STAFF PRESENT (in person):

President Katherine Conway-Turner

Provost Jim Mayrose

Vice President for Finance and Management, Laurie Barnum

Vice President for Student Affairs, Tim Gordon

Vice President for Institutional Advancement, James Finnerty

Interim Chief Diversity Officer, Lisa Morrison-Fronckowiak

Dean, School of Arts and Sciences, Brian Cronk

Dean, School of the Professions, Carol DeNysschen

Secretary to the College Council and President's Chief of Staff, LeVar Burke

Professor, Higher Education and College Senate Chair, Kim Kline

Professor, Economics and Finance and UUP President, Fred Floss

Director, Career and Professional Education Center, Denise Harris

Staff Assistant, President's Office, Melissa Slisz

### CALL TO ORDER

Ms. Linda Dobmeier called the meeting to order at 4:02 p.m. Ms. Dobmeier welcomed everyone to the meeting and thanked all attending in person and remotely. Ms. Dobmeier also thanked the College Council members for their participation in the MSCHE chair's visit and that by all accounts that went well. The Middle States next visit will be March 2023.

The new ACT handbook for College Council members was on the table and Linda asked the attendees to review it to refresh themselves on the role of the College Council.

(Melissa will send a hard copy in the mail to members not at the meeting today, as well as email the link).

#### Presidential Search Update:

We sent out the letter to the college community informing them that the search process is underway. The RFP for the Search Firm will be issued from the Foundation on the College Council's behalf and is being drafted. Waiting on results of the nomination and election of committee members for faculty, as well as the nomination process for the professional/support staff, student, and alumni members. The Foundation Board has submitted its nominees. The following individuals have agreed to serve on the bidding committee: Chuck Naughton, CC; Lisa Morrison-Fronckowiak, CDO; Jamie Warnes, (Finance & Management); Nancy Cox (Foundation Board); and Assistant Vice Chancellor Zulaika Rodriguez. Official letters will go out by the end of the week.

#### **ACTION ITEMS**

Ms. Dobmeier called for a motion to approve the minutes from the October 4, 2022 meeting. Mr. Zak moved that the minutes be approved; the motion was seconded by Mr. Grum. The motion carried by unanimous vote.

#### **PRESIDENT'S REPORT**

President Conway-Turner began her report by welcoming everyone. (see attached report).

President Conway-Turner asked Tim Gordon, Vice President for Student Affairs to introduce our presentation on the Career and Professional Education Center. Denise Harris is the Director (see

attached report). Mr. Bob Zak asked if current students can be ambassadors to new students and Denise Harris replied yes.

## COMMITTEES

### Student Affairs

Mr. Charles Naughton reported for the committee (see attached). Mr. Bob Zak asked if we have a confidential request system for students that feel other students need counseling and Tim Gordon replied yes. Students of Concern Online Reporting Form | Dean of Students Office | SUNY Buffalo State University

Mr. Naughton asked for a presentation on Enrollment at the next College Council Meeting. President Conway-Turner will speak with Vice President for Enrollment Management Randy Bowen to get that set up.

## ANNOUNCEMENTS

President Conway-Turner reminded everyone of the College Council Dinner on December 17<sup>th</sup> at 6:30 p.m.

## EXECUTIVE SESSION


Mr. Naughton called for a motion to move to Executive Session: In accordance with Section 105 of the New York State Open Meetings Law, to discuss the Personnel matters around the Budget; Ms. Dobmeier moved that the Council enter into executive session; the motion was seconded by Mr. Zak. The motion carried by unanimous vote.

The Council took no action in executive session. Ms. Dobmeier asked for a motion to move out of Executive Session at 5:46 p.m. Mr. Zak moved to end executive session and Mr. Naughton seconded the motion. The Council moved out of executive session back to regular meeting status.

#### ADJOURNMENT

Mr. Zak called for a motion to adjourn the meeting. Mr. Naughton moved to adjourn the meeting and Mr. May seconded the motion. The motion carried by unanimous vote. The meeting was adjourned at 5:47 p.m.

Respectfully Submitted,



LeVar Nathaniel Burke, JD, MPA  
Secretary to the Council





## **Divisional Highlights for the President's Report to the College Council February 7, 2023**

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### **PRESIDENT'S INTRODUCTION**

With the College Council's endorsement, on January 15, 2023, the institution's official New York State Education Department title changed from State University College at Buffalo to SUNY Buffalo State University! Just last year, we celebrated our sesquicentennial and the richness of our institution's history. This name change does not change who we are, instead it is a recognition by the State Education Department of who we have become. It is merely an acknowledgment that the Buffalo Normal School on the corner of 13<sup>th</sup> and Jersey Avenues, founded in 1871, has evolved throughout these 151 years into an institution that offers 79 baccalaureate degrees, 64 masters degrees, and several certificate programs across various academic disciplines on an ever expanding campus on Elmwood Ave. As we look to the future, embracing the university designation is one of the many ways in which Buffalo State is aligning with the changing landscape of higher education and will become more competitive as a result.

The following report contains highlights from the various administrations divisions since our last meeting on November 15, 2022.

### **ACADEMIC AFFAIRS DIVISIONAL HIGHLIGHTS**

#### **School of Arts and Sciences**

- The Theater Department's Costume Shop Manager Erica Fire completed a Sewing Machine Repair Technician Certification and will now maintain the 100+ commercial sewing machines on campus saving almost \$12k per year.
- John Torrey has been named to the New York State "400 Years of African American History" commission.
- Social Studies Education Major and one of the captains of Buffalo State's Football team, Michael Drywa was selected to play in the Senior Bowl in Middletown, NY. He was Buffalo State's leading tackler this year and this is a high honor.
- Theater, Music and TFA programs are teaming up with Residence Life to offer "The Studio" beginning in Fall 23. This is a housing community for students from all three majors on the 9<sup>th</sup> and 10<sup>th</sup> floor suites of Tower 1. Exciting opportunities for both incoming first-year and returning students that will assist in recruitment and retention efforts.

- Joe Cleary's publication, "A Suburban Funeral", was selected to receive the 2023 International Association of Autoethnography and Narrative Inquiry's 'Honorable Mention, Outstanding Journal Article Award'.
- Kim Chinquee has published her eighth book and first novel, *Pipette*, from Ravenna Press. A review in IndieReader calls it "a gem of a book."

### School of Education

- **Education Pathways Program:** The Erie I BOCES teaching careers high school program has been hugely successful. Faculty from the Teacher Education Unit have presented in the class. The students attended field experiences in a PDS school and were hosted by Kevin Williams in the Planetarium. The students in the program also served as ambassadors for the program in their respective districts where a new cohort is being recruited for the fall. This spring semester's college credits will be in EXE 100, SPF 202/353 and CWP 102. Enrollments will be made by the Office of Continuing and Professional Studies who will manage tuition for the program.
- **Teacher Opportunity Corps II (My Brother's Keeper):** New cohorts of candidates in both the Urban Teacher Academy and the Buffalo Urban Teacher Pipeline Residency Program BUTPRP have been recruited and are enrolled. The new site for UTA is the International Preparatory Academy (IPREP). McKinley High School has experienced many challenges this year. A new liaison to the program, Ms. Susanna Schenck, Lecturer in EELEL fulfills the role left vacant with the passing of Dr. Theresa Harris-Tigg who was the original program liaison with the campus. Dr. Kathy Wood, Associate Dean for Recruitment and Teacher Diversity, manages all of these high productivity recruitment activities with expert assistance from Keisha Brandy, Dr. Sandra Washington-Copland and Dr. Hilary Lochte, Assistant Professor, English.
- **Woods Beals Endowed Chair:** Dr. Jevon Hunter will return fully to his role as the Woods Beals Chair.
- **PDS:** Once again, the graduate assistants and PDS student representatives (reps) who prepared research proposals for the National Association of Professional Development Schools (NAPDS) conference will travel there with several SOE faculty (and the dean who is presenting a roundtable discussion on meeting teacher shortages) in March 2023 in Jacksonville, Florida. The students have an eclectic mix of research topics that will likely attract many attendees to their presentations.
- **IPDS:** The international program associated with PDS was officially named the Michael and Nancy Chicola International Professional Development Schools Consortium in October. Teacher candidates from across the Buffalo State Teacher Education Unit will be returning from their highly successful short-term, faculty-led, study away trip in January of 2023. A group in Torremaggiore, Italy was featured on the Italian news as an extraordinary partnership. A second trip in Cabarete, Dominican Republic has also returned. The Experienced Educator Exchange will send professional teachers from our PDS schools to Medellín, Colombia in February.  
<https://pds.buffalostate.edu/international-pds>.

- **WNY Teacher Preparation Committee of Erie I BOCES:** Dean Paterson continues to work with this group of P-12 educators and colleagues from UB, Canisius and Niagara University to address common areas of need in the WNY schools including teacher shortages and diversity in the teacher education workforce. Residency program funds offered by the Governor's office will be brokered by Erie I BOCES. Buffalo State's PDS Consortium will partner in this effort.

## **School of Professions**

### ***Fashion & Textile Technology Department***

- A team made up of three Buffalo State fashion and textile technology majors was among 10 teams that made the semifinals in the 2023 National Retail Federation (NRF) Foundation Student Challenge, which wrapped up at the end of 2022.
- The students—Madison Bryant-Wagstaff, Emelia Seiferth, and Angelina Deleon—were charged with developing a growth and launch strategy for Public Lands, a new outdoor specialty retail concept for Dick's Sporting Goods.
- BAM "Basquiat Meets Bergdorf Goodman" Fashion Show at Buffalo Art Movement will be held on February 18th, 2023, at 8PM. (Rescheduled from the last December). This is a fundraising community fashion show.
- "Upcycle Re-Imagined" on February 24 & 25, 2023 - Two-day workshop on fashion upcycling that will be held in the FTT Design Studios from 10AM - 4PM.
- "Re-Education and Decolonizing Fashion for Gen Z" on April 13, 2023, 7PM at the Jacqueline Vito LoRusso Alumni Visitor Center. The FTT department will host a guest speaker, Kimberly Jenkins who will talk about her decentralizing and decolonizing narratives in fashion history and contemporary fashion practices.
- "2023 Runway Fashion Show: Provoking Protopias" at the Buffalo State Sports Arena on April 22, 2023, at 2PM and 8PM.

### ***Health, Nutrition, and Dietetics Department***

- Elizabeth Hartz, MS, RDN, CDN just started a project to create diabetes and hypertension/heart disease nutrition education materials for the Tuscarora Nation's health center with a focus on traditional food ways and incorporating Tuscarora language.

### ***Hospitality & Tourism Department***

- The HTR Department was awarded \$30,000 by the Statler Foundation. Small scholarships were distributed to 20 Hospitality Students for Fall 2022 (\$15,000) and Spring (\$15,000).

### ***Speech-Language Pathology Department***

- Katrina Fulcher-Rood was asked to serve on the Executive Board of Directors for the ALS Association of WNY and Chair for the Care Services Committee for the ALS Association of WNY. Starting in January 2023, she will serve as an Editorial Board Member for the journal Language, Speech, and

Hearing Services in Schools. In addition, research by Fulcher-Rood, Castilla-Earls, & Higginbotham (2019) was cited in a recent New York Times op-ed titled A Language Test That Stigmatizes Black Children.

- On November 15<sup>th</sup>, Camilo Maldonado presented at the 2022 American Speech-Language-Hearing Association (ASHA) Convention with two former SLP graduate students, Joy Oni and Carly Hynd. The presentation was titled “The Effects of Mentorship with an SLP of Color on Professional Readiness of Undergraduate Students”. Kathleen McNerney and Sara Mann Kahriss also presented a virtual poster titled “Incorporating Professional Issues into the Graduate Curriculum: There’s a Badge for That!”

### ***Engineering Technology Department***

- Saquib Ahmed submitted a pre-proposal to the Dept of Education, Office of Science, entitled, “2D MoTe<sub>2</sub>/Ti<sub>2</sub>CO<sub>2</sub> vdW heterojunctions as a potential Z-scheme photocatalyst for water splitting,”
- Last spring, Joseph Wikar, a senior engineering technology major at Buffalo State, earned a prestigious paid internship at the Center for Nanoscale Science and Technology (CNST) within the National Institute of Standards and Technology (NIST), one of the top national labs in the country. Joseph finished this Fellowship this past fall semester. This opportunity is only offered to two or three students from more than 100 of the top schools in the country.

### **Butler Library**

- **Bengal Study Nights:** Hundreds of students attended Bengal Study Nights activities held at the end of the fall semester to provide students with opportunities to get extra help and, just as importantly, to relax and socialize. The activities were organized and are the result of hard work put in by staff in the Math Center, Tutoring, Writing Center. Activities included final exam reviews, extended tutoring, library research support, relaxation activities, yoga, meditation, therapy dogs, games, free pizza and other goodies, prizes, and finals survival kits for the entire student body!
- **Cecilia Bard Multicultural Library for Peace:** Working with Project Flight co-founders, directors and Buffalo State Professors Dr. Geraldine Bard and Dr. Elizabeth Cappella, Butler Library was able to expand the “Cecilia Bard Multicultural Library for Peace” with the addition of over 500 donated titles. An additional related collection called the “Literacy Library Collection for Equity, Social Justice & Peace” was also created – it includes over 100 books that serve to highlight the simple power of supporting equity, social justice and peace to help others thrive. The volumes comprising this collection are carefully selected to provide the college with a wide variety of juvenile and adult fiction and non-fiction titles focused on multiculturalism, social justice, equity, diversity and peace. Butler library is ever appreciative of the impactful and ongoing support from Dr.’s Bard and Cappella.
- **Child Care Center Partnership:** The Butler Library has been partnering with SUNY Buffalo State University’s Child Care Center on Thursday mornings. The Center brings classes to the library every

week for story times and crafts. We are excited to be expanding childhood literacy, as well as ensuring that the children see that the University is a place where they are welcome.

- **Diversity Audit of Library Collections:** Butler Library has started a pilot program conducting a diversity audit of the Curriculum Materials Lab collection, beginning with the picture books. Diversity audits measure the extent to which authors and characters of color are represented in our collection, and, thus, the extent to which our users can find themselves reflected in the collection. The picture-book audit is the first step in a new strategic initiative focused on conducting a diversity audit of the entire collection.
- **New Math Center Initiatives:** The Math Center piloted two new study groups for highly-enrolled course in which students often need tutoring support (MAT121 and MAT161). The Math Center also offered a Certification Exam Prep for the Content Specialty Test (CST) that many teaching candidates need to take for NYS Certification. Attendance for these new programs was brisk.
- **Trivia Nights:** Once monthly, the Butler Library has a Trivia Night for students in the evening. Many of the participants are residential students who are excited for another activity to attend in the evening. We use breaks between questions to discuss other campus activities and library resources.
- **Windows Replacement Project:** As part of ongoing efforts to improve library and academic commons spaces, the significant months-long project to replace all windows in the library was completed and disruptions to students using our spaces was minimized. The new windows are more environmentally friendly and help support campus sustainability goals. Most important, this project will help create more welcoming and comfortable spaces in which our students can study, engage in group projects, and socialize.

### **Civic and Community Engagement**

The Civic and Community Engagement Office continues to lead and advance Buffalo State's efforts as an urban-engaged anchor institution.

#### ***Community-Engaged Learning Unit***

The community-engaged learning unit provides support to connect classroom learning with community priority.

- **Fall 2022 Community Engaged Learning:** 47 faculty offered 71 community-engaged/civic learning courses involving 694 students with 46 community organizations in the fall 2022 semester
- **Spring 2023 Community Engaged Learning:** An estimated 47 faculty are offering 72 community-engaged/civic learning courses

#### ***Civic Engagement Unit***

The civic engagement unit aims to provide out of class connections to social justice and civic action.

- The self-assisted tax program will run February 3-April 14, 2023 and connects low-income students and community members with tax assistance through a collaboration with the New York State Department of Taxation and Finance. Last year, 145 individuals were provided services to complete no-cost tax preparation.

- Voter engagement efforts resulted in 245 students being registered to vote in fall 2022. In addition, analysis of voter turnout indicated CCE voter engagement efforts are successfully resulting in increased student voter engagement. Specifically,
  - Student voter registration rates increased from 63.8% in 2014 to 75.0% in 2020.
  - The voting rate of registered student voters increased from 20% in 2014 to 68.3% in 2020.

### ***Community Academic Center***

The Community Academic Center provides support for youth and families through enhanced educational opportunities.

- CAC received \$12,000 grant from Erie County for youth afterschool programming
- 40 youth and 38 Buffalo State students were involved in youth STEAM programming, teen leadership efforts, and adult citizenship classes.

### ***West Side Promise Neighborhood***

As a significant aspect of Buffalo State's mission as an anchor in our community, our role in WSPN continues to improve the lives of children and their families living on Buffalo's West Side.

- Through Buffalo State leadership, WSPN conducted holiday food security efforts, securing funds from United Healthcare and Rich's, as well as in-kind donations from numerous partners that resulted in thousands of pounds of food being provided to west side neighbors.
- The WSPN leadership program enrolled 30 community members in its change leadership program and celebrated the achievements of participants who completed the program.

### **Continuing And Professional Studies**

- Submitted a grant proposal as part of the NYS Dept of Labor Unemployed/Underemployed Worker Training Program in the amount of \$216,775. The grant would support wraparound services, training in Food Service, and opportunities to interview with local employers. The grant targets pre-release individuals. We have partnered with the Erie County Sheriff's Office, Peaceprints of WNY, The Buffalo Employment Training Center, as well as Delaware North, Seneca One Tower, Riverworks, Catholic Charities and Catholic Heath.
- We have secured partnerships with 3 international high schools in Qatar to offer their students dual credit. The syllabi from these high schools matched 19 of our courses, which will be offered for dual credit beginning in February.
- Outlook for Domestic Dual Credit: We have almost doubled the number of participating high schools from 14 in Spring 2022 to 27 for this upcoming semester.
- In total for dual credit (domestic and international), we have partnerships established for 51 unique courses, and 89 total classes.

### **Global Engagement**

- The Maurene Callahan Bouras Center for Global Engagement is dedicating much energy into international student enrollment, both recruitment and retention. Joy Guarino has been conversing

with Admissions, Marketing and Communications, and Financial Management to improve our communication, messaging, and processing for Gen Z international student recruitment.

- The spring 2023 new student enrollment numbers are 13 undergrads, 6 grads, 3 exchange, and 1 scholar. Tricia Herritt held a full day orientation for our new international students that shared information that is specific to them, including campus services and visa compliance.
- Melissa Holland is currently in India attending in-person recruitment fairs and meeting with our agents and potential students.
- The office is looking to diversify by developing brand recognition in new markets in Saudi Arabia and countries in Africa.
- Recent meetings with chairs of departments are informing how we promote the 'gems' of Buffalo State University and their specific programs that would be of particular interest to today's international student.

### Honors

- M&T and Horizon Health mentoring program off to great start – approximately 25 students with M&T Legal Division and Banking Services Division mentors, 7 students with Horizon Health. M&T will provide a seminar on Tech careers and the power of positive thinking in February and M&T and Horizon will collaborate on a careers panel discussion in April.
- Elizabeth Stevens, Senior Academic Advisor who manages all first year Honors advisement, received the President's Award for Excellence in Academic Advisement
- 16 Honors Peer Leaders mentored about 60 first year Honors students in the Fall 2022 semester – helping them transition to college. They met with students in groups and one-on-one, sponsored activities, and held office hours for drop in help.
- Honors facilitated students to attend the fall Babel Literary Series talks at Kleinhans (Elizabeth Kolbert *Under a White Sky* on 10/14 and Omar El Akkad *What Strange Paradise* on 11/10/2022) and students in the first year and Senior seminar Honors courses read and discussed the books.
- Honors held a donation drive to support the International Institute of Buffalo during December and delivered a load of materials to help support immigrant families newly arriving in Buffalo.
- 25 Honors students graduated in December 2022.
- We welcomed 34 current Buffalo State students to Honors – these students qualified as honors based on their performance at Buffalo State, applied to the program, and attended a mandatory meeting with Honors staff. Reception to welcome them Tuesday, Feb. 2 in the Honors Hub (South Wing 320)

### Institutional Effectiveness and Planning

- Buffalo State completed a successful Preliminary Visit with our Middle States Team Chair who had an opportunity to meet with students, faculty, staff, and administration; we received positive feedback on the draft of our Self-Study.

- Work continued on the Self-Study and Federal Compliance Review.
- Planning began for Middle States reviewers to visit four of our additional IGPE (International Graduate Programs for Educators) locations - one in Columbia and three in Brazil.
- Creating the mechanism to track our Strategic Planning pillars and goals began. AchieveIt platform was populated with unit data, strategic planning data was shared with others on campus to begin operationalizing, and integration was completed with Academic Affairs Workbook.
- Collecting General Education Assessment data continued.
- All required federal, state, and SUNY data reporting was completed.
- Institutional dashboards were created and updated; data support for SRPP and Workforce Planning continued.
- Plans to launch the Spring 2023 National Survey of Student Engagement (NSSE) were completed – incentive is President's office will provide \$2 to Milligan's Food Pantry for every completed survey.



## **STUDENT AFFAIRS DIVISIONAL HIGHLIGHTS**

### **Athletics**

- Intercollegiate Athletic held its Winter Classic game against Alvernia College. Following the victory, 54 parents, staff, and alumni attended a reception.

### **Weigel Wellness**

- Along with individual counseling and urgent care consultations, the Counseling Center offers 5 weekly groups/workshops: Mindfulness, Sawubona Healing group, Seeking Safety, Inside Out Coming Out Support Group, Understanding Self and Others.
- During the fall semester the Counseling Center continued worked the Students of Concern team to respond to 59 mental health crises and cases needing student support management/follow-up either for those evaluated and/or admitted to ECMC/CPEP or who were referred by peers or faculty/staff.

### **Career & Professional Education**

- 14 employers had information tables in the Student Union where students were able to meet with employers and gather information about their companies.
- Held a 3-Part Professionalism Workshop Series for Student Athletes
- Presented "Launch Your Career-Job Search Workshop"
- Attended the WNY Career and Internship Fair

### **Chartwells Dining**

- To kickoff finals week, Chartwells held their semi-annual Late-Night Breakfast. Headlined by Buffalo State Alumni, DJ Jett, students danced into the early morning hours fuel by Pepsi product giveaways and classic breakfast foods served by faces of the University.
- JoyFul, the Chartwells nationwide give-back program, held its second campus event with "ThankFul." This event was held across campus with encouraging messages on coffee sleeves at Starbucks; a special Apple Parfait Teaching Kitchen, where recipients made a treat to give to someone their thankful for; and in Bengal Kitchen, the ThankFul wall was filled with encouraging messages and "get a cookie, give a cookie" took place for decorating.
- Thompson Hospitality visited campus to host a Teaching Kitchen. Chef Kamal Rose led students in a recipe for New Orleans style Shrimp and Grits with Green Chow Chow sauce. The class focused on techniques of Mise en place, mixing, sautéing, and plating before enjoying the final product!

### **Residence Life Office**

- Residence Life provided housing for 199 students during Thanksgiving break and 198 students for all or part of the Winter break. Many of these student athletes needed to stay for work obligations or needed support in other housing options during these times.

**Dean of Students**

- During the recent December 2022 Blizzard, 123 students applied for Bengal2Bengal for emergency financial assistance, of which 47 students met the qualifications.
- 64 students attended a Self-Care Strategies program. The program was designed to support students to explore and address the complex relationships between health, learning, and their well-being.

## ENROLLMENT MANAGEMENT, MARKETING, AND COMMUNICATIONS DIVISIONAL HIGHLIGHTS

### Admissions

Time period: Oct 19, 2022 – Jan 11, 2023

### Enrollment

- Worked in support of VPEM on draft SEM Plan, President's Cabinet presentation
- Scholarship policy analysis, modeling, awarding and marketing new scholarships
  - o Destination Buffalo State, Buffalo State Promise, Buffalo State Experience scholarships
  - o 9.6M in awards offered to date
- Served and advised SUNY System on new EOP Financial Eligibility Platform
- Surveyed Clearinghouse data developed annual Admissions Recruitment – Top Competitors Report

### AASCU Transfer Intensive with ECC

- Working with Academic Affairs to develop course roadmaps for top transfer majors with ECC
- Collaborating with partners at ECC to minimize transfer barriers, share data and resources
- Transitioned transfer tutorial from Blackboard to Slate
- Implemented new advisement structure within Academic Advisement for spring transfer registration
- Implemented new tracking for credit evaluation communication

### Recruitment Events

Breakdown of number of programs offered by type:

- Off-campus recruitment – 449 scheduled events (college fairs, high school & community college programs) this fall
- November Open House – cancelled due to November Blizzard
- Virtual Open House Sessions created for 17 departments
  - o 121 visitors, 34% show rate
- One-on-One Virtual Appointments – 97 appointments
  - o 97 visitors, 60% show rate
- Group Visits – 11 schools

- o 352 visitors
- Information Session/Campus Tour- 45 sessions, held M, W, F, S
  - o 200 visitors, 48% show rate
- On-the-Spot Acceptance Days NYC
  - o 3 high schools & SUNY Global Center

### ***Admissions Operations***

- Spring 2023 & Fall 2023 admission offers currently underway
- Triaged 1,842 incoming phone calls
- Triaged 6,061 emails to [admissions@buffalostate.edu](mailto:admissions@buffalostate.edu)
- Assisted Graduate Admissions with application and data imports to cover for staff member on maternity leave
- Revised admission process for Theater Dept to include interview
- New scholarship award letters drafted and sent weekly to recipients

### ***Communications***

- Created and started distribution of Fall and Spring 2023 accepted but not deposited campaigns.
- Created and started distribution of Undiscovered 2023 communication plan.
- Created and started distribution of Honors communication plan.
- 31K text messages sent to support event registration and application completion

### ***Vacancies/Staffing updates***

- 2 admissions advisor positions filled, Jackson Martino and Larry Donalson hired
- 1 admission advisor resigned

### ***Capture Behavioral Engagement***

- 19 campaigns currently active

### ***ROI Assessment report***

- Reports developed for scholarship yield analysis based on hypothetical awarding scenarios of the 2022 class

- Worked with FinAid and IT to develop data file for Fall 2023 scholarship yield analysis

### ***Publications/Marketing Communications***

- Virtual tour published
- New collateral in design phase (giveaway items for admitted programs), admitted student postcard, scholarship flyer

### ***Professional Development/Community Engagement***

- President and Chancellor Award Committee (Sandra)
- Standards for Students Committee (Nick)
- NYSTAA Western Region Chair (Caitlin)
- SICAS FAUG Admissions Chair (Dave)
- Middle States Accreditation Self-Study Standard 4 (Dave)
- Middle States Accreditation Self-Study Standard 5 (Shannon)
- Institutional Planning and Advisory Committee (IPAC) Membership (Dave)
- First Year Convocation (Jill)
- WNY Consortium Counselor Tour/Professional Development (Shannon)
- 150<sup>th</sup> Anniversary Committee (David)
- CACNY (Chevagne)
- WNY Professional Development Planning Committee (Shannon)

### ***Financial Aid***

- FISAP final edits submitted by December 2022 deadline.
- Federal Program Participation Agreement (PPA) recertification and supporting documentation submitted early-December. ED is currently reviewing application and asking follow-up questions.
- SSRP workbook completed for financial aid
- Continue to work with Human Resources on SL3 and SL4 vacancies; a very slow process.
- HEERF Q4 disclosures completed by 1/10/23 deadline.
- Staff participated in over 20 cross-campus meetings, committees, or workshops.
- Staff conducted numerous FAFSA workshops, both on-campus and within the community.

### ***FAFSA and Aid Processing for 2023 – 2024***

- 2471 award letters sent to new students (414 are selected for verification); texts sent to 1746
- 129 revised aid packages for new Destination Buffalo State scholarship

- 101 Rejected FAFSA emails to new students; 28 rejected FAFSA emails to continuing students

### ***FAFSA and Aid Processing for 2022 – 2023***

- To date, 4,869 students have received \$31,909,948 in aid (for a detailed breakdown, contact Christine)
- 177 First award communications sent to fall 2022 registered students; 183 First award communications sent to Spring 2023 New admits
- 46 Missing Items communications sent to fall 2022 registered students.
- 924 Revised award communications sent to fall 2022 registered students.
- 39 communications sent to current students to accept offered loans.
- 24 federal R2T4 calculations completed due to student withdrawals for fall 2022
- 959 Loan cancelations communications sent
- Adding spring loan eligibility to students that advanced class year (over 200 students)

### **Registrar**

- Testing and planned implementation of Degree Works upgrade.
- Online Pass/Fail implementation and updates in office procedures regarding this.
- Email notifications to students registered for a 3<sup>rd</sup> repeat that need to petition.
- Micro-Credentials: Working on new/updated process that would allow Institutional Research (Yves) a way to pull this data for SUNY reporting.
- Combined pathways: We are working with Rita Zientek and Amitra Wall to narrow down the process so that the data is correct in both Banner and Degree Works.
- Thesis Project Continuation Policy (721's & 722's): Working on policy revisions for implementing when a student must register for a credit-bearing course.
- Discussing the possibility of moving 'IP' grades to 'E' grades if a regular grade is not submitted by a certain point (This would be similar to how we convert UG Incomplete 'I' grades to 'E' grades).

Worked with FTT and FIT to ensure that any TAP awards are not jeopardized by the current process.

### Academic Advising

- Monitoring registration of incoming fall 2022 students who have registered for the spring 2023 semester. So far, 792 are registered from the fall 2022 acknowledged report.
- Advisors are continuing to meet with students throughout the winter break to discuss academic standing concerns and last-minute course registrations.
- New spring student registration started on December 1, 2022. Registrations have been slow. There are currently only 38 incoming freshman eligible to register. There are 23/38 registered and another 8 with an upcoming registration appointment already scheduled in BSP. Advisors are conducting outreach via text, phone and email to schedule appointments with students as they become eligible.
- There are currently 85 transfer students eligible for registration. 56 have already been registered, either by the advisement office or self-registered. The advisement office and admissions office have been working closely to create a new process for advisement of transfer students.
- An updated advising plan for spring 2023 have been created and shared with other departments on campus, which includes professional advising expanding their advising responsibilities to not only freshman, but sophomores as well (including transfer students). Campuswide meetings have been taking place with the advisement center and various academic departments on campus to improve lines of communication and support the new advising process.

### Student Success and Retention

- To date Coaches have collectively conducted 383 unique 1:1 FY coaching sessions, with an average student return rate of 47.5%. They have also met with an additional 97 2<sup>nd</sup>/3<sup>rd</sup> yr students with an average return rate of 77%. (Please keep in mind these services are NOT mandated). 84% of students feel coaching is very helpful, 80% feel more connected to resources after a session, 64% feel more connected to the campus after a coaching session.
- We currently have 9 formal campus/community partnerships (*Advising, School of Social Work, Student Conduct, UNC 100, Academic Standards, HESA, Tutoring, Financial Aid, and Harlem Children's Zone*).
- We held 12 fall programs that connected with 486 students (avg 40 students/program). Programs are aimed at addressing 1 or more of the following areas (*adding a new person to the student's network of support, assisting the student in defining their why, helping the student to create a plan for the first 3 semesters of college, connecting with a new resource*).
- We held a student focus group in November that yielded a turnout of 105 students, the student feedback collected during this time is being presented during Winterim on 1/18/2.

- We are currently amid hosting several J-Term workshops which have focused on the following topics; Resolving Holds, Understanding Academic Appeals, What is Roar 2 Success, Preparing for Spring, Creative ways to fund your education, and Last call for registration. Many of these events have included campus collaborations from areas such as financial aid, advising, and academic standards.
- Collectively between 12/29/22-1/9/23 our team reviewed 175 academic appeal statements, where we provided proof reading and feedback to students to help them best prepare for the process. Additionally, we are working with the School of Arts and Sciences and UC studies to support approved dismissal appeal and probationary students this spring. These areas have created contracts with the students that require them to connect with their coach by specific deadlines throughout the spring.
- SRPP workbook completed, "road map" for FY student transition developed and shared.
- Professional staff devised a list of internal and external barriers to the role/campus retention

**Fall 2022 SAP was run following fall grading. SAP metrics below**

	Fall 2022 Freshmen	All Students (UG and GR)
Warning	553; avg gpa = 0.92	808; avg gpa = 1.21
Ineligible	4; avg gpa = 1.56	361; Avg gpa = 1.95
Eligible	713; avg gpa = 3.06	5180; avg gpa = 3.26

## **Marketing and Communications**

### ***Creative Services (Publications, Photography, Video)***

- Production of University's Holiday Print Card and Video
- Design of Revised University Seal
- Production of Bengala 2023 Support Material
- Preparation of 1300 Elmwood Magazine (Spring 2023)
- Production of Admissions Collateral/Promo Items
- Production of "Up In Buffalo" Video (3K+ views)
- Publications/photo/video support for wide array of misc. departmental/office requests

### ***Social Media***

- Continued our increased efforts and focus on academic story-telling from student experiences in the classroom, faculty highlights, and internship and learning opportunities.
- Strengthening the content to be prospective-first focused, while still providing relevant and engaging content to all of our audiences.



- Promote the campus through feel-good stories, photos, trivia, and interactive posts to engage all audiences – with the goal that it will also resonate and show prospective students and families our vibrant community!
- Engage in more “trending” types of content to reach our target audiences while maintaining the integrity of the institution but also being an active member of the community, trends nationally and locally. For example, we posted a fun, feel-good, photo of Josh Allen (Buffalo Bills Quarterback) hurdling over Rockwell Hall when the hurdle was trending in our region.

### **Top Performing Social Posts**

**Snow Cleanup Posts.** Responses to these posts really highlighted the community of Buffalo State affiliated folks. We had people commenting how grateful they were to the cleanup efforts, sharing how they hoped everyone was staying safe, and overall expressing the strength Bengals show in the face of adversity. We also had quite a few alumni share their memories of storms during their time on campus, particularly those who were here during the blizzard of '77.

- [Facebook](#)
- [LinkedIn](#)
- [Instagram](#)
- [Officer Mesi Story](#) – We received engagements from several different people celebrating Officer Mesi’s recognition, and expressing gratitude she was able to save a life. Alumni and others who have worked with/known UPD shared memories/stories, or expressed their support of UPD in the comments.
- [Pre-finals post](#) – I added a prompt to the caption to encourage more engagement by asking students (and alumni!) to comment their favorite campus study spots. There were also some comments wishing students luck on their final exams, and comments from students excited to see their friends’ photos.

**Fun/Trending Social Posts.** Keeping in mind our audience, I like to try and incorporate some light-hearted posts following trending formats. These tend to get very good engagement as they are more along the lines of what audiences are likely seeing in other places, and feels more relevant to the college student demographic. A few examples from this year are Josh Allen jumping over Rockwell Hall, and some fun Halloween posts.

- [Josh Allen](#)
- [Pumpkin Head Photoshoot](#)
- [Halloween Costume](#)

**Students on Campus Highlights.** These types of posts are always fun because students will comment with excitement when they see their friends featured on the college social accounts. We also have success sharing these to Facebook as well with Alumni sharing well-wishes to current students and reminiscing about their time on campus.

- <https://www.instagram.com/p/CkLkm4fpMJd/>
- <https://www.instagram.com/p/Cl6hPytMCip/>
- <https://www.instagram.com/p/CkiY9RipCiv/>
- <https://www.facebook.com/23122561645/posts/10158836103156646/>

Detailed metrics are available.

### ***Merit Pages***

- Continue to promote and highlight student accomplishment through Buffalo State's Merit Pages.
- Buffalo State football players recognized for academic success
- Bengals Dare to Care Day
- Buffalo State students recognized for mental health training

### ***Media Pitches***

- Story on Global Book Hour in The Buffalo News

### ***Digital Marketing***

- Open House and Apply Campaigns for both Undergraduate and Graduate on social media.
- Apply and "Meet [Student Name]" campaigns on social media targeting prospective undergraduate students.
- Still Time to Apply for Spring 2023 Campaign on social media and Spotify supporting graduate enrollment and recruitment for Spring 2023 Semester
- Finalizing digital display creative, SEM ad copy, and assets for launching our additional digital marketing tactics through our new vendor, Dixon Schwabl.

### ***Web Services***

- New D9 sites that have launched:
  - Biology
  - Business
  - Earth Sciences
  - Music
  - Social Work
  - WBNY
- Special projects completed:
  - Interactive Map
  - Holiday card (email and landing page)
  - Licensure compliance/disclosure project
  - Visix wayfinding review and assets
  - Sustainability website
  - 112 Team Dynamix support tickets processed
- Developed and published weekly issues of:
  - *Friday Focus*
  - *Buffalo State Buzz*
- Awards received:
  - CASE Best in District Awards: Main site; Social justice page
  - Educational Marketing Awards: TV Film site (gold); Grad Studies site (gold); Main site (bronze)

### **Web Metrics (detailed metrics available)**

- Overview
  - Sessions – 385,107
  - Pageviews – 861,638
  - Unique Pageviews – 665,791
  - Avg. Session Duration – 02:29
- Undergraduate Admissions
  - Pageviews – 56,746
  - Unique Pageviews – 45,548
  - Avg Time on Page – 01:44
- Apply
  - Pageviews – 9,546
  - Unique Pageviews – 7,331
  - Avg Time on Page – 00:30
- Graduate Studies
  - Pageviews – 17,062
  - Unique Pageviews – 12,945
  - Avg Time on Page – 01:43
- Daily Bulletin: 52 issues
  - News stories (27), photo galleries (1), videos (4):  
32 total posts (as of 1/6/23)

### **Selected Highlights**

#### **News/Media placements.** Wide coverage of:

- Buffalo State police officer's lifesaving award and 'Up in Buffalo' video
- Buffalo News full-length feature on Buffalo State's Global Book Hour
- Kathy Wood (School of Ed) on Buffalo State's efforts to educate diversify classroom teachers
- Joëlle Leclaire (Economics and Finance) on traffic at Canadian border
- Rachel Reichart on Damar Hamlin story
- Campus Earns National Recognition for Voter Registration Campaigns

#### **Students and Alumni.**

- Joseph Wikar (Engineering Tech student) internship at national lab
- New Sheila Rayam, '90 (journalism), new Buffalo News editor
- Karl Leonard, '80 (criminal justice), on 'Jailhouse Redemption' show on Discovery
- Buffalo State Alumni on 'Business First' lists
- Art and Design student community exhibitions
- Young, Distinguished Alumni Award ceremonies

#### **Faculty and Staff Experts, Profiles.**

- Lorena Mathien (Business) on supply chain problems
- Laurie Buonanno (Political Science) on Brexit
- Clairissa Breen (Criminal Justice) on politically motivated violence

- Raquel Schmidt (Ex Ed) on history of classroom inclusion
- John Torrey (Philosophy) on making philosophy relevant today
- Hope Dunbar (Library) on Butler Library Archives
- Mike Galluch (new emergency manager) on campus safety
- Randyll Bowen (new VP for enrollment) on vision for Buffalo State

**Campus Events.**

- Fashion Show for Buffalo State's Black Fashion Scholarship
- Buffalo State Student Art Sale - 25th anniversary
- 'Conversations' lecture series, 15th anniversary
- Opera at PAC featuring faculty, alumnus, student
- Veterans Day 2022 video and story
- Holiday video

## **FINANCE AND MANAGEMENT DIVISIONAL HIGHLIGHTS**

### **Administrative Services**

Working with colleagues in IT, Financial Management, Facilities and Sponsored Programs, Administrative Services and Procurement Services are pleased to bring Jaggaer Digital Procurement Solution to Buffalo State. This software platform will replace the paper requisition and purchase order process with direct-to-vendor purchasing by buyers campus-wide. Approvals and workflow will be paperless and immediate, streamlining campus spend and increasing satisfaction while maintaining internal control and compliance. Currently, work is being done on the back end of the software to ensure a successful roll-out. The program will be brought in phases, starting with departments in Finance and Management. The balance of the campus is planned to be using Jaggaer within calendar year 2023.

### **Property Control**

Buffalo State has been selected to serve as the pilot institution for the launch of a new surplus property sales web platform (similar to EBay). Upon completion of the pilot the program will be launched for all of SUNY. SUNY has been without an option to sell surplus property for over three years and this new program will aid in generating revenue.

### **Parking Services**

Parking Services has hired a new Associate Director who will bring extensive customer service and business process improvement.

### **NFTA**

Buffalo State continues to negotiate a better deal for public transportation for our students. While an agreement has yet to be reached, the interim solution has resulted in a savings of approximately \$100K in the fall semester, over the contract proposed by NFTA.

### **Emergency Response Planning**

Vice President for Finance and Management Laura Barnum continues to serve as Agency Executive, designated by the President, for campus emergency response. Additionally, the campus has hired an emergency manager, Tom Galluch, who now facilitates the campus response with the new public health taskforce which addresses all infectious disease risks. The following steps remain in place:

### **Infectious Disease Daily Screening Questionnaire**

Faculty and staff members are reminded via email to continue to monitor their personal health status and to report any symptomatic or positive case to their supervisors and Human Resource Management.

### **Reporting Positive Cases and Monitoring Health**

Any employee who receives a positive COVID-19 test result should report it to his or her supervisor and to Human Resource Management at [hrcovidresponse@buffalostate.edu](mailto:hrcovidresponse@buffalostate.edu).

### ***Surveillance Testing***

Mandatory testing no longer required for students with a regular physical presence on campus. Rapid antigen take-home COVID tests are available at UPD, HR and Student Union for anyone who wants one. If a student is symptomatic a PCR test will be administered at the Weigel Health Center. Campuses are no longer required to report positive tests.

### ***Masks***

Masks are now optional for all members of the campus community, regardless of COVID-19 vaccination status. However, members of the campus community may choose to continue wearing a mask as a personal preference.

### ***Business Continuity Related To COVID-19***

**Campus Operations.** The custodial emergency response team is trained and equipped with specialized disinfecting equipment and is available to address any area of concern, at any time of day, quickly and thoroughly. Custodial Services has resumed normal cleaning operations and is augmenting these with disinfection of high-touch surfaces in public areas.

The Environment Health and Safety Office provides educational guidance and personal protective equipment to help maintain a safe campus community in response to the COVID-19 pandemic.

**Weather Emergency Events.** In November and December, the campus experienced two historic snow events that required an emergency response. Our campus saw significant snowfall, drifts, and other impacts – as did our entire region – and our facilities and custodial crews, along with Emergency Management, Administrative Operations and University Police, worked around the clock to ensure our campus was safe and accessible to return to normal operations at the beginning of the new year. A few of those that went above and beyond were recognized by Governor Hochul on January 21, 2022

- Barry Skoney, Facilities
- Kris Kaufman, Facilities
- Tom Galluch, EHS/Emergency Mgt
- Jamie Warnes, HR
- Colleen Callahan, MarComm
- Luanne Jarosz, Custodial
- Amy Pedlow, UPD
- Eric Himmelsbach, UPD Dispatcher
- Officers Edward Helling, UPD
- Officer Brian Bidell, UPD
- Officer James Fitzgerald, UPD
- LT Billy Ginnick, UPD
- Bernedette Gilliam, Events mgt
- Mike Lewis, Admin Ops

- Bill Fritzke, Facilities-power plant
- Paul Wilson, Facilities-power plant
- Jason Greck, Facilities maintenance
- Anthony Caruna, Facilities maintenance

Buffalo State also served as an operation center for the Emergency Transportation Operations of the New York State Department of Transportation (NYS DOT) and the National Guard, who helped with storm cleanup in the City of Buffalo. Additional resources were also provided by Buffalo State to Erie County and the City of Buffalo during the city's recovery efforts.

Buffalo State received assistance from SUNY Fredonia, SUNY Brockport, SUNY ESF, NYS DOT Emergency Transportation Operations, Chemung County, American Paving, and the Buffalo Psychiatric Center in our storm recovery on campus. We have also kindly received offers of assistance from SUNY Albany, SUNY Oswego, and others. Additionally, SUNY Emergency Management, New York State Emergency Management, and Erie County Emergency Management also aided our campus.

All things considered there was not significant damage. Upton roof, which was already under construction, Student Apartment Complex-exterior siding, Savage Hall-ceiling collapse, Power Plant emergency generator, HVAC equipment in various buildings as well as a few trees and debris on grounds.

### ***Emergency Response Plan-Update***

The Buffalo State campus emergency plan has been rewritten and is currently it is in the second phase of reviews. After this review phase, the plan will be submitted to Cabinet and then to President for final approval. The next stage will update individual unit continuity of operations plans (COOPs) and train to those plans. Tom Galluch, Emergency Manager, has already begun some discussions with high profile areas on campus.

## **Facilities**

### ***University Police and Campus Operations Center***

Karner Hall (formerly Building 50) was built in the 1950s and acquired by the campus in 2003. It was constructed for manufacturing but has been used by Buffalo State as a storage facility. These 92,000 square foot building needs rehabilitation. This renovation will provide appropriately designed space to accommodate the University Police Department and the custodial, grounds, moving operations and property control and sustainable programs units; renovate warehouse and dock space to add much-needed storage for several departments; and create a better link to the main campus pedestrian spine and designated visitor parking areas. The completion of this project will make possible the re-use of Moore Hall for much-needed student life and dining functions.

The construction for Phase 1, which focuses on structural and utility systems improvements, is underway and will be complete in mid- November 2022. The construction of Phase 2, which will include interior renovations and fit-out for UPD offices, was bid and awarded.

### ***Elms Hall***

Elms Hall (formerly Classroom Building), built in 1972, retains most of its original systems and space configuration. These no longer meet the needs of our students and faculty.

This gut renovation project, estimated at \$78 million, will transform the building, providing modern classrooms and labs to meet the future teaching and learning needs of our students and academic departments. The building will have a spacious central entrance lobby, extending three stories, with generous student lounge and study space. A high-performance building enclosure and efficient lighting and HVAC systems will reduce the facility's carbon footprint and create the most energy-efficient building of its type on campus.

Phase 1 is under construction. This will include hazardous material abatement, full interior demolition, and the replacement of exterior facades. Phase 2 design is preparing documents for bid.

### ***Full Interior Renovations, Ketchum Hall***

Ketchum Hall was built in 1929 and last renovated in 1964. It houses 16 general purpose classrooms and 2 academic departments. The three-story building only has one set of toilet rooms on the ground floor level. Many interior finishes are original to the building. The mechanical and plumbing system are beyond their useful life. Assets Works has identified the HVAC equipment, distribution, and controls; telecom/data and BMS systems; ceilings/walls/doors/floors; lighting; electrical; and exterior doors are up for renewal in the next 5 years or less. Many of these systems are original to the building and making repairs has become difficult. A study has commenced for a full replacement of MEP systems, finishes, building and energy code upgrades, and programmatic reconfigurations. Once the study is complete in late spring, the project will move forward into design when funding is awarded.

### ***Renovations for Permittee Use, Buckham Hall***

The university is partnering with Buffalo Public Schools (BPS) for a study of Buckham Hall to determine the feasibility of using part of that building as the location for a public high school. The spaces considered for BPS will only be locations that are not occupied by Buffalo State University faculty, staff and students. Renovating vacant space will also benefit the University by providing a direct pipeline of high school students for recruitment to the university and actively facilitate access to public education, a core mission of the University.

The completed study, paid for by Buffalo Public Schools, considered programming and project concept, and a survey of existing conditions and probable costs for the project. It addresses New York State Education Department (NYSED) requirements and "aid ability," considering the potential for the project to proceed and receive funding.



The study is complete and once BPS submits to NYSED for a review, the university and Buffalo Public Schools will determine how best to move forward. Any resulting relationship with BPS would be guided by a agreements outlining terms, responsibilities, and costs.

### ***Central Heating Plant Reconstruction***

The original boilers providing steam for heat and hot water to the campus have been idled and three new boilers are now operational. These new boilers will operate with improved efficiency, saving fuel cost and reducing carbon emissions. A final phase of this project will remove the remaining original boilers and replace the balance of plant equipment. This will increase efficiency and reliability and lengthen the lifespan for these critical systems.

### ***Replacement of Athletic and Recreation Field***

A study was completed for the replacement of an athletic field that was lost due to the construction of the Science and Mathematics Complex. The first phase of this project is to construct an NCAA-compliant artificial turf field and amenities for intercollegiate athletics, recreation, and intramurals. The consultant has been hired and the design has commenced. Subsequent phases will construct a concession and restroom facility, storage building, pedestrian zone for game-day activities and merchandising, and relocated softball diamond and amenities. Funding has not been identified for the future phases.

### ***Renovation of Moore Hall for Student Life***

As confirmed in the Housing Master Plan, a study was completed for Moore Hall to return the building to student life. It was determined through the study that spaces for multi-purpose programming/assembly space, food service, lounge space, and Moore Complex residential offices. The project is for all students, not just those living in Moore Complex and the Towers. The consultant has been hired and the design has commenced. Construction of Moore Hall is contingent upon Karner Hall construction is being completed.

### ***Bengal Walk and Social Justice Project***

Bengal Walk is the main pedestrian spine from the center of campus west to Grant Street. It was completed in 1997. Since its completion in 1997, surfaces and utilities have deteriorated beyond repair and trees have been lost to ash bore infestation. This project will reconstruct the walkway, including improvements to hardscape, softscape, lighting and seating. Bengal Walk has been chosen as the location for the President's outdoor social justice initiative. Along this walk Buffalo State's past, present, and future social justice history will be displayed. The design of the project has commenced, and construction is expected to start in late spring 2023.

### ***Reconstruct Parking Lots R-12 & R-13L***

This critical maintenance project will remediate the poor condition of the paved areas, site lighting and drainage in parking lots R-12 and R-13. Modern LED lighting will be added, reducing maintenance and utility costs. This will be a large-scale renovation, requiring trenching throughout the two parking lots. Design is underway.

## **Financial Operations**

Financial Operations has facilitated priority #7 Workforce Planning project as part of the President's Financial Sustainability Plan. The scope of the project is to review all state funding sources with primary review of the revenue off-set fund (core operating budget) and secondary review of dormitory (DIFR), Income Fund Reimbursable (IFR) and state university tuition reimbursable (SUTRA). Deliverables include analysis of key performance indicators to inform future hiring decisions; position management process review and redesign to utilize the SRPP to manage all positions through an annual review cycle; and identify efficiencies through the review of all roles and management structures for potential savings, reduction of risk and errors and ultimately investment in value added activities.

## **Financial Management Office**

### ***Strategic Resource Planning Process***

The process began in October with internal compilation of data and templates. Workbooks were distributed to divisions in November and submitted to Financial Management in January. Since submission, data was compiled and analyzed. All fee requests and increases were analyzed and moved beginning at the end of January. All course-based fee requests were successfully compiled, analyzed, and approved internally and were submitted to SUNY before the May 1st deadline. Broad-based fees were also compiled, analyzed, and presented in an extremely tight timeframe while also making enhancements to the process. Meetings with each VP/Decanal unit in addition to with the University Senate Budget, Staffing and Allocations Committee will commence in March.

#### Broad-Based Fee process was enhanced:

- a. Created a recorded presentation with all fee custodians
- b. Created a five-question survey for student feedback
- c. Created a summary update of communications and enhancements which was shared with BSAC and Student Welfare Committee

## **Student Accounts Office**

### ***Check Readers***

Student Accounts obtained two check readers to allow for remote deposit. This allows for timely verification of funds. The check readers allow for daily real-time deposits to our financial institution, allows more streamlined data reports, and lessens the cost to the university for armored services due to the significantly lower amounts of deposits needing to be transferred.

### ***Staffing***

Two SL-2 Student Accounts Specialists were hired in the fall to assist in the supervision of workflow in the Student Accounts Office. These positions will oversee the tuition collection of delinquent accounts, the present payment plan module, and implementation of a formal past due payment plan for accuracy and compliance aimed at helping our students achieve success in their university career and pursue higher education affordably. In addition, these positions will manage the disbursement of aid and daily bill processes, be responsible for the oversight of the front-end cash management and proposed eCommerce programs, and the proposed process receipt of Foundation cash flow.

## **Information Technology**

Information Technology is engaged in several projects to improve health and safety, enhance the student experience, and improve communications for campus constituents. Below are a highlighted few:

### ***Cybersecurity Training & Compliance for faculty/staff***

Biannual updated videos selected to be reviewed by all staff and faculty. Availability of training materials to be put at an easy to access address (<https://infosec.buffalostate.edu> which points to the Information Security Knowledge Base section of TeamDynamix).

### ***Deployment of integration between Banner and Brightspace***

As part of the move from Blackboard to Brightspace, IT staff were tasked to deploy the integration between Banner and Brightspace, work that involved integration to a multi-tenant environment (SUNY schools are or will be using Brightspace as their distance learning platform in a shared environment). The shared platform will allow for enhanced services for online students, particularly those who are or would be enrolled in online courses for multiple SUNY institutions.

### ***Opt-out emergency notification processing***

Working with Omnilert, the university has now moved to an 'opt-out' model for emergency notification for students, where students will receive emergency email and text information until and unless a student opts out of the service. This will enhance campus safety for students and provides for a better overall experience when emergency notifications are received.

### ***Access Control and Security Camera enhancements***

Several new and upgraded exterior security cameras were installed across the campus to enhance the visibility that University Police have when investigating incidents on campus. Additional cameras are being installed currently in Neumann and Bengal Halls. Planning is also underway to migrate all exterior doors in the Residence Halls to the RS2 access control system.

### ***Student Email Migration***

a successful pilot was completed for the migration of student email accounts from Google to Microsoft 365. Newly accepted students for the Fall 2023 semester will have email accounts only in Microsoft 365 and existing student email accounts will be migrated to Microsoft 365 during the summer of 2023

### ***Dining Services Kiosks***

New self-service kiosks will be installed over the winter break in the Student Union to enhance the ordering process. Additional data wiring is being installed to accommodate these new kiosks as well as order processing displays and printers.

### ***Visix Upgrade***

The campus digital signage system was upgraded to the latest version of the Visix software to provide a refreshed interface and new hardware. The new system will also update the wayfinding displays located in Technology, SAMC and Houston Gym.

***Gradescope Implementation (and retirement of Scantron)***

New cloud based self-service test scoring and analysis system Gradescope was implemented to replace the end-of-life Scantron test scoring system. This new system allows faculty to administer several types of paper-based assessments and use the powerful AI system to do automated scoring and provide analysis. There is direct integration with the campus Course Management System (CMS).

**Sponsored Program Administration**

The Buffalo State Sponsored Programs Office was awarded the Partnership Excellence Award at the Research Foundation's recent system wide symposium. The Partnership Excellence award recognizes outstanding teamwork and celebrates the spirit of performance excellence within departments and between units.

## INSTITUTIONAL ADVANCEMENT DIVISIONAL HIGHLIGHTS

### Donor Relations

- The campus received the final distribution (\$857K) of Dorothy Sweet's \$1.86M estate gift for physics scholarships and support.
- Donn Youngstrom has made an estate commitment (\$800K), via an irrevocable gift agreement, in support of the Anne Frank Project.
- The campus received confirmation of Judy Edgar's \$250K planned gift for English Education.
- The campus received gifts totaling \$57.1K under the 2022 New York State Charitable Tax Credit Program.
- Gerard Puccio and Joseph Reimels renewed their \$40K pledges to the Creative Suite under the auspices of the International Center for Studies in Creativity.
- The president's holiday reception attracted 110 guests.
- Michael Garner '83 and Stacy Lewis Beauford '01 have agreed to co-chair Bengala 2023, scheduled for Saturday, April 29, 2023, in the Campbell Student Union.

### Alumni Engagement

- November 10, 2022 – Veterans Silent March – Assisted with communications to alumni and hosted the alumni keynote speaker, Kevin Reynolds, '04.

### Upcoming Events

- February 3-4, 2023 – Men's and Women's Hockey Alumni Reunion Weekend
- February 8, 2023 – Headshot Happy Hour and Alumni Career Panel – Recent grads and students are invited to a career panel featuring Dr. Kanasha Blue, '10 of Empire State Development's Division of Minority and Women's Business Development, Kate Glaser, '10, founder of Hope Rises Media, and Craig Harris, '00, Vice President of Development at Catholic Health. Panelists will talk about in-demand job skills and the importance of professional branding. Each attendee will have the opportunity to take a professional headshot at the event.
- March 7-9, 2023 – Florida alumni receptions in The Villages, Naples, and Sarasota for local alumni to connect with each other and reengage with Buffalo State.

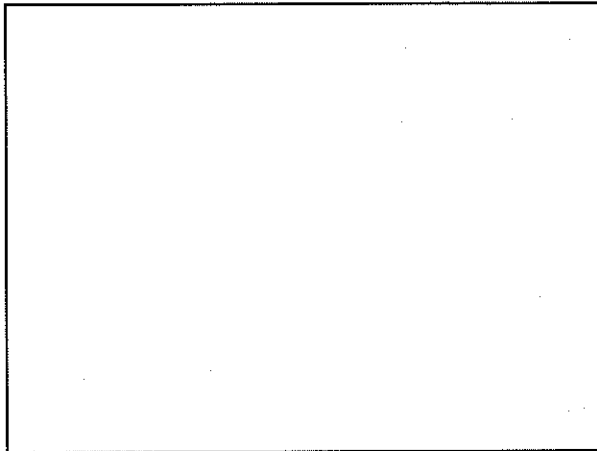
### Example Collaboration with Departments

- Higher Education Administration – Promoted its masters, certificate, and micro-credential programs and its November 3rd and December 6th Virtual Information Sessions via email and on social media

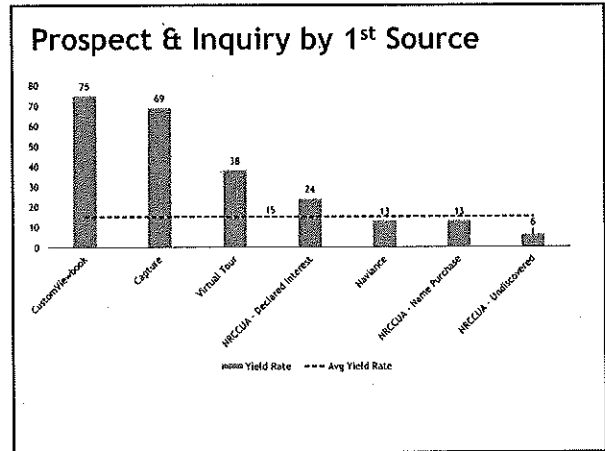
- Veteran and Military Services – Created a newsletter for its alumni to better engage veteran alumni with the Veteran and Military Services Office and the campus
- Career and Professional Education – Shared details of upcoming job and career fair opportunities for alumni
- Equity & Campus Diversity – Promoted its upcoming February event to local alumni via social media
- Prevention & Health Promotions – Assisted in hosting alumnus Stephen Forman, '92, for a student cooking class and recapped the event for Alumni and Buffalo State social media platforms

#### **Government Relations Highlights**

- On Saturday, January 21, 2023, hosted Governor Hochul for an event honoring “Buffalo Blizzard Heroes” with elected officials, first responders, and other heroes and sheroes of the community.
- Refining the legislative advocacy agenda to include capital and programmatic requests to support campus operations and the strategic plan.



1



4

## College Council Enrollment Update

Randyll Bowen, EdD  
Vice President of Enrollment Management

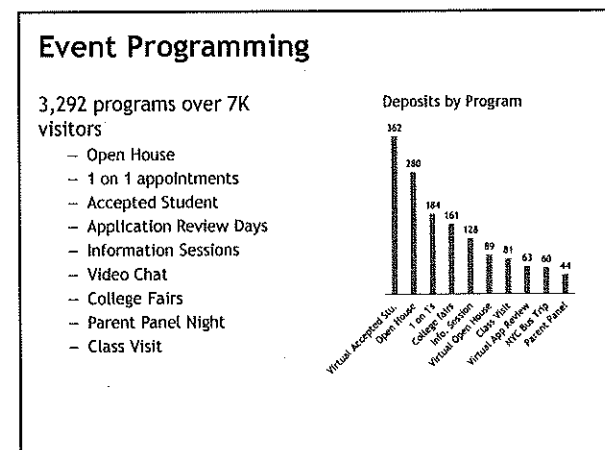
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- ### Outreach
- Multi-channel (email/print/social)
  - Audience specific
  - Call campaigns - 4K
  - Texting outreach - 88K
  - AI Chatbot
    - 5609 conversations
    - 78% self-service rate

5

## Recruitment Highlights

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## National Trends

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## NY State Trends

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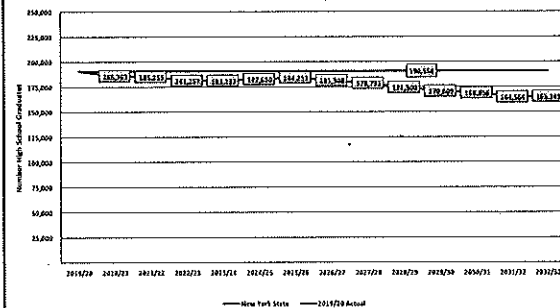
### Spring 2022 - National Trends

- Grad and UG decreased 4.1% - Two-Year decline of 7.4%
- UG Enrollment decreased 4.7% from Spring 2020 - Two-Year decline of 9.4%; Grad remained flat
- Community College decreases by 7.8% compared to last Spring; Public four-year were down 3.4%
- *Bright Spot* - First-Time in college increased 4.2% in Spring 2022.
- Race: White students increased by .9% and Black Freshman enrollment declined by 6.5%

Source: Forbes Magazine, May 26, 2022

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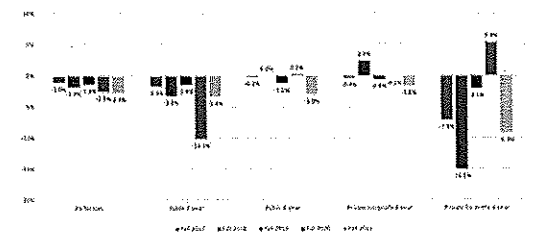
### Projected High School Graduates New York State



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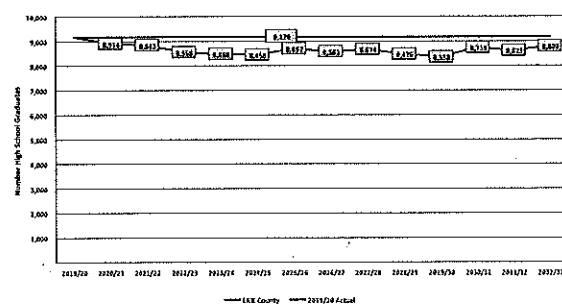


Figure 1. Percent Change in Total Enrollment from Previous Year by Institutional Sector: 2017 to 2021



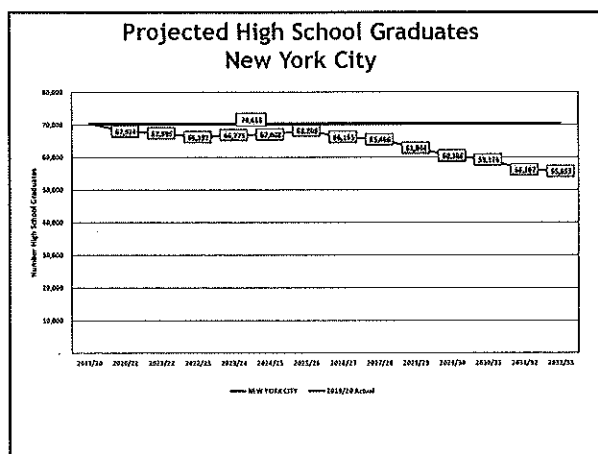
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### Projected High School Graduates Erie County

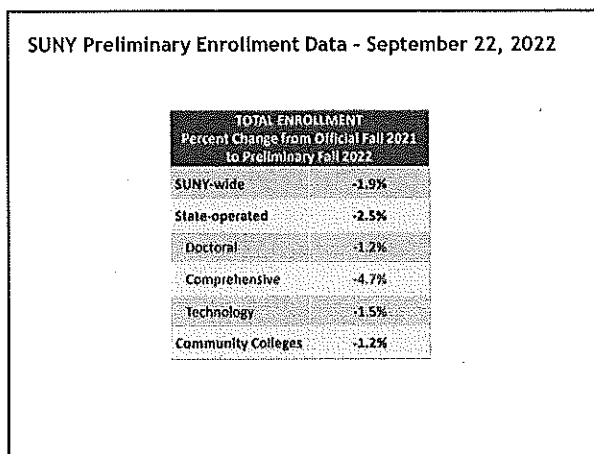


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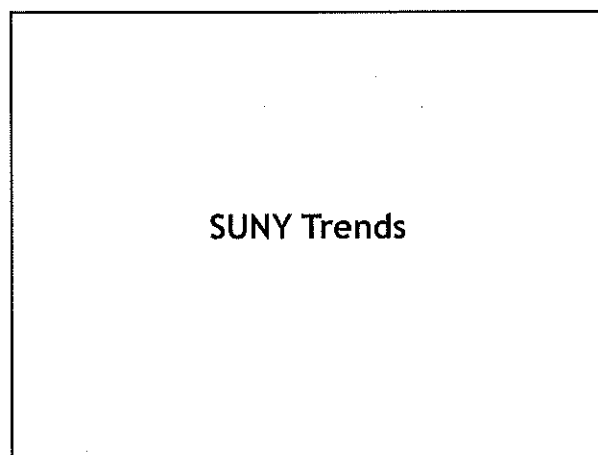




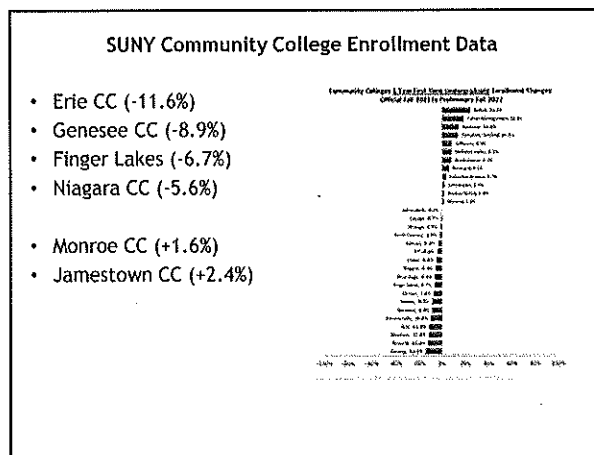
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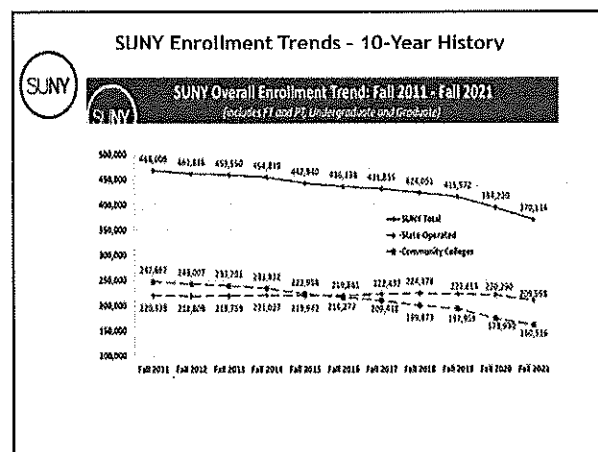
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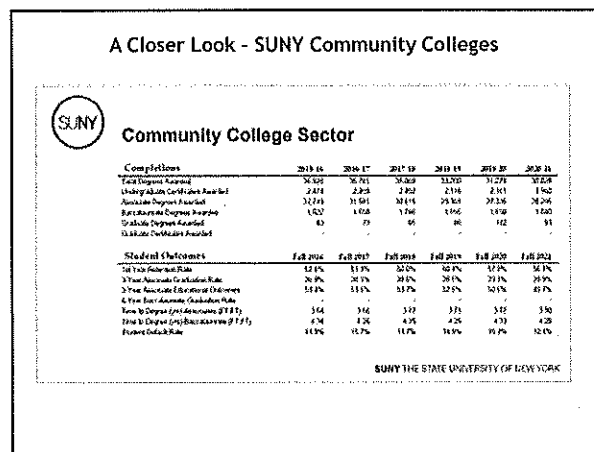
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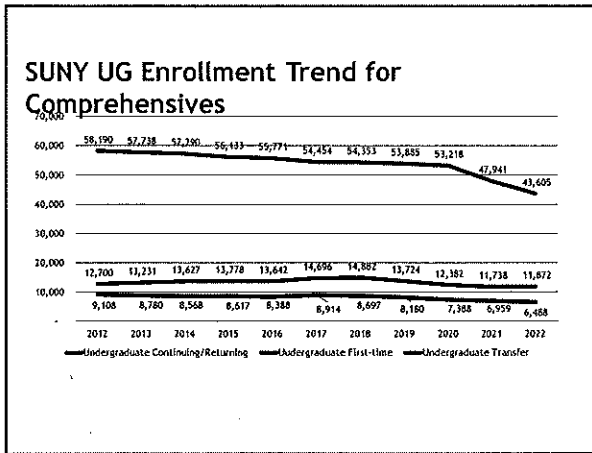
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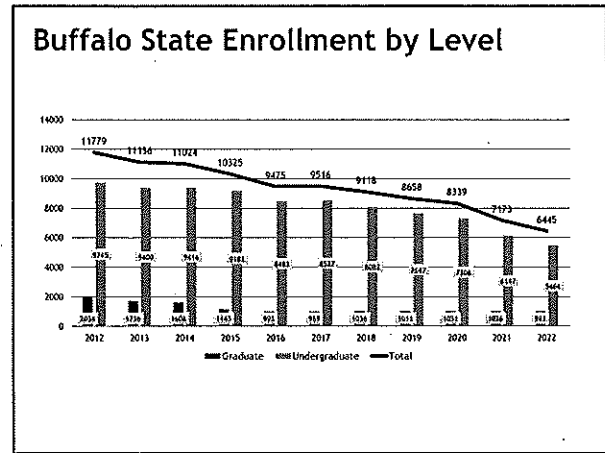
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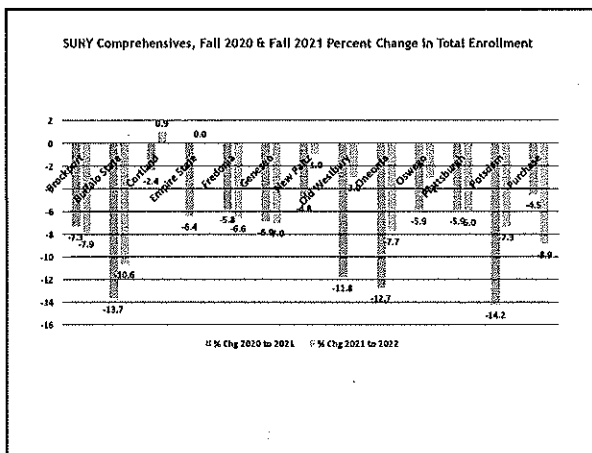
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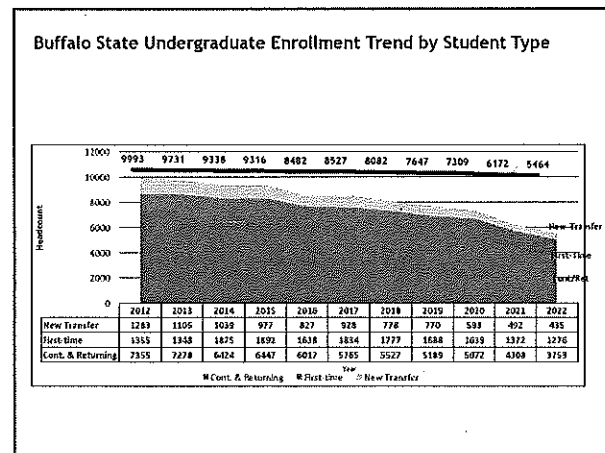
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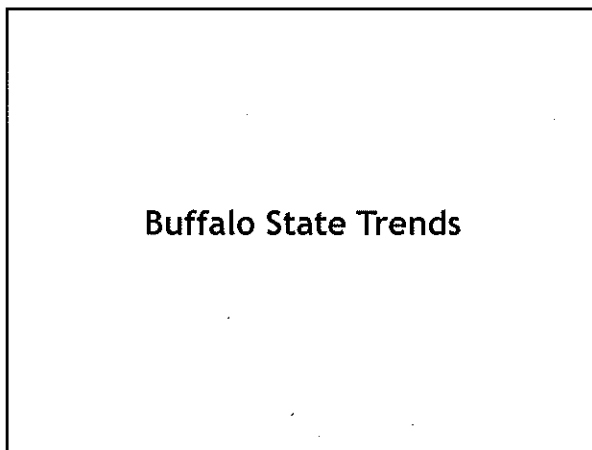
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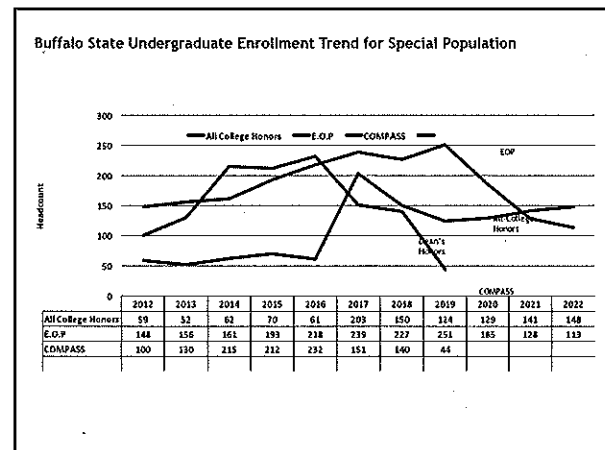
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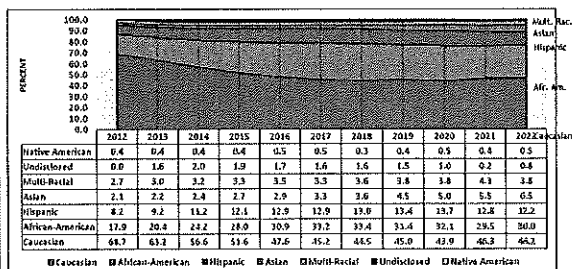


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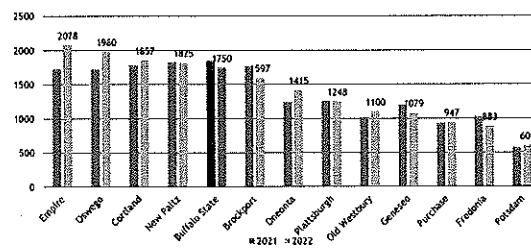


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Buffalo State Undergraduate Enrollment Trend by Race/Ethnicity

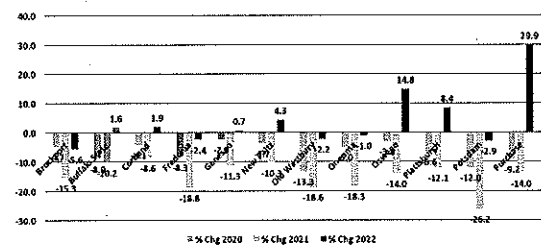


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Freshmen and Transfer Enrollment  
SUNY Comprehensives Year over Year

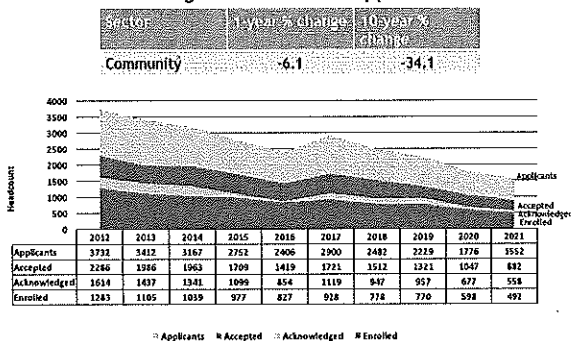
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SUNY Comprehensives Fall 2020, 2021 &amp; 2022 Percent Change in Applications



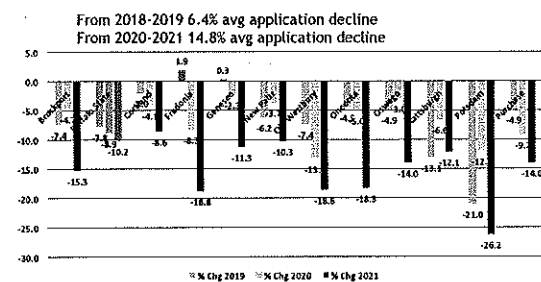
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Buffalo State Undergraduate Transfer Application Trend



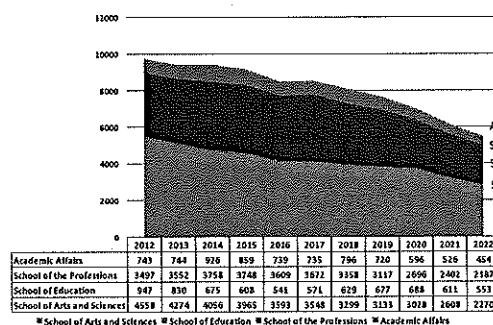
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SUNY Comprehensives Fall 2019, 2020 &amp; 2021 Percent Change in Applications



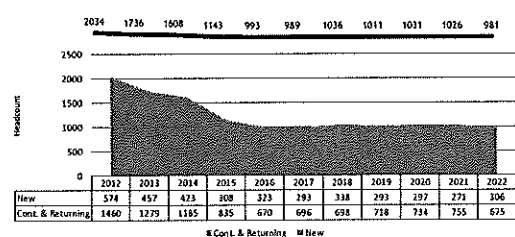
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Buffalo State Undergraduate Enrollment Trend by School



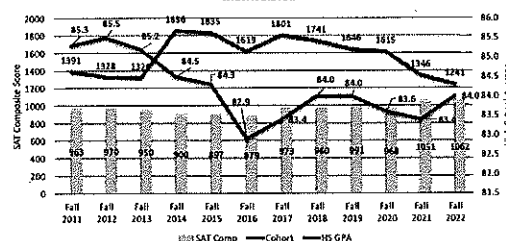
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## Buffalo State Graduate Enrollment Trend by Student Type



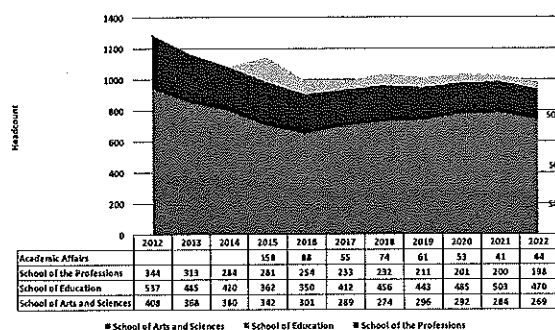
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## Trend in Avg SAT Scores and High School Averages for First-time, Full-time Matriculated



34

## Buffalo State Graduate Enrollment Trend by Schools

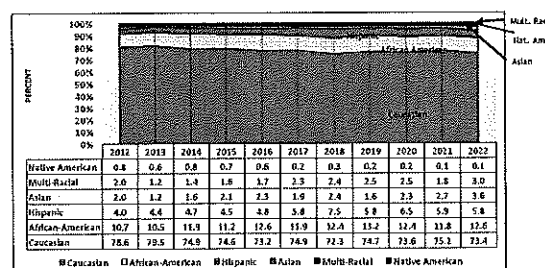


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Looking Ahead  
Fall 2023 and Beyond

35

## Buffalo State Graduate Enrollment Trend by Race &amp; Ethnicity



33

## Fall 2023 Scholarships and Grants

- **Destination Buffalo State Scholarship:** up to \$9,500 per year for all eligible International and Out of State Students (\$38,000 over four years)
- **Bengal Experience Grant:** Grant award up to \$1,000 per year for experiencing Buffalo State - Admissions Visit, Open House, Admitted Student Day, Virtual Visit (\$4,000 over four years)
- **Bengal Promise Grant:** Grant award up to \$3,000 per year for students that plan on living on campus (\$12,000 over four years)
- Future Grants/Scholarships under consideration will include Transfer grants and Completion Grants for Continuing Students

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### **Enrollment Management Initiatives**

- College Senate - DOPS Policy change to Grading Options - Pass/Fail changes to be a more student-centered
- UNC 100 requirement for students that are underprepared entering Buffalo State
- Strategic Enrollment Management Plan - December 2022
- Strategic Enrollment Management Council - Spring 2023
- SUNY Auto Admit Program and EOP Verification to increase enrollment

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### **Questions/Comments**

Contact:  
Randy Bowen  
[bowenrp@buffalostate.edu](mailto:bowenrp@buffalostate.edu)

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# BUFFALO STATE

The State University of New York

*believe. inspire. achieve.*

Timothy W. Gordon, Ph.D.  
Vice President, Student Affairs

Student Affairs  
Vice President's Office  
1300 Elmwood Avenue, CLEV 513  
Buffalo, NY 14222-1095  
Tel: 716-878-4704

## College Council Student Affairs Committee Meeting Report for 1/25/2023

Meeting began at 8:10a

Present: C. Naughton (chair), C. Odom, D. May (student rep) and T. Gordon (staff)

### 1. Residence Life

- a. Student residential engagement area in Bengal
  - Discussed the move of areas and creation of engagement for academic success and programming, Roar 2 Success, and connecting with Housing Master Plan and supporting high impact practices

### 2. Dean of Students

- a. Prayer and Mediation space
  - Gordon shared student requests and need to have space that accommodates this wellness effort and possible relocation to North Wing to accommodate their needs

### 3. Weigel Health and Wellness

- a. Gordon shared these wellness efforts that are geared to support retention and student wellness
  - Bengal Wellness Lounge
  - Counselor in Residence
    - Committee requested research presentation from counseling on models being used at next meeting on March 29, 2023

### 4. Career and Professional Education Center

- a. Gordon shared outreach efforts with student athletes and continued Career Champion training that CAPE is offering including
  - Spring student athlete Lunch and Learn and recent set of workshops for 106 athletes focused on:
    - Career Readiness, Resources, Connecting experience to professional outcomes

### 5. Student Leadership and Engagement

- a. Spring and Fall Orientation
  - Shared date for spring Orientation and discussion of format for summer 2023 Orientation
    - Spring 1/27/23
    - Summer 2023: 2-day format for freshmen and 1 day transfers
    - First Year Experience concept and collaboration with Academic Affairs and Enrollment management

### 6. Other Items

- a. Coordination with Enrollment Management
  - There was a discussion of the responsibilities of Enrollment Management and Student Affairs

- It was requested that numbers and other EM strategies be reported in SA committee and discussion of coordination. Tim will take back to discuss how this can occur.

b. The committee decided to move next meeting to in person—March 29,2023, 8a

**7. Adjourned at 8:44a**

# Naming of Building and Grounds Committee Report

College Council Meeting  
February 7, 2023

In accordance with the Guidelines for Naming Opportunities on State University of New York Campuses, and in recognition of gifts to SUNY Buffalo State from **Mr. Donn M. Youngstrom**, President Katherine S. Conway-Turner has approved the naming of the “**Donn Youngstrom AFP Global Learning Lab**” (previously the Bengal Stripes Global Learning Lab – Campbell Student Union 419) in honor of **Mr. Donn M. Youngstrom**.

Buffalo State will record this transaction in the record of named spaces maintained at the university. Arrangements will be made to dedicate the “**Donn Youngstrom AFP Global Learning Lab**” in honor of **Mr. Donn M. Youngstrom** at a date to be specified.

Respectfully submitted,

Robert M. Zak  
Chair, Naming of Building and Grounds Committee  
SUNY Buffalo State Council



## RESOLUTION

At its February 7, 2023 meeting, the SUNY Buffalo State Council recommended; and President Conway-Turner approved; that the Bengal Stripes Global Learning Lab (Campbell Student Union 419) be renamed the **“Donn Youngstrom AFP Global Learning Lab”** in honor of **Mr. Donn M. Youngstrom.**

Mr. Donn Youngstrom joined the faculty at Buffalo State in 1994 following an extensive theatrical career. After receiving a bachelor's degree in history from Lewis & Clark College, he studied acting at the American Academy of Dramatic Arts/West. He began his career acting and directing in semi-professional theaters in LA and later Seattle. He relocated to New York City, where he joined CSC Rep, a classical repertory company. In 1984 he played the lead in *Comus* directed by Donald Savage as part of a Milton Festival at Buffalo State. There he met Donna and Dennis McCarthy, as well as Horace (Hank) Mann.

At the urging of Dr. Savage and Dr. Mann, Mr. Youngstrom completed a master's in fine arts in directing at Brooklyn College. He subsequently taught as a Lecturer at East Carolina University for four years before returning to New York City as an adjunct professor. In 1994 he was invited by the Chair of the Theater Department, Donna McCarthy, to return to Buffalo State, this time initially as a full-time temporary faculty and later tenured faculty member. Mr. Youngstrom retired in 2018.

As a member of the Buffalo State faculty, Mr. Youngstrom left a lasting impression on countless students, in his classes and as a director of 22 student productions. He served as chair of the Theater Department and was a member of the Faculty Senate. He has also been a long-time member of the Anne Frank Project advisory board.

This honor is given in consideration of a gifts made to Buffalo State by **Mr. Donn Youngstrom** and in recognition of his many years of service as a member of the SUNY Buffalo State community.

---

Linda A. Dobmeier, '71, Chair, SUNY Buffalo State Council

---

LeVar Nathaniel Burke, Secretary to the SUNY Buffalo State Council



# BUFFALO STATE

The State University of New York

## Facilities Committee Report to the College Council

February 7, 2023

<http://facilities.buffalostate.edu/>

The Facilities Committee of the College Council met on November 10, 2022, to review progress on the following projects:

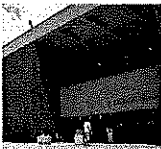
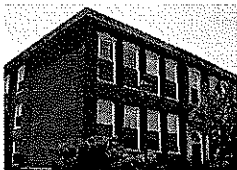

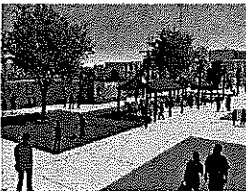
### Capital Budget


VP Barnum reviewed the status of the currently enacted 2022-23 capital budget:

- The 2022-23 enacted capital budget included \$650 million allocated to SUNY for its campuses for both critical maintenance and new construction projects. Of the \$650 million, \$64.1 million was allocated to the College for new construction and critical maintenance projects.

#### Critical Maintenance

- Mr. Wittmer reported that at the end of this fiscal year, the college will hit a benchmark of between \$750,000 and \$1 million worth of minor and critical maintenance projects, which he noted is a significant increase from few years ago.

Projects in Planning and Design during Fall 2022	
	<p><b>Mechanical Systems Upgrade at Butler Library</b></p> <p>The air distribution system in Butler Library, originally built into cavities in the floor slabs, needs to be replaced. This project will provide new ductwork, controls, and HVAC hot water piping needed to correct the system. Design is underway.</p>
	<p><b>Rehabilitation of Ketchum Hall</b></p> <p>Ketchum Hall is one of the five original campus buildings built in 1929. Its last major renovation was in 1964. Ketchum Hall has been prioritized as the next major building renovation after Elms Hall (Classroom Building) is complete. To start the process, the campus will conduct a study, through concept design, for a full building renovation. The study will include a building systems assessment with options for replacement, space program, concept layout, opinion of probable cost, and schedule.</p>
	<p><b>Renovation of Moore Hall for Student Services</b></p> <p>Moore Hall was built as a dining hall to serve Moore Complex and the Towers. Currently the building is being used by the custodial services and property control and sustainable programs offices, which will relocate to the University Police and Campus Operations Center (Building 50) once that facility is renovated. The facility and housing master plans indicate that Moore Hall should be returned to student life use. The campus has performed a program study to determine the best uses for this building. These may include, but are not limited to, food service, multipurpose programming space, lounge space, and a convenience store. Design is underway.</p>
	<p><b>Replacement NCAA and Recreation Field</b></p> <p>During construction of the Science and Math Complex, the campus gave up an outdoor competition field temporarily. Buffalo State has recently conducted a comprehensive study to determine the best location for the NCAA-regulation replacement field. The broader objective of the study was to envision a destination outdoor athletic and recreation complex.</p> <p>Phase 1 construction will replace the lost field. It will include a scoreboard, sound system and lighting. Design is underway.</p>

Projects in Planning and Design during Fall 2022 (continued)	
	<p><b>Bengal Walk and Social Justice Project</b></p> <p>Bengal Walk is the main pedestrian spine from the center of campus west to Grant Street. Since its completion in 1997, surfaces and utilities have deteriorated beyond repair and trees have been lost to ash bore infestation. This project will reconstruct the walkway, making improvements to hardscape, softscape, lighting and seating.</p> <p>Bengal Walk has been chosen as the location for the President's outdoor social justice initiative. Along this walk Buffalo State's past, present, and future social justice work will be displayed. Design is underway.</p>

#### ***Buckham Hall Study***



The college is partnering with Buffalo Public Schools (BPS) for a study of Buckham Hall to determine the feasibility of using part of that building as the location for a public high school. The spaces considered for BPS will only be locations that are not occupied by Buffalo State College faculty, staff, and students.

The study, paid for by Buffalo Public Schools, will consider programming and project concept, and will include a survey of existing conditions and probable costs for the project. It will address New York State Education Department (NYSED) requirements and "aid ability," considering the potential for the project to proceed and receive funding.

Once the study is complete and NYSED conducts a review, the college and Buffalo Public Schools will determine how best to move forward. Any resulting relationship with BPS would be guided by a lease agreement outlining terms, responsibilities, and costs.

#### ***Projects in Planning and Design during Fall 2022 (continued)***



#### ***166-170 Dart Street***

This project to reimagine 167-170 Dart Street has been paused to align with the Region Central process led by the Greater Buffalo Niagara Regional Transportation Council (GBNRTC).

This project has been paused to align with the Region Central process led by the Greater Buffalo Niagara Regional Transportation Council (GBNRTC). Although no plans have been endorsed by either the City of Buffalo or Buffalo State College and no funding has been identified at this time, we look forward to continued engagement with the campus, local community, and stakeholders and alignment with the Region Central process.



#### ***Civic and Community Engagement Center***

Originally an attendants' home at the Buffalo Psychiatric Center, NYS Office of Mental Health Building 15 is currently mothballed. Ideally located near Rockwell Road and the Burchfield Penney Art Center, it is envisioned as the future home of Buffalo State's Civic and Community Engagement Center.

The college has developed a business case and program scope for the civic and community engagement building concept; the next step is to determine how the concept would fit in Building 15. A study will determine project scope and costs for renovations.



#### ***Parking Study***

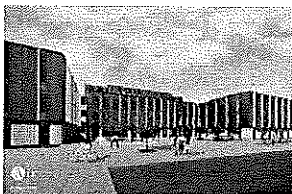
The most recent comprehensive Buffalo State parking study was completed during the facilities master plan process of 2010. The campus has begun a parking study to assess current and future needs. It will include an operational assessment and recommendations and will consider impacts from adjacent neighbors.



#### ***Reconstruction of Parking Lots R-12 and R-13***

This critical maintenance project will remediate the poor condition of the paved areas, site lighting and drainage in parking lots R-12 and R-13. Modern LED lighting will be added, reducing maintenance and utility costs. This will be a large-scale renovation, requiring trenching throughout the two parking lots. Design is underway.

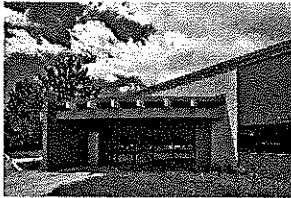
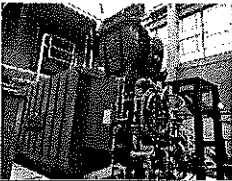
#### ***Projects in Construction during Fall 2022***



#### ***Elms Hall (Classroom Building)***

Elms Hall, built in 1972, retains most of its original systems and space configuration. These no longer meet the needs of our students and faculty. All occupants have been relocated to Cassety or Buckham halls to allow renovations to proceed.

This gut renovation project, estimated at \$78 million, will transform the building and provide modern classrooms and labs to meet the future teaching and learning needs of our students and academic departments. The building will have a spacious central entrance lobby, extending three stories, with generous student lounge and study space. A high-performance building enclosure and efficient lighting and HVAC systems will reduce the building's carbon footprint and create the most energy efficient building of its type on campus. The project was divided into two phases. Phase 1 includes demolition, hazardous

	material removal, and replacement of exterior envelope. Phase 2 is the entire interior and MEP fit out and site work. Phase 1 is in construction and phase 2 design is in process.
	<p><b>Karner Hall (Building 50/University Police and Campus Operations Center)</b></p> <p>Karner Hall was built in the 1950s and acquired by the campus in 2003. It was constructed for manufacturing but has been used by Buffalo State as a storage facility. This 92,000 square foot building is in great need of rehabilitation.</p> <p>This renovation will provide appropriately designed space to accommodate the University Police Department and the custodial, grounds, moving operations and property control and sustainable programs units; renovate warehouse and dock space to add much-needed storage for several departments; and create a better link to the main campus pedestrian spine and designated visitor parking areas. The completion of this \$14.8 million project will make possible the reuse of Moore Hall for much-needed student life and dining functions. Phase 1 construction is near completion and phase 2 is getting ready to bld.</p>
	<p><b>Central Heating Plant Reconstruction, Phases 1, 2 and 3</b></p> <p>Buffalo State's steam plant is at the end of its life cycle. This project is replacing boilers and associated equipment with new and more efficient versions. This will save costs for fuel, operation, and maintenance; reduce harmful emissions and potential for harmful fuel leaks; and provide a more reliable source of heat and hot water for the campus. Underground fuel oil tanks will be removed in favor of natural gas for fuel.</p>